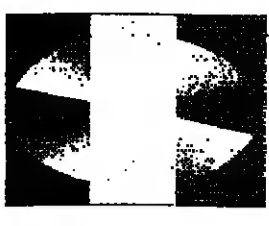


سوق المالية

ill rejection



**Bribery in Belgium**  
Accusations fly in helicopter scandal  
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Cleaning up the image of phosphates  
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Hedging bets or managing risk  
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**Mobile computing**  
The portable revolution  
Section III



# FINANCIAL TIMES

## Germany faces strikes over pay talks deadlock

Germany's engineering industry faced labour conflict after wage talks ended in deadlock in two key regions. Union negotiators warned "massive" token strikes were likely from next Monday after engineering employers refused to move from their insistence on a wage freeze and a cut in holiday entitlements for the 3.4m members of IG Metall, the engineering workers' union. IG Metall president Klaus Zwickel warned that his members were gearing up for a "major social conflict". Page 14: Government bonds, Page 21

**International Business Machines** reported a small profit for its fourth quarter, after six consecutive quarters of losses. Yet with revenues and gross profit margins still declining, the results provided little evidence of a turnaround. Page 15

**S Africa election talks stumble** Talks between rightwing leaders, the South African government and the African National Congress appear to have broken down, increasing the chances that the Inkatha Freedom party will boycott April's all-race elections. Page 4

**Lira crisis undermines Ciller policies** Turkey's currency crisis intensified as the lira slipped further on foreign exchanges, dropping 4 per cent from Monday's close. The fall, which followed a run on the currency last week, was another rebuff to the government of prime minister Tansu Ciller (left), who has followed a low interest rate policy since taking office last June. Page 2



**Hopes rise of Mideast breakthrough** Israeli and Palestinian negotiators met in Cairo last night to try to break the deadlock over implementing their self-rule agreement. PLO leader Yasser Arafat said the negotiations would go on beyond today if necessary.

**Spanish rate cut** Two days before Spain's unions plan to implement a 24-hour general strike, the Bank of Spain boosted the stock market and the peseta with a quarter-point cut that brought the benchmark intervention rate down to 8.75 per cent. Page 14: Gonzalez set to face down unions, Page 2; Currencies, Page 34

**General Electric of the US** is moving the manufacture of lighting products from plants in western Europe to its Tuganram subsidiary in Hungary, making it the company's principal European manufacturing base. Page 15

**Japan trade links with China grow** Trade between Japan and China rose by 31 per cent last year to \$37.8bn, making China Japan's second largest trading partner after the US. Page 8

**Rafsanjani under pressure** Iran's president Ali Akbar Hashemi Rafsanjani is facing mounting criticism at home as the economy continues to suffer from weak international oil prices. Page 4

**Britain faces more 'green' taxes** UK prime minister John Major warned more "green" taxes could be on the way when he unveiled a policy statement on safeguarding the environment. Page 14: Editorial Comment, Page 13

**Japanese drug price cuts** Japan's health ministry, under pressure to contain spending, angered domestic and overseas drug groups with a decision to further cut the prices of some medicines. Page 4

**Bock scores Lounho victory** Dieter Bock won an important victory in the battle against fellow chief executive Tiny Rowland for control of the Lounho board when the company said four of Mr Rowland's closest board room allies would retire. Page 15; Lex, Page 14

**Mexican rebels set conditions** Rebels in Mexico's southern state of Chiapas have set out conditions for ending their armed struggle, proposing that any negotiations focus on the plight of the state's indigenous peoples and the political rights of all Mexicans. Page 3

**UK offer on Falklands oil** The British government has indicated its readiness to allow Argentine companies to help develop oilfields off the Falkland Islands, provided they acknowledge that any oil extracted belongs to Britain. Page 3

**Portuguese pay disputes** A one-day strike by Portuguese public sector workers over the government's 1994 pay offer closed schools, cut hospital services, and halted many bus services.

STOCK MARKET INDICES		STERLING	
FT-SE 100	3444.0 (+37.4)	New York lunchtime	1,486
Yield	3.42	London	1,494 (1.469)
FT-SE 100 100	1488.10 (+2.99)	DM	2,817 (2,818)
FT-SE-A All-Share	1728.56 (+0.99)	FF	8,879 (8,880)
Nikkei	16,648.36 (+255.12)	SFR	2,165 (2,165)
New York lunchtime		Y	168.05 (167.25)
Dow Jones Ind Ave	3894.78 (+18.01)	£ Index	82.5 (82.5)
S&P Composite	470.54 (+1.43)		
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3%	New York lunchtime	1,752.15
3-mo Treas Bill Yld	2.932%	DM	1,752.15
Long Bond	8.5%	FF	5,941
Yield	8.305%	SFR	1,483.25
LONDON MONEY		Y	111.97
3-mo interbank	5.1%	London	1,752.8 (1,750)
Libor 12m bill future	Mar 1194 (Mar 1195)	DM	1,752.8 (1,750)
NORTH SEA OIL (Aquis)		FF	5,941 (5,937)
Break 15-day (Mar)	\$14.14 (14.07)	SFR	1,483.25 (1,483)
Gold		Y	111.95 (111.825)
New York Comex (Feb)	\$381.5 (381.4)	£ Index	82.5 (82.5)
London	\$382.30 (380.25)	Tokyo close	Y 111.55

Austria	50.52	Greece	10.50	Latvia	10.50	Other	0.00
Bahrain	10.50	Hong Kong	10.50	Malta	10.50	Sri Lanka	10.50
Belgium	10.50	Hungary	10.50	Morocco	10.50	Switzerland	10.50
Bulgaria	10.50	India	10.50	Nepal	10.50	South Africa	10.50
Cyprus	10.50	Indonesia	10.50	Nigeria	10.50	Spain	10.50
Czech Rep	10.50	Israel	10.50	Norway	10.50	Sweden	10.50
Denmark	10.50	Italy	10.50	Oman	10.50	Switzerland	10.50
Egypt	10.50	Japan	10.50	Pakistan	10.50	Switzerland	10.50
Finland	10.50	Jordan	10.50	Philippines	10.50	Switzerland	10.50
France	10.50	Kuwait	10.50	Poland	10.50	Turkey	10.50
Germany	10.50	Lebanon	10.50	Portugal	10.50	UAE	10.50

## Date remains in doubt for the removal of passport controls Fresh delay on EU borders

By Andrew Hill in Brussels

Travellers in continental Europe will not be able to cross borders without passports from next month as planned, nine European Union countries decided yesterday.

The nine members of the Schengen free-travel accord - named after the Luxembourg village where it was signed - abandoned attempts to set a deadline for the abolition of passport controls, amid mutual recriminations about who was to blame for the latest and most serious delay.

Senior officials from the Schengen group of countries - all 12 EU members except Britain, Denmark and Ireland - agreed yesterday that their governments would not be able to meet the most recent target date of February 1 for ending passport controls.

They refused to set another deadline, on the ground that they could not predict when the Schengen zone's computer system - which is intended to link up immigration and police authorities - would be running efficiently enough to replace border surveillance. No solution is thought likely to be found before the second half of the year at the earliest.

Sema, the Anglo-French computing services group, angrily dismissed reports that the Strasbourg-based central computer was to blame for the delay. Sema accused national governments of not making their national computer systems compatible. A consortium of Sema, the French computer group Bull, and

Siemens-Nixdorf of Germany has been working on Schengen's central system.

Members of the Schengen accord originally intended to beat the EU's deadline of January 1 1993 for abolishing all controls at internal land, sea and airport frontiers. Since then, they have set and missed three further deadlines. Most controls at land borders have been abolished, but airports in particular have maintained passport checks.

Yesterday's decision leaves the EU's ambition to end internal passport controls in shreds. The European Commission has pledged to enforce what it says is a legal obligation for all EU countries to lift controls, and faces legal action from the European Parliament in the European Court of Justice for its alleged failure to put pressure on member states.

Mr Raniero Vanni d'Archirafi, internal market commissioner, had hoped that the Schengen countries would show the way to Britain, Denmark and Ireland, which have resisted the full abolition of passport controls.

Agence France Presse reported yesterday that Mr Bernd Schmidbauer, state secretary at the German chancellery, had blamed Sema itself for failing to remedy system software troubles. Germany chairs the Schengen group until the end of June. Sema officials said the central computer had been ready for testing on September 15, but some national systems were unprepared. "We're like someone who has built an engine, but we need the wheels to test the engine," said one.

Schengen officials in Brussels said yesterday they expected to be ready to take a decision on passport controls "at the end of the Schengen group in June, but they emphasised that that was not a new deadline."

"We have concluded that we have no possibility of giving a time for the moment border controls will be lifted," said one official, who also blamed the Strasbourg computer for the delay.

Schengen ministers are due to meet in June, to discuss progress, and may have a special meeting by the end of March.

Euro Citizen Action Service (Ecas), which is also threatening legal action, is setting up a telephone "hotline" next week to field complaints about border control difficulties.

## Japan's economic outlook revised downward

By William Dawkins in Tokyo

Japan's politicians were yesterday confronted with official evidence that the country's economy continues to worsen as they engage in a protracted squabble over government proposals to reform the corruption-prone electoral system.

Economic conditions are now "sluggish overall," according to the latest report from the Economic Planning Agency, the government's economic planning body. This represents another downward revision since an optimistic claim last June that the downturn had bottomed out.

The change, from the EPA's previous report that there were both positive and negative signs, adds renewed urgency to the government's attempts to produce an economic stimulus package, delayed by the crisis over political reform.

It also raises pressure on the Bank of Japan to ease monetary conditions, as demanded by a worried Keidanren, the powerful business federation.

A parliamentary panel has scant chance of striking a deal on an electoral system in time for the full Diet to vote on it before its session ends Saturday.

Mr Morihiro Hosokawa, the prime minister who heads a fragile seven-party coalition, has hinted he will resign if the measures fail. But the severity of the recession is prompting calls for him to minimise disruption by staying on whatever happens.

Mr Hiroshi Kumagai, international trade and industry minister, said yesterday the government planned to decide on a rough outline of an economic stimulus package by February 10, the day before Mr Hosokawa is due to meet US president Bill Clinton in Washington.

The EPA's leading business index, a measure of economic prospects over the months ahead, stood at 30 in November, its seventh month below 50, the dividing line between growth and decline. November's figure was up on October's 27.5. But two important components of the November index declined.

## Spain's private banks uneasy over Banesto rescue

By Tom Burns in Madrid and John Gapper in London

Opposition is growing among Spain's private banks to making a large contribution to the rescue of Banco Espanol de Credito, despite efforts by Mr Luis Angel Rojo, the Bank of Spain's governor, to gain their support.

Mr Rojo met the chairmen of the top five private banks yesterday to present them with proposals drawn up by Banesto's management on relaunching the bank following intervention by the central bank a month ago.

The Spanish Banking Association said the latest estimate of the over-valuation of Banesto's assets was Ptas605bn (\$4.23bn). This compares with an estimate of Ptas 675bn by a Banesto spokesman last week.

Bankers said the private banks could be asked to give up to Ptas200bn (\$1.4bn) to Spain's Deposit Guarantee Fund. This would underwrite a capital increase, although the equity might eventually be floated.

The banks may also be asked to provide up to Ptas150bn, with the Bank of Spain matching that amount, to acquire Banesto's non-performing loans.

## Waiting for 'super dinar'



Belgrade residents crowd in front of a counter to pick up their pensions in new 'super dinars'. Yugoslavia has introduced this convertible dinar, which is worth one D-Mark, in a bid to halt crippling hyperinflation. There is no end in sight to the turmoil in western policy on Bosnia. Page 12

## Bonn agrees telecom and post sell-off

By Ariane Genillard in Bonn

The way has been cleared for the privatisation of Germany's telecommunications and postal services after the liberal Free Democrats (FDP), the junior party in the Bonn coalition, abandoned demands that the postal monopoly should be broken up for the sale.

The Free Democrats had earlier insisted that the privatisation bill should specify when the monopolies of the postal services and of the telephone infrastructure would end. However, the bill will specify that Deutsche Telekom will lose its monopoly only on telephone voice services on January 1 1998, to comply with a European Union decision to liberalise voice telephony by then.

The SPD has fiercely opposed the break-up of the loss-making

## MCI and Banacci in \$1bn Mexican telecoms venture

By Martin Dickson in New York

MCI Communications, the innovative US long-distance telecommunications group, and Grupo Financiero Banamex Acolva (Banacci), Mexico's largest financial group, joined forces yesterday to compete in the Mexican long-distance market, which is being thrown open to new entrants from August 1996.

They announced the establishment of a joint venture, owned 35 per cent by Banacci and 45 per cent by MCI, to compete against the national carrier, Telmex.

Initially capitalised at \$1bn, the venture will apply for a Mexican long-distance licence and build a state of the art fibre-optic telecommunications network.

Banamex, a subsidiary of Banacci and Mexico's largest commercial bank, provides private telecommunications services to Mexican businesses using its own communications network.

MCI, in which British Telecom is buying a 20 per cent stake, has played the leading role in opening up the US long-distance market to competition over the past 20 years. Earlier this month it announced plans to compete in the monopolistic local US market and extend its long-distance reach under the brand name, networkMCI.

MCI said the Banacci deal was a key international element in the networkMCI scheme and would allow the company to complete the first integrated North American network, providing services with identical features to customers throughout the region.

In 1992 MCI formed an alliance with Stentor, the long-distance arm of Canadian regional phone companies, which uses MCI's intelligent network for services between the US and Canada.

The Mexican long-distance telecommunications market is growing quickly, thanks to rapid economic development and the boost to commerce from the North American Free Trade Agreement.

MCI estimates that the country's international long-distance market is growing at more than 20 per cent a year, that 40 per cent of all its long-distance traffic is international, and that 90 per of Mexican international calls go to the US or Canada.

When the joint venture gets a licence, it intends to compete in the business market, improving Banamex's network by building a "crystal triangle" of fibre-optic cables linking the leading Mexican commercial centres: Mexico City, Guadalajara and Monterrey.

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NEWS: EUROPE

# Balladur to unveil jobs package

By David Buchan in Paris

The French government is expected on Sunday to announce modest job-creating measures to boost the country's fragile economic recovery.

The package may include tax incentives to create jobs in services to compensate for those still lost in industry.

Mr Edouard Balladur, the prime minister, has said reversing the climbing jobless rate is his highest priority. But evidence of uneven industrial production and lacklustre consumer spending towards the end of last year have shaken government confidence in the strength and durability of the recovery.

President François Mitterrand is sniping at the conservative premier for doing too little to create jobs and too much to cut welfare benefits.

Mr Balladur's room for manoeuvre is limited. He has handed monetary policy to the newly independent Bank of France which is likely to see what Sunday's announcement contains before making any change in interest rates.

Mr Balladur still has the tool of fiscal policy, but is caught

between his promise not to raise any taxes this year and his commitment to reducing the budget deficit.

France quickly rejected yesterday the call by Germany's opposition Social Democrats that Bonn's continental partners should pick up more of the tab for Britain's European Union budget rebate.

Recent aid pledges to farmers, schools and recapitalisation of ailing state companies like Air France and Bull, the computer company, threaten to take a big chunk of the proceeds from privatising Elf Aquitaine, the state oil major, company, and other self-off candidates this year.

The government is considering linking repayments to companies of value added tax (which is refunded to companies on their exports outside the European Union) to job creation. French employers have already bristled at any such restriction on their VAT refunds, which they regard as a right, not a favour.

Another possible measure might be to give chain stores and petrol stations tax incentives to rehire the service staff they have laid off in recent years.

# Ahern weighs jobs against inflation perils

By Tim Cooney in Dublin

The test for Mr Bertie Ahern, Ireland's finance minister, as he presents his 1994 budget today is to halt the rise in unemployment without stoking inflation and currency instability. At 18.4 per cent, unemployment is Ireland's most pressing economic problem.

Mr Ahern is in the happy position of facing the year ahead with buoyant tax revenues, historically low interest rates, accelerating growth at home, economic recovery in Ireland's main overseas markets, low inflation (1.5 per cent in 1993) and an opening fiscal deficit of only 2.1 per cent of GNP, one of the lowest in the OECD. Labour ministers in the Fianna Fáil-Labour coalition, have been championing at the bit to take a more expansionist approach to economic policy and have heralded the package as a budget for jobs.

Mr Ahern has echoed concern on jobs but has tried to damp expectations of a "give-away" budget. Fiscal discipline will continue to be the overriding goal. "I am determined to ensure that the progress we have made in the public finances is not used as a base for paying ourselves more," he said. "Competitiveness" is the "highest priority".

His words are welcomed by the Irish Business and Employers' Confederation (IBEC), but it is suspicious of Mr Ahern's tax and spending plans. IBEC points out that the government has reduced the fiscal deficit in recent years through tax increases rather than spending cuts.

Employers, trade unions and opposition leaders are united in pressing for reductions in

the tax burden on the lower paid, and on social insurance contributions of both employers and employees. High taxation, especially at the lower end of the pay scale, is widely viewed as a principal reason why Ireland's good economic performance in recent years fuelled significant growth in unemployment.

In framing this budget - Mr Ahern has about £200m (\$260m), or around 0.7 per cent of GNP, to play with to ease the tax burden - increased economic activity leading to higher tax revenues will give the minister room to cut some taxes without increasing the overall borrowing/GNP ratio. Most likely to go will be a widely disliked 1 per cent income levy, introduced in the last budget, and which has been the main stumbling block in drawing up a new centralised pay agreement over the next three years. A widening of the standard rate income tax band and a substantial increase in personal allowances is also expected.

In addition Mr Ahern will have anticipated privatisation receipts of some £115m from the sale of the government's 15.3 per cent stake in Irish Life, the insurance group, and an estimated windfall of some £230m accrued from a tax "amnesty" which closed this month.

BCP brokers in Dublin say that in the past three years, the capital-intensive export sector rather than domestic demand "where there has been a virtual stagnation" has provided the engine for growth in the economy.

The challenge for Mr Ahern will be to stimulate domestic demand, but without overheating the economy.

# González set to face down unions

Tomorrow's general strike in Spain will expose union weakness, writes Peter Bruce

Spain is approaching its third general strike in six years tomorrow with a mixture of apathy and detachment that is sorely testing the political muscle of the country's two main trades unions.

The strike is in protest at labour market reforms being introduced by the government.

While it seems likely that transport and industry will be badly hit, and that pickets will stop many going to work, strong parliamentary support for the reforms has muted normally vociferous anti-government newspapers.

The two union leaders, Mr Nicolas Redondo of the socialist General Workers' Union and Mr Antonio Gutierrez of the communist Workers' Commissions, in trying to drum up support for the strike have insisted that the imposition of reforms without adequate negotiation had left them with little choice but to strike.

To an extent, that is true.

Prime Minister Felipe González, making full use of the country's downcast economic mood, has directly challenged the role in policy-making that union leaders have claimed for themselves since Spain's relaunch as a democracy in 1978. The reforms, designed to help Spain claw its way out of recession, will make it easier and cheaper for employers to hire and fire workers, tax unemployment benefits, and introduce what the unions call "junk jobs" - apprenticeships paid below the minimum wage.

Mr González put a time limit on talks about the reforms with unions and employers last November and quickly pressed ahead with them after the deadline expired. He had earlier angered the unions, partly in an effort to mollify currency market scepticism about the strength of the peseta, by declaring that he would impose the reforms whether he had union agreement or not.

While the government was shaken into increasing social security spending after a general strike in December 1988, ministers this time are declaring loudly that tomorrow's strike, even if it succeeds in closing down the country, will not alter policy.

That remains to be seen. But it is becoming increasingly difficult for the unions to claim widespread work stoppages during these strikes as a measure of support for the aims of the strike. Spain is easy to close down - especially by hitting transport - but it seems certain that many Spaniards will simply take the day off fearful of pickets or simply the difficulty of struggling into work on commuter lines. A half-day general strike in protest at unemployment benefit cuts in 1992 is generally considered to have failed. The unions had hoped to spend most of January

building support for the strike but have had the wind taken out of their sails by two events: the Banesto bank crisis, which brought home the depth of the recession to many Spaniards, and the collapse of a union-owned housing co-operative, which has led to protests against the General Workers' Union.

For Mr Redondo the PSV debacle and the prospect of a lukewarm strike tomorrow are serious blows. He is due to retire this spring and many analysts believe that when he goes, the nature of the inter-course between the unions and any government in Madrid will change, with unions conceding less on regaining their political influence and more on relations with employers.

It was Mr Redondo who, in 1974, proposed the young Felipe González as leader of the then exiled socialist party at a national congress held on the outskirts of Paris.

Then, and until five years ago, the General Workers' Union was an appendage of the socialist party. But as his protégé has moved steadily towards the political centre, the friendship and the institutional links have expired.

Many of the political battles fought by the unions with the Socialist party since they first came to power in 1982 have been the stamp of a personal war by Mr Redondo against Mr González.

His departure from the union will leave his younger Workers' Commission colleague, Mr Gutierrez, as the unchallenged authority in Spanish trade unionism. Pragmatic, clever and middle class, Mr Gutierrez is a much cooler customer, less ambitious for the political limelight and easier in the company of corporate bosses. Ministers believe he will have already written off tomorrow's strike as too late to stop the reforms.



A woman making her way up a street in Lisbon yesterday in front of two strike-bound trams

# Public-sector wages strike brings disruption to Lisbon

By Peter Wise in Lisbon

A 24-hour national strike by Portuguese public-sector workers yesterday seriously disrupted hospitals, schools, courts, public transport and other services. Unions said the action was backed by up to 90 per cent of workers concerned.

The strike was in protest against a proposal by the centre-right social democrat government to limit 1994 pay rises in the public administrative sector to 2 per cent. Unions are demanding a 9 per cent increase. The strike was the first to be jointly backed by both the communist-led CGTP-Interindustrial and socialist-dominated UGT union confederations.

Mr Anibal Cavaco Silva, the prime minister,

has made clear that his government aims to set an example for private-sector employers by keeping pay rises low. This follows the collapse of efforts to negotiate a national wage pact between unions and employers.

Union leaders said yesterday they were prepared to call a jointly backed one-day general strike if the government refused to negotiate a compromise on pay. The government is concerned that a public-sector pay increase above 2 per cent would fuel inflation and increase the budget deficit, which is forecast to fall from 8.5 per cent of gross domestic product in 1993 to 6 per cent this year. Public-sector unions claim that the government pay offer represents a sharp cut in real earnings, given that the forecast inflation rate for 1994 is 6 per cent.

# Commission is split on steel tubes venture

By Andrew Hill in Brussels

The European Commission is divided over whether to block a three-way European joint venture in the steel tubes sector on competition grounds.

Commissioners are due to decide on the deal, which involves French, German and Italian companies, at their meeting today.

It is probably the most difficult competition decision they have faced for more than a year and officials said yesterday it was impossible to predict which way a vote would go.

Mr Karel Van Miert, competition commissioner, has proposed outlawing the joint venture between Vallourec, a French steel tubing company, and subsidiaries of Mannesmann of Germany and Ilva of Italy.

If a majority of the 17 commissioners supports Mr Van Miert's proposal, it will be only the second time the EU's 1990 merger regulation has been used to block a deal outright. The Commission has reached

the four-month deadline for a decision on the case. Under merger rules, the deal will go ahead if no decision is taken.

The Commission's merger task force opposes the deal because it believes it would create an anti-competitive "duopoly" in the sector, with the joint venture and Sandvik, the Swedish engineering group, accounting for nearly 70 per cent of the European Union market.

But some commissioners believe the alliance should be encouraged as the best means of competing with potential rivals in Japan and eastern Europe.

If Mr Van Miert's proposal is approved it will set a precedent in European competition law, by endorsing the principle that a duopoly can exist, even if there are no structural links between the companies involved.

The two French, two Italian and two German commissioners are expected to reject Mr Van Miert's proposal, backed by the Luxembourg commissioner.

# Car dealers may keep special terms

By John Griffiths

Carmakers may be able to retain exclusive distribution networks after 1995, Mr Martin Bangemann, the industry Commissioner, indicated yesterday. Exclusive distribution networks are against EU competition rules, but the motor industry was given a ten-year exemption in 1985.

The industry had argued that the complexity and safety implications of vehicles required dedicated dealers who had to invest heavily in order to repair and maintain vehicles adequately.

The industry has become anxious that friction over car pricing within the EU might lead to the exemption not being renewed after 1995.

Mr Bangemann said yesterday he will propose an extension of the exemption in a

report he is drafting on the competitiveness of the motor industry. However, carmakers might be required to make further progress towards price harmonisation as part of Mr Bangemann's proposals.

The Competition Commissioner, Mr Karel Van Miert, has yet to offer a clear view of his department's attitude towards renewal.

The previous Competition Commissioner, Sir Leon Brittan, had taken a hard line on the issue, linking renewal firmly to greater car price harmonisation.

The European motor industry's main lobby organisation, the European Automobile Manufacturers' Association, has claimed that failure to renew the concession would seriously damage the industry's efforts to restructure.

# Ariane seeks to reassure insurers

By Rachel Johnson

Arianespace, the Paris-based manufacturer of the Ariane rocket, yesterday launched an investigation into the failure of its 63rd mission - which ditched Turkish and European telecommunications satellites insured for \$350m into the Atlantic Ocean on Monday.

In Kourou, French Guiana - the company's South American launchpad - and Paris, officials sought to reassure clients and insurers that the programme of ten launches in 1994 would not be affected by the disaster.

"We hope insurers will continue to invest their confidence in the Ariane system," an official declared. The inquiry, which will be conducted together with the European Space Agency and the Central National d'Etudes Spatiales, will report next month.

It was the sixth failure for the rocket, which controls over half the commercial space launch market, since its first lift-off in 1979. It emerged yesterday that a premature shutdown of an engine followed by overheating of the unnamed Ariane-4 rocket caused the failure 13 minutes after launch. It was the first failure for four years and industry participants denied that the crash marked a turning-point in Arianespace's fortunes.

Although the high-risk commercial launch market has become highly competitive, the French-led consortium has retained its grip in spite of looming Russian, Japanese and Chinese rivalry and American competition. In the US, three out of eight launches of General Dynamics' Atlas rocket failed last year, while McDonnell-Douglas' Delta rocket has been overtaken by the move towards heavier satellites.

# Yeltsin in last effort to retain reformer

By Leyla Boulton in Moscow

President Boris Yeltsin will today try to persuade Mr Boris Fyodorov, leading Russian reformer, to stay on as finance minister, amid continuing concern about the future of market reforms.

Mr Yeltsin and Mr Fyodorov will discuss conditions on which he would stay in office in an attempt to shore up confidence in Russia's turbulent reform process. Mr Fyodorov, the mainstay of economic reform, said last week he was quitting because two key policy opponents had not been sacked and because Mr Viktor Chernomyrdin, the prime minister, planned "non-monetary" methods to fight inflation.

He has also called for the removal of Mr Viktor Geraschenko, the central bank chairman, who believes that tough monetary and fiscal policies are not what Russia needs. Mr Fyodorov has made no secret of his desire to take over the central bank, but such a move would never be endorsed by parliament.

The commander of Russian troops in east Germany yesterday appealed to Bonn to speed up its housing programme for troops returning home, writes Judy Dempsey in Berlin.

General Matwey Burlakov said there was a serious shortfall of housing despite the German government's programme to provide DM5.85bn (\$4.8bn) for financing 45,000 homes in Belarus, Ukraine and Russia.

# Lira crisis leaves Çiller's policies in tatters

John Murray Brown on how the collapse of the Turkish currency has undermined the PM's low interest rate strategy

Turkey's currency crisis intensified yesterday as the lira slipped further on the foreign exchanges. It fell to 17,900 to the US dollar, a drop of 1 per cent since Monday's close.

Yesterday's fall followed a run on the currency last week and was another rebuff to the government of Mrs Tansu Çiller.

Since she came to office last summer, Mrs Çiller has been driven by an unorthodox belief that lower interest rates were the cure for the country's ills. Lower rates, she argued, would result in lower debt servicing costs, a lower budget deficit and thus lower inflation.

The policy is today in tatters with the central bank having been forced to raise inter-bank rates, as high as 200 per cent at one point, to restore confidence in the lira.

The initial trigger for currency crisis that began last

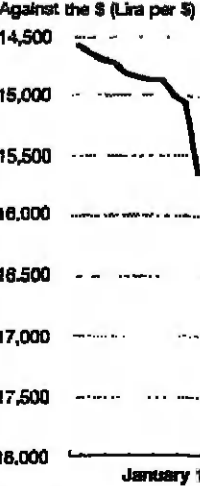
week was the announcement that US rating agencies - Moody's and Standard & Poor's - were downgrading Turkey's credit rating.

Seeking a rating was always going to be a double-edged sword. It presupposed that Turkey would, if not improve on, at least maintain its current economic performance. That has not happened. Turkey's public finances are in a shambles. Privatisation has been blocked by political and legal wrangling. The public sector deficit is expected to have been about 18 per cent of gross national product in 1993. The target for 1994, at 14 per cent, is hardly more encouraging.

For Mrs Çiller and her technocrats the whole episode has been a salutary reminder that after a decade of reform, the Turkish economy is that much more vulnerable to policy error. A faster depreciation of the lira may help the trade

Turkish Lira

Against the \$ (Lira per \$)



Source: Datastream

is in the midst of an import-led consumer boom, with the economy growing by close to 8 per cent in 1993. As a result the deficit on the current account for 1993 reached close to \$5bn and is officially projected at \$4.4bn in the current year.

It is against such a fragile background that the currency crisis has occurred. Heavy central bank advances to the Treasury coupled with the recent salary pay-out to civil servants created an excess of lira in the market last week. Traders also reported tight supplies of foreign exchange when tourist receipts and workers remittances traditionally slow down.

Another contributing factor is that many Turks now choose to keep their savings in hard currency accounts, a measure of just how far Turkey's 70 per cent inflation rate has taken its toll. In the end, what might have started as a minor shake, became a full-scale currency

quake. The immediate fall-out is hard to gauge. The international banks that lend to Turkey will be looking for reassurances that it can continue to service its foreign debt. After record borrowings in 1993, Turkey's external public and private debt, already \$55bn by the end of September, is estimated to have reached Treasury, needing at least \$2bn just to refinance existing debt, is expected to seek an early return to the Samurai market, the Japanese bond market for foreign issuers, perhaps next month, in order to re-establish its presence in the market.

Paradoxically, the foray into international debt markets had been one of the successes of 1993, with the Treasury skillfully tapping the international appetite for Turkish paper. As one Japanese banker put it, "Turkey is a little like Yugoslavia used to be - high risk, offering a good yield, and [on

top of that it is] an OECD member."

Moreover the availability of foreign debt enabled the government to restructure its domestic borrowings. It managed to reduce the amounts borrowed as well as extending the maturities.

One western economist estimated that Turkey may have saved as much as \$1bn in 1993 by shifting its domestic borrowing strategy from short-term to longer-term issues.

For this reason, Moody's and S&P's decision is that much more critical.

In the short term, the higher than projected domestic interest rates will add to the budget deficit. Higher borrowing costs will stifle private sector investment at a time when Turkish firms need to prepare themselves for the competition which will follow on Turkey's completion of a customs union

with the European Union, now set for 1996. The central bank has so far declined to issue any instruction to the private banks.

However, some economists believe another, perhaps more dramatic, one-way currency movement could precipitate a full-scale foreign exchange crisis. They point out the banking sector's overall short position - the difference between banks' foreign exchange liabilities and domestic lira assets - is close to \$5bn.

In the end, what happens will depend as much on political as economic developments with all the parties now eyeing the outcome of the forthcoming municipal elections.

And as one Turkish observer pointed out, the recent interest rate rise will have been particularly severe for the small traders and artisans, who traditionally have supported Mrs Çiller's True Path party DYP.

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## NEWS: INTERNATIONAL

# S Africa all-race election talks fail

By Patti Waldmeir in Pretoria

Talks between right-wing leaders, the South African government and the African National Congress appeared to have broken down last night, increasing chances the Inkatha Freedom Party will boycott April's all-race elections.

Talks are due to resume tomorrow, but negotiators from the government and the ANC said privately they did not expect an agreement. They had hoped to reach a compromise before the weekend, when an Inkatha party conference will decide whether to participate in the poll. If the talks fail again tomorrow, it is likely Inkatha's Chief Mangosuthu Buthe will try to persuade the conference to boycott the elections.

Many senior Inkatha negotiators are believed to favour participation, but Chief Buthe has said he would boycott the poll unless the constitution is amended to strengthen regional powers. Last night's talks broke down over this

issue, with Inkatha insisting regions be granted "exclusive" powers which could not be overruled by central government, while the ANC wished to maintain overriding powers for the centre in certain circumstances.

Inkatha and the white right Afrikaner Volksfront (Afrikaner People's Front) participated in the talks, with delegations from the ANC and Government. ANC and government officials left the door open to further talks, even after the weekend. Mr Roelf Meyer, government chief negotiator, said "the process never stops".

But once the party conference has taken a decision, it would be difficult to reverse it, with only 90 days before the poll. Inkatha loses valuable campaigning time with any further delay.

Negotiators last night held out hope that separate talks with the white right wing might still yield an agreement which would prevent conservative Afrikaner parties from boycotting the poll. They said

progress had been made towards agreeing the Afrikaners' demand for a "volkstaat" or homeland, with the ANC agreeing in principle on establishment of a state with some autonomy.

The government will also pursue separate talks with the Zulu King Goodwill Zwelithini on self-determination for the Zulu nation. Pretoria hopes to woo the king with promises of protecting his salary and position under a new constitution. In exchange, he would endorse the elections against the wishes of Chief Buthe. National Party officials argue that an endorsement from the king would significantly undermine an Inkatha boycott, as many Inkatha supporters are conservative rural Zulus whose allegiance is to the Zulu monarchy.

Sources close to the king say a separate peace is unlikely. He has followed the political lead of his uncle, Chief Buthe, since assuming the throne, and is unlikely to break decisively with him now.

## China in warning on HK airport

China last night moved to close off the option of Hong Kong proceeding to build the colony's new airport without agreement when it said it would abrogate any deal made without Beijing's consent, writes Simon Holberton in Hong Kong.

The Hong Kong and Macao Affairs Office of the Chinese government said the post-1997 government would not be liable for any expenditure and debt incurred in building the new airport. It also said any contract awarded without Beijing's consent would be invalid after 1997.

The tone of the statement, rather than the specific threats, underlined the low point to which Anglo-Chinese co-operation has sunk. The Hong Kong government has always sought Chinese government approval for any contract which spans 1997. The statement seems to have been prompted by the Legislative Council's approval of an extra HK\$1.6bn (£139m) of finance last week and the government's decision to go to LegCo for a further HK\$4.6bn in the coming week.

It emerged yesterday that Britain's approach to China last week for a meeting of the Airport Committee - the governmental body set up to discuss the project - got little response.

This was in spite of the implicit offer to put more of Hong Kong's money into the HK\$160bn airport and related infrastructure development.

## Australian prices up 0.2% in quarter

Australia's consumer price index rose 0.2 per cent in the last quarter of 1993, bringing the annual rate to 1.9 per cent, writes Nikki Tait in Sydney.

The figure was at the lower end of market expectations and prompted Mr Ralph Willis, the new Australian treasurer, to concede that the government's budget forecast of a 3.5 per cent rise in prices in 1993-94 was "considerably overstated".

The most marked fall came in the housing component, due to lower mortgage costs. Clothing and household equipment also registered falls.

The CPI news triggered a rally in the Australian bond market and pushed the Australian dollar above 71 US cents for the first time in about eight months. It later drifted back to close at US\$0.7083.

● KPMG Peat Marwick, the international accountancy firm, has reached a \$A136m (£61.5m) settlement with the government of Victoria over a disputed audit of the Tricentennial Bank. This is believed to be the largest settlement of an audit negligence claim in Australia.

The merchant banking arm of the former State Bank of Victoria collapsed in 1990, with an estimated loss of \$A2.6bn. Victoria's former Labor government subsequently sued KPMG Peat Marwick for \$A1.1bn, alleging the firm was negligent in signing the bank's accounts as "true and fair" in 1988.

## Japanese premier's appeal aims to put pressure on LDP



Hosokawa: popularity is high



Ozawa: wants general election



Kaifu: supporter of reform

## Hosokawa to seek popular backing for political reform

By William Dawkins in Tokyo

Mr Morihiro Hosokawa, the Japanese prime minister, will today hold a televised press conference calling for popular support for his plans to reform the corruption-tainted political system.

This is an attempt to put pressure on a divided opposition Liberal Democratic party to accept a compromise on the four political reform bills before they expire at the end of the parliamentary session next Saturday.

There is widespread support for reform, between 50 per cent and 60 per cent according to recent polls, indicating that Mr Hosokawa's address should increase his already high popularity.

Last week his plans were voted down at the last parliamentary hurdle, the upper house, by members of the two largest parties - the LDP and the Social Democratic party - the largest coalition member - which both fear losing seats under the proposed new system.

Officials from the seven-party coalition and the LDP yesterday agreed to ask the lower house of parliament to agree to the formation of a panel to discuss a compromise.

However, the panel has slim chance of striking a deal in time for parliament to vote on it before the Saturday deadline. The LDP and Social Democrats are too deeply split on reform to be able to take coherent positions.

If the panel fails to reach an accord, Mr Hosokawa has threatened to try to override the upper house's rejection by putting the plans to a last-minute vote in the lower house.

Support of two-thirds of the lower house is needed to overturn the upper house, in what one political analyst dubbed the "kamikaze option".

Mr Hosokawa is unlikely to win such a vote, but it could encourage a fresh round of defections from the LDP, thereby strengthening the coalition's fragile majority.

The coalition is divided over what to do if, as is likely, Mr Hosokawa fails to

achieve reform by the weekend. Mr Hosokawa has hinted that he would resign, leaving it to the coalition - possibly strengthened by LDP defections - to form a new cabinet.

A close aide to Mr Hosokawa, Mr Shusei Tanaka, was yesterday reported as saying that resignation was "highly possible" as a result of the difficulties facing the political reform bill. "The prime minister is not the type of person who seeks to cling to a position," Mr Tanaka told Kyodo News Service.

But some coalition leaders say Mr Hosokawa should stay in office regardless of the fate of the reforms and work on stimulating Japan's sluggish economy. "When we're in this severe recession, it's not at all desirable to create a (political) vacuum," said Mr Tomiichi Murayama, chairman of the Social Democrats.

However, Mr Ichiro Ozawa's Japan Renewal party, the most influential coalition partner, has suggested that a general election should be called. Japanese press reports yesterday said Mr Ozawa has asked Mr Toshiki Kaifu, a former LDP prime minister who supports reform, to defect to the coalition as a possible successor to Mr Hosokawa.

Mr Kaifu is among the 70 LDP members of parliament who openly support reform. But it is uncertain whether all LDP reformists would follow Mr Kaifu, because he is not a powerful political fund-raiser, the vital ingredient that Mr Ozawa provided when he led the LDP defection that brought down the former LDP government last summer.

The business community views the prospect of a snap election with dismay, because this would delay an urgently needed economic stimulus package and threaten the government's finances when it is already late with the budget for the fiscal year starting in April.

However, public distaste for the horse-trading over reform could manifest itself as a protest vote against the LDP if a snap election were called. That would suit Mr Ozawa's strategy of further dividing and weakening the LDP.

## UN talks begin on full nuclear test ban treaty

By Frances Williams in Geneva

Formal United Nations negotiations began yesterday on a comprehensive nuclear test ban treaty, now supported in principle by all five declared nuclear weapons states. The treaty, which could be ready in two to three years, is seen by western governments as an important part of efforts to prevent nuclear weapons proliferation after the Cold War.

The talks are being handled by an ad hoc committee of the UN Conference on Disarmament, which has 37 members including the nuclear weapons states - the US, Russia, China,

Britain and France. On the first day of its session yesterday, the conference gave the committee a formal mandate to "negotiate intensively" a universal and "effectively verifiable" test ban treaty.

In a message to the conference, President Bill Clinton called for the negotiation of a treaty "at the earliest time".

Mr John Holm, director of the US Arms Control and Disarmament Agency, said yesterday a comprehensive test ban treaty (CTBT) was "an immediate priority" for the US administration, which has made the fight against nuclear weapons proliferation a central foreign

policy concern. Non-nuclear weapons states see the CTBT as a test of the nuclear powers' commitment to non-proliferation and disarmament.

One reason for the US policy reversal on testing is the belief that a CTBT, or progress towards one, will help persuade developing countries to extend and strengthen the bedrock Non-Proliferation Treaty when it comes up for renewal next year.

Separately, the US is opposing Iraq's admission to full membership of the UN disarmament conference, though it says it will not oppose the inclusion of North Korea.

## NEWS IN BRIEF

## Nigeria unrest hits oil profits

Oil companies in Nigeria estimate losses in production and equipment of about \$200m (£139m) last year through civil disruptions and protests against loss of land, pollution and inadequate living conditions, writes Paul Adams in Lagos.

Shell, which produces half of Nigeria's quota of 1.8m barrels a day, recorded 106 attacks or stoppages with the loss of 12m barrels in 1993. Agip and Elf have reported smaller losses.

Nigeria's oil minister, Mr Don Etebe, said at the weekend that the government was considering tax concessions to the oil companies for developing the local communities.

But this month's budget is not helping to encourage investment. The introduction of a fixed rate of foreign exchange has doubled the cost of bringing in capital. The multinational spend millions of dollars a year on basic infrastructure in the Niger delta in eastern Nigeria.

## Algeria conference snub

Algeria's leading political parties yesterday boycotted the first day of a conference for national reconciliation called by the country's five-man High State Council, writes Francis Giblin.

The two-day meeting aims to end the violence which over the past two years has claimed over 3,500 lives and is also set to approve a new collective presidency to replace the body which has ruled Algeria since elections were cancelled in January 1992.

## Lesotho truce agreed

The two warring factions in the Lesotho army have agreed to stop fighting and meet the government for talks to settle their dispute, Renter reports from Maseru.

The government spokesman, Mr Seeiso Serutla, said yesterday the two sides were selecting delegates and would meet the government for talks he expected to extend over several days. The British Commonwealth yesterday said it had sent two envoys to talk with the Lesotho government and military and political leaders.

## New Vietnam leaders

Vietnam's ruling Communist party yesterday voted 20 new members on to its executive Central Committee, including the minister in charge of relations with the US, Renter reports from Hanoi.

The new members, elected on the last day of a party conference in Hanoi, also included an industrialist, reflecting the growing importance Vietnam's leaders attach to modern industry. Despite successes for government financial policy, including slashing inflation to 5.2 per cent last year from 17.5, the finance minister, Mr Ho Te, and his deputy, Mr Nguyen Sinh Hung, did not win places.

## Arafat receives welcome but no money from Saudis

By Roger Matthews, Middle East Editor

Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, left Saudi Arabia yesterday after a two-day visit which marked the first thaw in relations between the two sides since the PLO support for Iraq in the Gulf war.

Saudi anger at the PLO stance has not eased significantly since the conclusion of the war and Mr Arafat's meeting with King Fahd bin Abdul Aziz was described by one diplomat as "correct but cool".

The Saudis have demanded an apology from those Arab states and organisations which failed to rally to the support of the Gulf states following the Iraqi invasion of Kuwait. "We cannot forgive, and we cannot forget," said a senior Saudi official recently. "But there are two things in this world which you cannot escape, and they are families and neighbours."

It was always to be expected that at some time Mr Arafat, as

part of the Arab family, would again be received in Saudi Arabia. But officials have also made clear that the PLO could not expect any further direct financial support, one of the main objectives of Mr Arafat's visit to the kingdom.

Saudi Arabia has agreed to provide an initial \$100m (£67.5m) for specific infrastructure projects in the occupied Gaza Strip and the West Bank town of Jericho, following an Israeli withdrawal. Officials in Riyadh stressed that its aid would be directed through international agencies and closely monitored. Any further disbursements would depend on the effective utilisation of the first tranche.

Support in Saudi Arabia for the September 13 declaration of principles signed by Israel and the PLO was tempered both by its hostility to Mr Arafat personally, and more generally by the belief that the Arab negotiators were more likely to achieve a comprehensive peace by retaining a united front.

## Stop promising heaven, Rafsanjani told

Iran's President Ali Akbar Hashemi Rafsanjani is facing mounting criticism at home as the economy continues to suffer from weak international oil prices.

Iran is dependent on oil for 85 per cent of its foreign exchange income and it is estimated that every \$1 fall in the international price of oil results in a loss of \$1bn in Iran's annual revenues.

President Rafsanjani recently attempted to play down the economic crisis by saying that Iran could continue with its development programmes regardless of oil prices.

But the bravado cannot mask the real economic problems the country faces. Prices have mounted steeply since the government unified three different exchange rates last March, leading to an effective devaluation from IR70 to the dollar to IR1,400. The rial has subsequently fallen to more than IR2,000 to the dollar.

The English-language Kayhan international, complained that spiralling prices were making the lives of many Iranians a misery. "Gallop inflation, open mismanagement of

the economic sector, indifference towards the common strata, decline in the international price of oil - all will get together to make life intolerable and miserable for this nation of over 60m people," it wrote.

As subsidies to the poor are lifted, the import of luxury goods is being seen as a symbol of skewed priorities and corruption. In a Friday prayers sermon delivered in Qom last month, Ayatollah Ali Meshkini, speaker of the assembly of experts, the body that elects the spiritual leader, said: "Instead of promising heaven, the government should also be thinking about solving this deadly inflation. But I know that this problem of high prices will not be solved until those who have luxurious lifestyles... and who do not feel social problems and who use their expertise to manage their own affairs are no longer in power. And there are many of them."

Joynhuri Eslami, a Tehran

Iran's president said yesterday economic co-operation between the 10 Islamic members of the Economic Co-operation Organisation in the Middle East and central Asia could reduce political tensions affecting them. Renter reports from Tehran.

President Ali Akbar Hashemi Rafsanjani was opening a meeting of the foreign ministers of the 10 states that include Pakistan, Turkey, Afghanistan and six former Soviet republics. ECO was founded by neighbours Turkey, Iran and Pakistan in the 1950s as a regional trading bloc but was largely dormant until it was expanded two years ago to become the largest non-Arab Islamic organisation stretching from Europe to China.

daily, chastised the government for promoting International Monetary Fund-style measures of privatisation and reductions in subsidies. It accused Mr Rafsanjani's economic team of being overruled or deceived by liberal western economic theories and urged the government to restore some state controls.

Trade has also suffered as a spending boom which began in 1990 has resulted in Iran's formerly exemplary payments record being badly tarnished. Until last summer, foreign exporters with Iranian letters of credit were having to wait

six months before receiving payment but the arrears have now mounted to one year. Estimates of the size of the total debt vary from \$16bn up to \$30bn. At least \$8bn of this is estimated to be in arrears and is costing the country about \$3bn a year to service. The \$30bn figure would include letters of credit which have been opened but which will be abandoned by exporters unable to find export cover.

"There is a serious problem," said one European banker. "But at the same time Iran's debt load is manageable because it is almost all

short-term." The most exposed countries are Iran's main trading partners, Germany and Japan.

Imports have been cut, aided by the refusal of foreign banks to confirm Iranian letters of credit and by the country being in effect off-cover for most export credit agencies. Under these circumstances, foreign investment, which Mr Rafsanjani has sought for a number of years, remains only a possibility.

Attempts at rescheduling the debt over the medium-term have not yet met with success both for practical reasons but also because of Iran's poor international image. The US has put Iran back on its list of favourite enemy nations and Iran has done little to help itself by failing to lift the death sentence imposed on British writer Salman Rushdie.

"The sentiment in Europe is somewhere between regret and frustration," said one banker. "Iran has not had a bad name in trade circles in the past but

changing the rules. It does little to encourage innovation if every time you launch a successful product it's hit by a special price cut."

The Swiss company had already been hit by arbitrary price cuts announced late last year when it was told the price of Roferon-A, its interferon product for hepatitis C, would be reduced.

Other interferon makers, such as Sumitomo Pharmaceuticals, Daiichi and Yamanouchi, were also informed of reductions at that date. The cuts for interferons are expected to range from 30 per cent to 13 per cent.

Makers of cholesterol-lowering products were told last year that prices would be slashed. The drugs involved were Mervatin - Japan's top-selling medicine, made by Japan's second largest drugs company, Sanofi - and Lipovas, a drug from Banyu, Merck's Japanese subsidiary. Their prices are expected to be cut by about 12 per cent.

luted districts in the country, and the factory emissions containing sulphur dioxide were responsible for the illnesses.

Mr Nemoto rejected a request by residents to order tighter controls on discharges of pollutants from the factories, saying the plaintiffs' claims were too vague.

Separately, a group of eight Dutch citizens held in Japanese camps in Indonesia during the second world war filed a lawsuit with the Tokyo district court yesterday seeking compensation of at least \$30,000 (£13,513) per plaintiff.

The plan which is due to take over where the first five-year plan leaves off, assumes an annual average income of \$15.5bn from oil, but the price of Iranian oil has dropped to less than \$12 a barrel. This year Iran will be lucky to earn \$14bn, compared with official projections of \$17bn.

The second plan is aimed at extending the government's privatisation campaign, reducing subsidies, authorising the government to seek \$2.4bn in long-term loans for the construction of four dams, as well as seeking foreign investment in the form of joint ventures.

Nevertheless there are many government officials who share the view of Mr Ali Akbar Naeq-Nouri, the speaker of the Iranian majlis (parliament), who said last month that the legislature wanted to postpone the start of the five-year plan for a year "because one cannot study a plan in a crisis".

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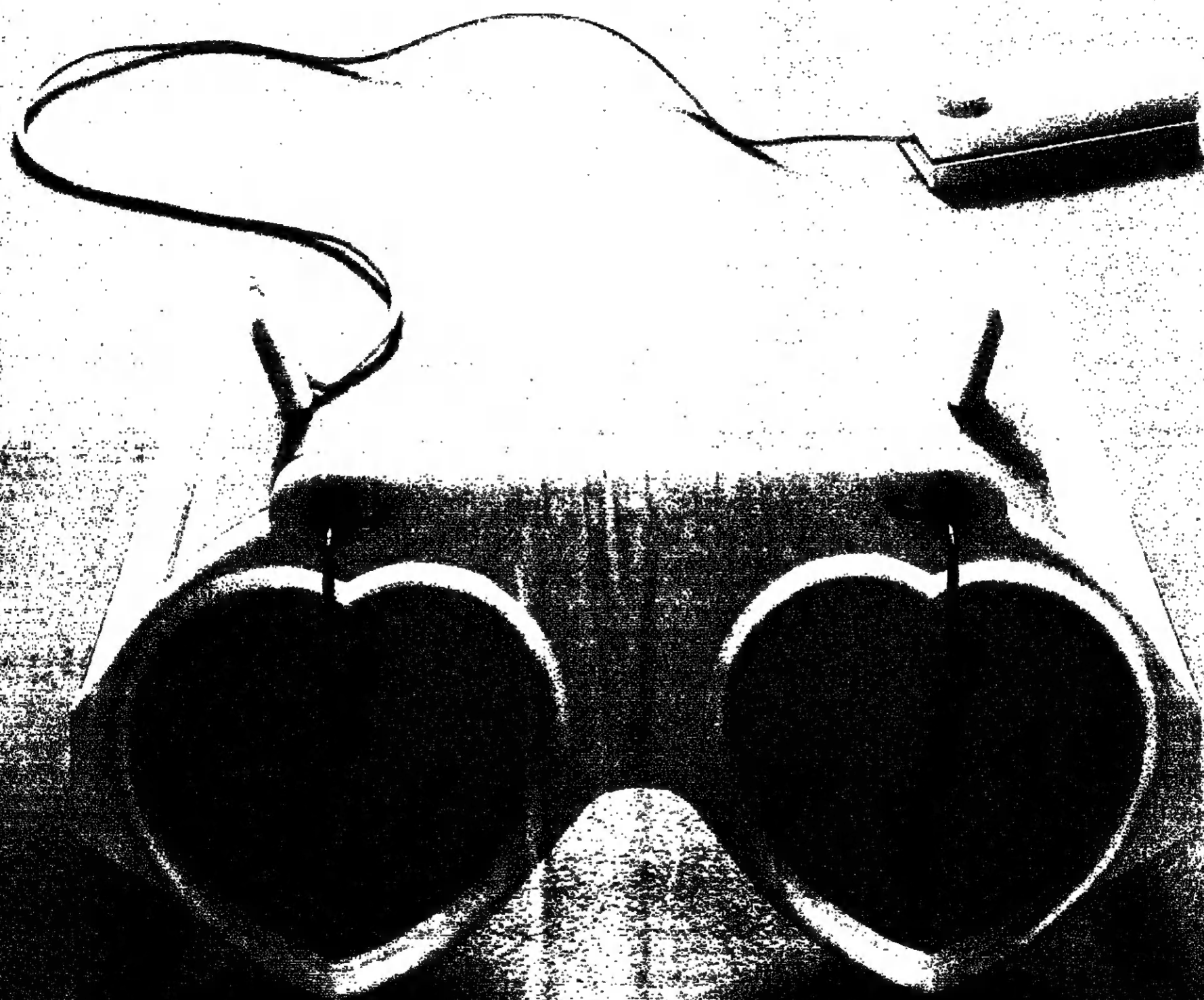


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## NEWS: WORLD TRADE

## China-Japan trade increases by 31%

By Michio Nakamoto in Tokyo

Trade between Japan and China rose by 31 per cent last year to \$37.4bn making China Japan's second largest trading partner after the US for the first time, according to the Japan External Trade Organisation.

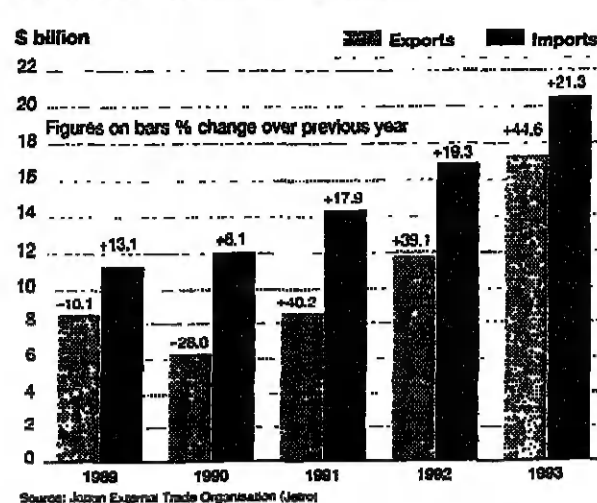
The strong growth in trade between Japan and China shows a conspicuous increase in economic activity between the two countries at a time when Japan's overall trade with the rest of the world grew only 5 per cent, Jetro said.

It highlights both the growth of the Chinese economy and the rising sophistication of manufactured goods from China, which were up strongly last year.

Jetro said that exports from Japan to China, which jumped 45 per cent to a record \$17.2bn, were supported by buoyant economic activity in China which increased demand for capital goods.

The boom in construction activity, the rise in foreign investment in China and growth in consumption by companies and government organisations alike increased demand for machinery, equip-

Japanese trade with China



Source: Japan External Trade Organisation (Jetro)

ment and cars.

Imports from China, meanwhile, were up 21 per cent to a record \$20.2bn. While imports of textiles surged 30 per cent, those of machinery, including audiovisual products such as video cassette recorders also rose a firm 61 per cent and imports of office equipment increased by 213 per cent.

Jetro expects trade between the two countries to continue

to increase this year on the strength of growing foreign investment in China.

However, it warns that inflation, and concerns over a lack of foreign reserves could slow the pace of increase in Japanese exports to China.

Meanwhile, imports from China are expected to continue growing on the strength of firm Japanese corporate investment in that country.

## NEWS IN BRIEF

## Importers slow to pay British exporters

More British exporters have lost money as a result of payment delays by European importers, according to NCM, the leading export credit insurer. Richard Lapper writes from London.

In its latest report on the exports outlook NCM said that one in four UK companies has been hit by bad payers last year, compared with one in five in the 12 months to September 1993.

The figures show that the number of British companies exporting to Germany, France, Spain and Italy and reporting a loss as a result of non-payment increased. One exporter in 17 to Germany reported a loss (compared to one in 20 for the year to September 1993). One in 10 exporters to France, one in 11 to Spain and one in 13 to Italy (one in 12) were hit by non-payment.

## \$120m power order for GE

General Electric of the US has announced orders totalling more than \$120m to supply power generation equipment for projects in Egypt and Saudi Arabia, Andrew Baxter reports from London.

The largest of the orders is from the Egyptian Electric Authority for two 627MW steam turbine-generators worth nearly \$85m to be in a new power plant near Cairo.

## Gas project for Mozambique

Mozambique stands to increase its export earnings through its Pande gas field project, writes Leslie Crawford in Maputo. Located in the southern province of Inhambane, the field has reserves of 55bn cubic metres. ENH, the Mozambique state oil company, has entered into an agreement with Sasol of South Africa, which would buy and market the natural gas in South Africa.

## Australia-UK relations not just history

Australia's sunny shores have suddenly been swamped again by the British. Prince Charles touched down in Sydney on Monday with a royal entourage and 40 journalists. Later this week, a trade delegation, led by Mr Michael Heseltine, president of the Board of Trade, flies into Melbourne, accompanied by two other UK trade missions.

The British parties are being given a high-level reception. Mr Keating, with his beaming but non-curtseying wife, turned out to greet Prince Charles, and the Australian prime minister will deliver a keynote speech to a conference on UK-Australian trade. This raises the question of whether such attention is just residual politeness, or whether - from a commercial viewpoint, at least - the countries still have something to offer each other.

On the trade front, the relationship has undergone some fundamental changes in the past 30 years. Britain has thrown its lot in with Europe, while Australia has cultivated its Asian neighbours. Between 1960 and 1980, the latter's merchandise exports to western Europe shrank from 46 per cent of the total to just 16 per cent. Today, about 60 per cent of Australia's trade is conducted in the Asian region.

That said, the two countries' trade ties are not just history. Australia sold \$53.3bn worth of goods to the UK in 1992-93, a figure which has been increasing at a double-digit rate over the past five years, thanks partly to the growing popularity of Australian wine. Britain also remains the third most important source of imports into Australia and the trade balance tilts well in the UK's favour. However, the five-year trend in UK merchandise imports is flat.

The investment relationship is more interesting. According to a report by the Allen Consulting Group, the UK is the second-largest investor in Australia after the US and accounts for just less than a quarter of total foreign direct

investment there. As Australian trade officials point out, the nature of that investment makes it particularly valuable. About 44 per cent of it is in manufacturing. This means that UK companies actually outstrip their US counterparts as players in the core industrial sector.

It is tempting to think of this as an historical relic; after all, companies such as Pilkington have had Australian subsidiaries for a century or more. In reality, a smattering of recent deals - such as Tate & Lyle's \$550m purchase of Bundaberg Sugar, or United Biscuits' acquisition of Smiths Snack-food - have sustained the UK's relative position, while the US share of foreign investment in Australia has slipped and Japan's has grown.

The steady deregulation and privatisation of Australian industry has also thrown up new opportunities which UK companies - in some cases recently privatised themselves - have been prone to seize. BT's telecommunications contract with the New South Wales government or British Airways' minority stake in Qantas are cases in point.

From an Australian point-of-view, then, the British interest holds out the possibility of new capital and, to some extent, new jobs. At a time when the



Hot trick: Prince Charles dons a firefighter's helmet during a reception for victims of the recent Sydney bush fires

"There's a comfort level," says David Richard, senior trade commissioner at Aus-trade. He cites the nations' similar legal systems, the availability of professional services in Australia, the pleasant climate, and so on.

For British companies with existing operations in Australia, there is some merit in this argument. The Allen report, for example, cites the experience of P&O (Australia), whose container handling, distribu-

tion, catering, maritime and port management arms all have expanding interests in south-east Asia.

But for companies seeking to set out a stall in Asia for the first time, the merits of the Australian route are more debatable, and even British trade officials admit it is a matter of "horses for courses". The downside is that, while Sydney or Melbourne are within the "Asian time zone", they still face a three-hour time difference with most south-east Asian countries. A flight

between Sydney and Bangkok, say, takes eight hours. Moreover, while Australia has been moving to reduce its tariff barriers, restructure labour market practices, and shed its bureaucratic image, this process is not complete.

Then there is investment by Australian companies in Britain. This has increased sharply over the past decade, after the removal of exchange controls, and amounted to about \$15.9bn by the end of 1992. A large tranche arrived in the late-1980s, when Australian "entrepreneurs" were riding high. Nevertheless, Australia's direct investment in Britain has risen by a further \$5.5bn over the past five years.

Few Australian companies have ventured into Europe without first securing a British base - with the result that more than 70 per cent of Australian investment in Europe is concentrated in the UK.

There are some signs that this is changing: for example, Amcor, the paper group, began its European strategy by buying a plant in Cambridgeshire, and has subsequently expanded into France and Germany. But familiarity, it seems, tends to work both ways.

## Exports of Swiss watches up

Exports of Swiss watches and clocks rose 3 per cent last year to \$Fr7.69bn (\$3.46bn), as business picked up in the second half of the year, writes Ian Rodger in Zurich.

The Federation of the Swiss Watch Industry said the volume of finished watches exported rose 7.8 per cent to 43.2m pieces, while their value increased 3.3 per cent to \$Fr6.6bn.

Exports of watch movements jumped 25 per cent to 72.4m pieces. However, their value fell 3.3 per cent to \$Fr404.6m.

The value of exports of clocks, components and watch cases was \$Fr671m.

## Environment issue worries third world

By Frances Williams in Geneva

Fortcoming talks on the link between trade and environmental policies in the General Agreement on Tariffs and Trade will run into strong third world resistance if they do not focus on poorer nations' concerns, Mr B.K. Zutshi, India's Gatt ambassador, warned yesterday.

Mr Zutshi, outgoing chairman of the Gatt contracting parties (members), told the world trade body's annual meeting in Geneva that talks had to embrace the twin objectives of protecting the environment and promoting sustainable development. More open

trade, coupled with financial and technical assistance, was essential to promote sustainable development.

For developing countries, "poverty is the number one preoccupation... and the most important obstacle to better environmental protection", he said. If, instead, the debate was reduced to polemics about "greening the Gatt" it would be an irrelevance for most members.

Giving the latest Gatt secretariat estimates for world trade growth, he said it rose by less than 3 per cent by volume last year, against 4 per cent in 1992 despite a slight increase in world output to just above 2 per cent.

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## The Financial Times plans to publish a Survey on Business in Dorset on Thursday, April 7.

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Much of this information is simply unavailable elsewhere and will be of real practical everyday use to anyone intending to do business in Russia, as well as legal, financial, accounting and other advisors.

The Guide to Registering Companies in Moscow is available exclusively from Financial Izvestia - to order your copy, see below.

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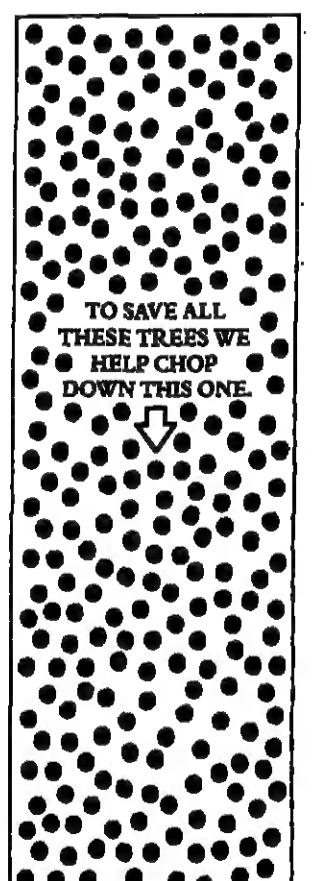
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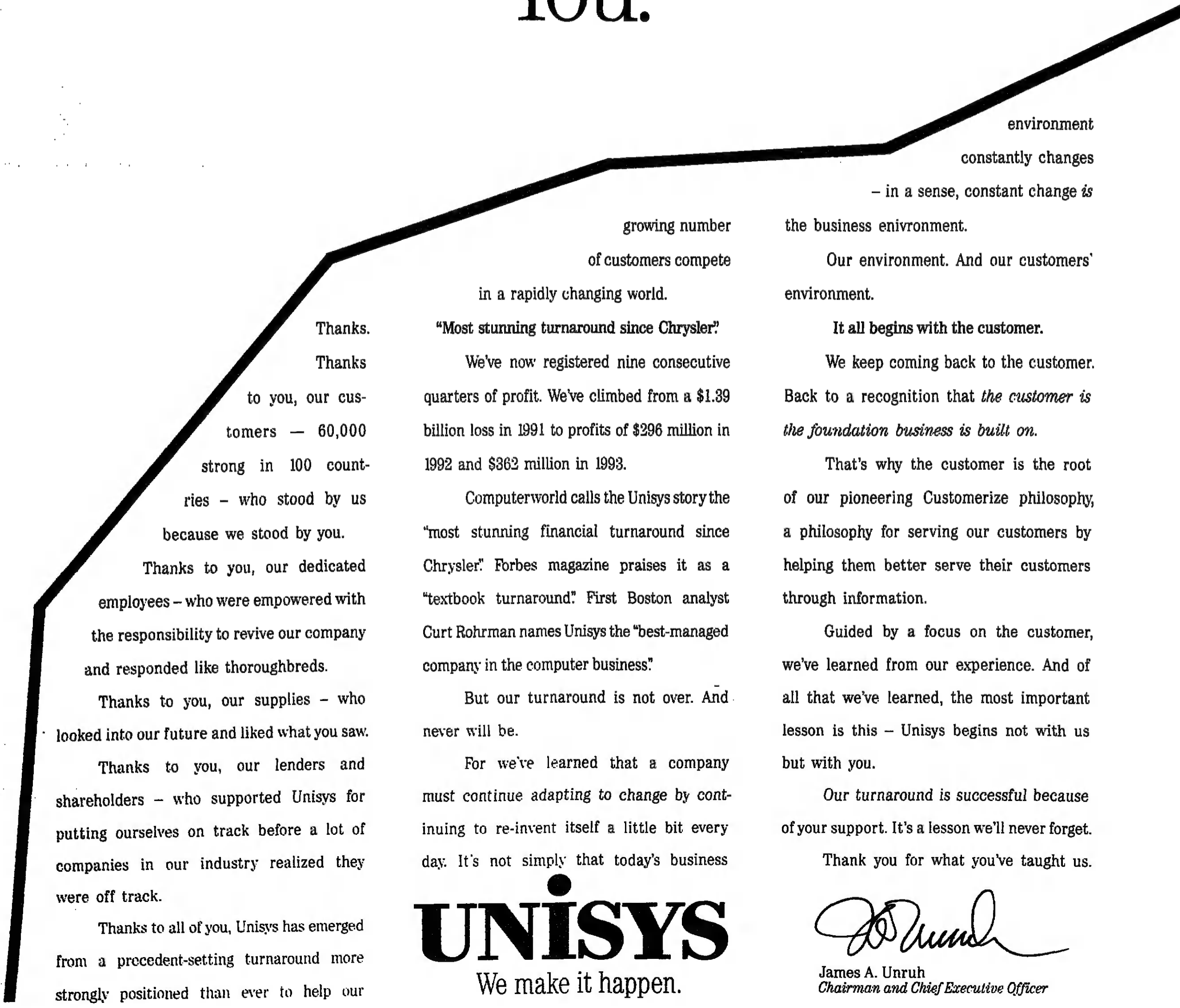
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# Major seeks to avert public sector pay row

By Philip Stephens,  
Political Editor

Mr John Major drew back yesterday from a confrontation with key public sector workers by signalling that efficiency savings would allow them to get round the government's cash freeze on its pay bill.

Downing Street officials said politically sensitive groups such as nurses and doctors could expect the government to meet the recommendations of independent pay review bodies for increases this year of between 2.5 per cent and 3 per cent.

The softening in the interpretation of the freeze in the public sector pay bill announced in last November's Budget came as Mr Major said he regretted raising taxes after pledging at the 1992 election to reduce them. But amid further fierce exchanges in the Commons on the impending tax increases, the prime minister insisted that the Conservatives had not deceived voters at the last election.

Mr Major told MPs: "Events have forced us to raise taxes. I regret that. But it is necessary to raise taxes to make sure that we cut the borrowing

requirement and provide the opportunity for sustained growth with low inflation."

The prime minister also won unexpected backing from Mr Norman Lamont, the former chancellor, who said that Labour's spending plans would mean still higher taxes.

But as the Commons prepared to reject an amendment to the finance bill blocking the imposition of value added tax on fuel, Mrs Margaret Beckett, Labour's deputy leader, insisted "the biggest tax hike in British history" marked a "total deception" of the electorate.

Downing Street indicated meanwhile that the prime minister was "relaxed" about the independent pay review bodies' decision to link their recommendations to the 2.7 per cent increase MPs awarded themselves.

Most Whitehall departments could expect efficiency savings of at least 2 and perhaps 3 per cent. That suggested that government would be able to meet most of the review boards' recommendations without breaching overall spending targets.

Officials insisted that this would not be a relaxation of the stance on public sector pay. It was suggested

that while the 1.5m workers covered by the review bodies could expect pay rises above the present 1.9 per cent inflation rate, the other 3m public sector employees could expect tougher settlements.

The government could take a tough line with some low-paid employees such as local authority manual workers and perhaps, at the other end of the scale, with high-paid groups such as armed forces chiefs. But it could not afford a confrontation with the nurses, doctors and teachers who account for the bulk of the workers covered by the review bodies.

## Britain in brief



## Underwriters see upturn in marine rates

Rises in insurance rates paid by ship owners have led to an improvement in the results of London-based insurance companies specialising in marine insurance.

The Institute of London Underwriters, which provides back-up services to 74 London marine and aviation companies, said yesterday that its marine underwriters were experiencing the strongest upturn in rates for years.

The ILU warned, however, that it would be some time before profitability is restored, following severe price competition and heavy losses in recent years.

The ILU companies - which account on the same three-year accounting basis as Lloyd's - said preliminary figures indicated a strong increase in profitability last year. Premium income registered for hull business increased from £361m in the first year of three-year 1991 account, to £624.2m for the first year of the 1993 account. In the same period hull claims rose to £63.5m from £50.5m.

## EU rural aid eligibility rises

The number of people living in areas of rural Britain who qualify for aid from European Union structural funds has doubled under the latest announcement from the European Commission.

Some 2.8m people live in areas covered by the Objective 5b programme of assistance to rural communities.

The assistance comes from the EU's structural funds, including the European Regional Development Fund and the European Social Fund. The total in 1993 was £20m.

The newly eligible areas include large parts of Devon, parts of Somerset, Suffolk, Norfolk and the Fens, Northumberland and large parts of Lincolnshire, North Yorkshire and Cumbria. Adjacent to central Wales, which already receives Objective 5b funding, parts of Herefordshire and Shropshire have become eligible. In Scotland, large parts of Central Grampian and Tayside regions have become eligible.

## Plea over political funds

Companies should be required to ballot shareholders before making donations to political parties, the Institute for Public Policy Research said in a report published yesterday.

The left of centre think-tank also recommended restrictions on donations from overseas and a requirement for parties to publish names of donors giving more than £5,000 a year.

The report said the current system of funding UK political

parties had led to a huge gap between the resources available to the Tories and the opposition parties. In the last parliament, the Tories had an income of £30m, Labour £10m and Liberal Democrats £5m.

## Defence group cuts 400 jobs

British Aerospace yesterday announced more than 400 redundancies at its Royal Ordnance munitions and guns division.

The reduction at Royal Ordnance's Chorley factory in Lancashire brings to about 1,700 the total of Bae job cuts announced in the past two weeks. Six other plants in the group's civil aircraft and guided-weapons divisions are affected by the wave of cuts.

## Sock Shop staff face shake-up

Sock Shop, the sock and fashion retailer, is shifting its 400 staff from full-time to part-time contracts, in line with a growing trend in the retail sector. Managers of Sock Shop's outlets, of which there are nearly 150, were banned yesterday from giving details of the change but it is understood that full-time staff will be switched to contracts of 20 hours per week over three days.

## Homosexual law reform likely

The prospect that the House of Commons may lower the age of consent for homosexuals has increased after a decision by Mr Michael Howard, the home secretary, to back calls for it to be reduced from 21 to 18.

Mr Howard's decision to join a majority of the cabinet in supporting any amendment proposing 18 may swing in favour of the change a number of MPs on the right of the Conservative party in next month's vote on the issue.

## Boost to cable TV industry

The cable television industry in the UK plans to spend £1.2bn this year in building the networks that carry both television channels and telecommunications services.

This figure, based on a survey of its members by the Cable Television Association, represents almost as much as in the past three years.

The extra construction will increase the number of people employed in the industry by the end of the year to a peak of 16,000 - half directly by the cable operators and half through sub-contractors - compared with the present 6,300 staff and around 3,000 employed by sub-contractors.

## Swan Hunter talks 'useful'

Price Waterhouse, receivers of Tyneside shipbuilder Swan Hunter, said a day-long meeting in London yesterday with German shipbuilders Bremer Vulkan, potential bidders for the yard, had been "useful". Further talks are to be held.

## Companies eye Channel rail link projects

By Charles Batchelor,  
Transport Correspondent

Private sector companies interested in financing and building the £2.6bn Channel tunnel rail link will be expected to declare their interest over the next few weeks in spite of the many question marks which still hang over the project.

Although it is expected to take the government at least two years to get legislation authorising the line through parliament, negotiations will begin at an early stage on the form that private sector involvement will take.

Several construction companies have declared an interest and at least two consortia involved in earlier stages of the 68-mile rail link are still in existence. But further groups are expected to emerge over the next few months.

The government will seek to avoid the lengthy delays and cost overruns which marked the construction of the Channel tunnel by seeking a consortium with a balance of construction, banking and other interests, said Mr Peter Britnell of Sir Alexander Gibb, consultants to the project.

Several construction companies, including Tarmac and John Laing are assessing the possibility of bidding.

Laing said it was still keen to carry out the work as part of a consortium. Early in the rail link project it joined the Rail-Europe consortium with a group of banks, engineering consultants and construction companies though it is not

clear whether the same consortium would bid this time.

EuroRail, a consortium of Trafalgar House, BICC and GEC, has also expressed an interest. "But there is a lot of detail which we still have to look at to see precisely what they mean," a spokesman said.

Ove Arup, an engineering consultancy involved in drawing up plans for the route said it intended to join one of the consortia being established.

Hochtief, a German contractor is also thought to be leading one consortium while UK consultants expect that Japanese and other European groups may be interested.

As well as work on the line there are also sizeable contracts to be won to build the stations. The St Pancras terminus in London is expected to cost around £500m.

Blue Circle Industries, working with several local authorities, has put forward plans for commercial development at Ebbsfleet, near Gravesend, while a consortium including P&O, Tarmac, Land Securities, John Mowlem and Newham council have made proposals for a station at Stratford.

To increase the attractiveness of the project to the private sector, UK transport secretary Mr John MacGregor has decided to give the winning bidder the revenues from the train services operated through the tunnel between London, Paris and Brussels.

European Passenger Services, which will run the trains on behalf of the three national railways, expects to start a limited service in May.



Graham Stringer, of Manchester City Council, and Malcolm Southgate, of European Passenger Services, marked the start of construction work on British Rail's International Depot yesterday

## Building work on BR depot begins

Work began yesterday on the latest servicing and maintenance depot for Eurostar passenger trains travelling through the Channel tunnel to mainland Europe.

The 29.5m Manchester depot is the third of four which will service trains around the UK.

The main site in west London has been completed, work began in November 1993 at Plymouth and construction will start soon at the Scottish depot near Glasgow, British Rail said.

Two return trains a day will link Manchester to Paris and Brussels from next year.

● The value of construction orders won by contractors in the UK rose by a tenth to £18.06bn during the first 11 months of last year compared with the corresponding period in 1992.

Figures published yesterday by the UK Department of the Environment indicate that a broad-based recovery has begun in one of the worst-hit industries during the recession.

The total value of orders at constant 1985 prices, allowing for seasonal variations, were 14 per cent higher during September, October and November than the previous three months and 23 per cent higher than during the corresponding period a year earlier.

The biggest increases over the 11 months were in public and private sector housing where the value of orders in current prices rose by 35 per cent and 19 per cent respectively.

## Milk board is pressed to review contracts

By Alison Maitland

The British government is pressing the Milk Marketing Board to allow dairy farmers to revoke contracts they have signed with its planned successor body, Milk Marque, in the light of changes to its reorganisation plans.

The board said yesterday it would consider the matter once the government had approved the revised proposals, although it argued that it was under "no legal compunction" to do so.

The board has dropped proposals to transfer the bulk of its assets to the new farmers' co-operative and offered concessions to the dairy trade on its milk selling system in response to government concern that Milk Marque might be anti-competitive.

Negotiations with agriculture ministry officials over the changes have forced it to delay liberalisation of the £3.3bn milk market from April to November.

The board is now planning to float up to 49 per cent of its processing subsidiary Dairy Crest, more than originally planned, to create a viable asset base for Milk Marque in the absence of Genus, the cattle breeding service, and National Milk Records, which are to be hived off.

Mr Peter Morgan, the board's head of corporate affairs, said: "Our legal advice is that the contracts are perfectly valid. Those that signed with Milk Marque did so voluntarily." But he acknowledged that the ministry wanted to ensure farmers were content with the contracts they had signed. "We wouldn't want to keep people in against their will."

## Employers 'not pursuing anti-union drive'

By Robert Taylor,  
Labour Correspondent

Britain's companies are not pursuing an anti-union offensive among their employees, the Confederation of British Industry said yesterday. The employers' organisation says the sharp decline in union membership and collective bargaining since the mid-1980s reflects "a shared wish in the workplace for dealings on a different basis".

The CBI told the House of Commons employment com-

mittee's inquiry into the future of unions: "There is no evidence that employers have been forcing the pace."

"A substantial number of employers work with trade unions in their businesses and find the relationships more or less satisfactory. More harmonious relations... may provide some positive reasons for employees to be less interested in union membership."

In a document submitted to the committee, it says "there is still scope for a continuing role for trade unions" but only if

they adapt to change in the enterprise rather than obstruct. It argues that they should concentrate on providing advice and support facilities for individual workers in "seeking to invoke their legal rights" rather than on collective representation.

But the CBI says companies "anticipate dealing more directly with the workforce and building up relationships on an individual basis - but frequently to complement, rather than replace collective bargaining."

It says unions should "never again" have "the capacity to disrupt the commercial and day-to-day life of the nation and exercise excessive influence over government expenditure during the late 1970s".

But the CBI backs the retention of the Trades Union Congress on statutory bodies such as the Health and Safety Commission, the conciliation service Acas, and the commissions on racial equality and equal opportunities. "Employers see merit in trade union involvement in bodies which

bear on their members' direct interests and concerns in the workplace," it says.

Unlike the Institute of Directors, the CBI does not advocate any further legislation to deal with union power. ● A survey of 79 employer organisations in Britain published today by the research body Industrial Relations Services says that, in the past three years, they have undergone a change of role from collective bargainers with trade unions to advisory and lobbying bodies.

## Co-ordinated EU interest rate cuts urged by Smith

By David Owen

Mr John Smith yesterday called for an immediate cut in interest rates to reduce the risk of the recovery being choked off by impending tax increases.

Speaking in Bonn, the leader of the opposition Labour party urged the government to "co-ordinate" further interest rate cuts with Britain's European Union partners. He said: "This is particularly important in Britain where the Conservative government are forcing through massive tax increases which even the chancellor of the Exchequer now admits will check the recovery."

Addressing a conference staged by Germany's SPD opposition party, Mr Smith argued that the consequences of allowing recovery to falter were "too serious to contemplate".

"The cohesion of our own communities is at stake," he said. "Recession and economic decline are clearly the breeding ground of crime, intolerance and racism. Europe cannot afford a downward spiral that would threaten not just our prosperity but our democratic way of life."

As MPs at Westminster began considering the finance bill implementing Mr Kenneth

Clarke's first Budget, Mr Smith said the issues of jobs, investment and growth were back at the top of the economic agenda - "where they always should have been". But he urged his audience not to let the right dominate the current debate about jobs "as they did over inflation in the 1980s".

Signalling one likely theme of Labour's European election campaign in June, Mr Smith said there was a clear "jobs battleground" ahead.

"It is a choice between a high wage, high-tech, high skilled route to the highest possible levels of employment - and the Conservatives' low paid, low skilled, insecure, unsafe, deregulated economics of the sweatshop."

For Europe to prosper, what was needed was a "self-confident, adaptable, highly skilled and participative workforce", Mr Smith continued. "None of these qualities will be present in a sweatshop economy that drives down wages, removes employment rights and relies on fear to provide flexibility at the workplace."

Mr Smith said economic recovery was also necessary for the EU to fulfil its wider responsibilities by doing "all that we can to help the people of eastern and Central Europe".

## Hurd invokes trade interest to defend exports

Jimmy Burns reports on the foreign secretary's evidence to the Scott arms-for-Iraq inquiry

Mr Douglas Hurd, the foreign secretary, yesterday invoked British trade interests to justify the government's decision to approve the export of British machine tools to Iraq less than two weeks before the invasion of Kuwait, in spite of intelligence warnings they could be used in weapons manufacturing.

Giving evidence to the Scott arms-for-Iraq inquiry, Mr Hurd said a ministerial meeting he chaired on June 19 1990 had taken into account the potential competition from other European Community partners.

The decision also followed the relaxation of international regulations on the sale of western technology to communist countries which was felt would be exploited by Iraq.

"We felt the time had come to change our policy. That the circumstances had changed and we should stir ourselves to pursue one of our objectives which was to promote trade," Mr Hurd said.

Challenged by Lord Justice Scott and his counsel Sir Presley Baxendale QC on whether the decision amounted to the government breaching its own guidelines, Mr Hurd said: "It was certainly pushing them [the guidelines] to the limit."

During nearly six hours of public testimony, Mr Hurd remained the consummate dip-

lomat, courteous, but at the same time unflinching in his defence of the government's position. "I would not accept there was a deliberate bending of the rules or that there was a conniving [by ministers and officials] in undermining a publicly stated policy," he said.

Mr Hurd argued that while shortcomings may have been identified by the inquiry, the evidence was still "light years from the suggestion made by the media that ministers were secretly arming Iraq or indulging in some wicked conspiracy."

He also backed the decision of his junior minister, Mr Tristan Garel-Jones to sign a pub-

lic interest immunity certificate seeking to prevent the disclosure of government documents during the Matrix-Churchill trial.

Mr Hurd said that Mr Garel-Jones had been duty bound to sign the PII certificate as not to do so would have been "injurious to the public interest... and threatening to the efficiency of government."

He said the decision had been wrongly interpreted by the media as representing an attempt to save the government from embarrassment and deliberately designed to "result in the conviction of people who were known to be innocent."

The hearing continues today.



Douglas Hurd arrives to give evidence yesterday. Picture: Tony Anderson

Handwritten note in Arabic script: "هذا ما قاله"



## Research round-up on quality and stress

The use of counselling in UK companies is more widespread even than in the US, claims a survey published by the TDA Consulting Group of London.

Based on face-to-face interviews and 285 responses to a questionnaire sent to human resources directors at the top 1,000 UK public and private-sector employers, the study suggests that 86 per cent of UK organisations, covering 80 per cent of the workforce, provide some form of counselling.

Research in the US between 1984 and 1992 shows that only 30 per cent of organisations with 500 or more employees had employee assistance programmes.

Ninety-nine per cent of UK organisations, meanwhile, said that they had recently undergone significant changes in structure which have had an effect on the morale of their employees.

More than 50 per cent of human resources directors cited change management and employee stress as the main issues they seek to address through counselling. Very few organisations see counselling as a "perk", most expecting bottom-line benefits such as reduced absenteeism.

The international quality standard ISO 9000 has had a mixed press. But a survey of organisations in the service sector, carried out by BDO Consulting, carries a more positive message.

Seventy-five per cent of the near 300 respondents felt that the advantages of ISO 9000 outweigh the costs. Improved consistency and efficiency head the list of internal benefits, with improved quality of service, less waste, better client retention and additional business also mentioned.

More than half of the respondents were implementing quality initiatives beyond ISO 9000, such as total quality management.

Two thirds of respondents noted improved staff performance, while a little over half had seen an improved attitude to customers. However, only 45 per cent felt that staff motivation had improved.

Tim Dickson

Heavy losses on oil futures speculation which brought Metallgesellschaft, the German metals and engineering group, to the brink of insolvency this month, show how vulnerable some companies can be in today's fast-moving commodity and financial markets.

The company's fate is likely to confirm the belief of many senior managers that derivatives trading is dangerous and should be avoided. "There is almost one [large corporate treasury loss] a year," says Howard Lovell, a partner in Coopers and Lybrand's financial risk management practice, who cites other cases at Allied-Lyons and Showa Shell. "And they all seem to involve the use of derivatives."

Senior managers are certainly right to be concerned. But, like it or not, derivatives trading is a reality for most big companies: without it they would have to absorb losses on their exposure to foreign currencies and to raw materials prices.

Lovell says companies fall into three categories: those where the top management understands futures and options trading and manages it effectively; those where senior managers do not understand derivatives and have put up a blanket barrier; and those companies using these sophisticated instruments without proper controls.

Lovell believes that besides the extremely large losses that have been reported, many companies lose smaller amounts through lack of technical understanding. He knows of at least five companies which have lost up to £200,000 in the past year - in one case because a corporate trader did not properly understand the pricing of a transaction, and in another because the tax implications of a trade were not calculated.

"Every company has different sets of exposures and has to work through what its risks are, how big they are, the availability of a hedge, the cost, and whether the risk is self-insurable," says Stephen Crompton, director of treasury at SmithKline Beecham. "If a risk is very small, it may not be worth while setting up the infrastructure to manage it."

The first step is to decide the aims and policies of the treasury department. Lovell says he is tired of corporate treasurers bemoaning the difficulties of explaining derivatives to senior management: it is their responsibility to do so. Managers should not allow themselves to be baffled by the highly technical content. They should not be content with reams of computer print-outs they do not understand.

"The basic thing is to be able to distinguish between the management of exposure and speculation," says Archie Donaldson, a director of The MTM Partnership and a former

## Eyeballing the finance director

Metallgesellschaft has highlighted the risks of derivatives, say Tracy Corrigan and Deborah Hargreaves



treasurer of ICI. He warns against "creating exposure in order to have something to manage".

Rather than banning speculation, though, it is necessary to identify genuine exposure and how it will be managed. "You should list and put through your board the policies you are going to pursue," adds Donaldson. For example, this should include the fixed and variable rate portions of debt, how that debt will be managed, and the limits of flexibility. The other key to safety is the enforcement of these controls. Most large losses have been incurred because dealers have doubled up on losing positions, or gone over their

exposure limits. Had these positions been detected and tackled earlier, losses would have occurred but could have been contained.

Donaldson says checks are needed to counteract the impulses of human nature. "When the trader gets it wrong, he still believes it is just a matter of timing. Then he gets frightened and covers it up."

While there is never going to be a system which a determined individual cannot abuse, adequate monitoring should ensure early detection of fraud - "before the treasurer gets on the plane", as one corporate dealer says.

"You can't stop somebody doing an unauthorised trade," admits Derek Ross, a partner of Touche Ross. "But you can make sure it can be closed out the following day."

There are several important principles to follow, according to Ross: dealing must be segregated from exchange of confirmations on trades (which is part of the pre-settlement function), and payment instructions should be independent.

In addition, the management reporting function, usually provided by the accounts department, should be responsible for performance measurement. To establish a successful hedging business, treasury should be integral to day-to-day management.

At the most sophisticated end of the scale is British Petroleum, the international oil group, whose treasury department is run like a bank. BP has established the corporate treasurer's position as a route to a seat on the board.

The original purpose of BP Finance was to raise debt and cover the company's monthly running costs: these are in sterling while its receipts are chiefly in dollars. Now, however, if it sees an opportunity to make a profit in a market, it will take it, provided it is within certain set limits.

The finance operations are run as a separate profit centre which, as well as defraying the costs of running the company, can also add its own profit to the bottom line. But BP never splits out how much has been made or lost on the treasury function.

Trading options requires a sophisticated understanding of a highly technical area, as well as advanced systems. Companies should build up their trading expertise very gradually. "The problems in a lot of companies are caused by letting amateurs play when they don't understand the risks they are taking," says one corporate trader.

Smaller companies may not want anything quite as professional as BP's dealing room. But they should identify exactly what they want before starting out.

Derivatives have proved dangerous for corporate treasurers because their complexity makes exposure harder to manage and to track. But used correctly they allow companies to reduce exposure and focus more keenly on their core business.

According to Neil Record, chairman of Record Treasury Management, the currency risk management specialist, the first thing that happens after a debacle like Metallgesellschaft is that a senior manager will ask his finance director whether a similar disaster could occur. "The finance director should be able to look him in the eye and tell him why it couldn't happen," says Record.

## Enthusiasm and a mission to train

Lisa Wood interviews the chief executive of Investors in People UK

Mary Chapman is getting used to the response at social gatherings when she describes her new job. "Chief executive of Investors in People UK. Umm. I've heard of IIP." Then silence.

Chapman feels some sympathy. "The name is getting to be known, but less well understood is what IIP is about," she says.

IIP is a national standard for effective training. It was developed by the government as part of its strategy to address Britain's dismal record in this area. Until now Training and Enterprise Councils have been responsible for persuading employers to seek to attain the standard and validating it when they have done so.

IIP, which was launched yesterday, will now inject a national dimension into promotion and marketing. Supported by £2m of public funds, it should ensure that standards of assessment remain consistent and of high quality.

Chapman brings enthusiasm to her new job, which she says is based on her experience of working at L'Oréal, the French cosmetics company, latterly as director of personnel operations and management development for the group in the UK. Like other French companies, L'Oréal subscribes to a training levy which she says is evidence of a French national commitment to training.

The levy, she says, does not guarantee that training is good, but it establishes a culture with the potential to succeed. "L'Oréal did just that," she says, with the company's culture disseminating to its overseas operations. "Talking to my friends in this country I felt my then employer did more than most of theirs to allow us to fulfil our potential as well as uphold the quality of the company."

Chapman believes IIP can help companies to be more competitive and employees to be better skilled.

She says that IIP, contrary to many employers' expectations, is not about spending more on training programmes. Rather it is a mechanism for assessing whether or not a company's

training fits its business needs. Attaining the standard may require specialist help from consultants, for whom grants are available.

So far the standard has been taken up mainly by the "great and the good" including Boots the Chemist, the retailing to drugs group; Grand Metropolitan, the food and drinks group, and Land Rover, the four-wheel-drive subsidiary of British Aerospace's Rover Group. The task now is to disseminate it more widely.

"It is not enough to say it's good to train people," says Chapman. "You have to be able to demonstrate how it benefits the bottom line in a way that



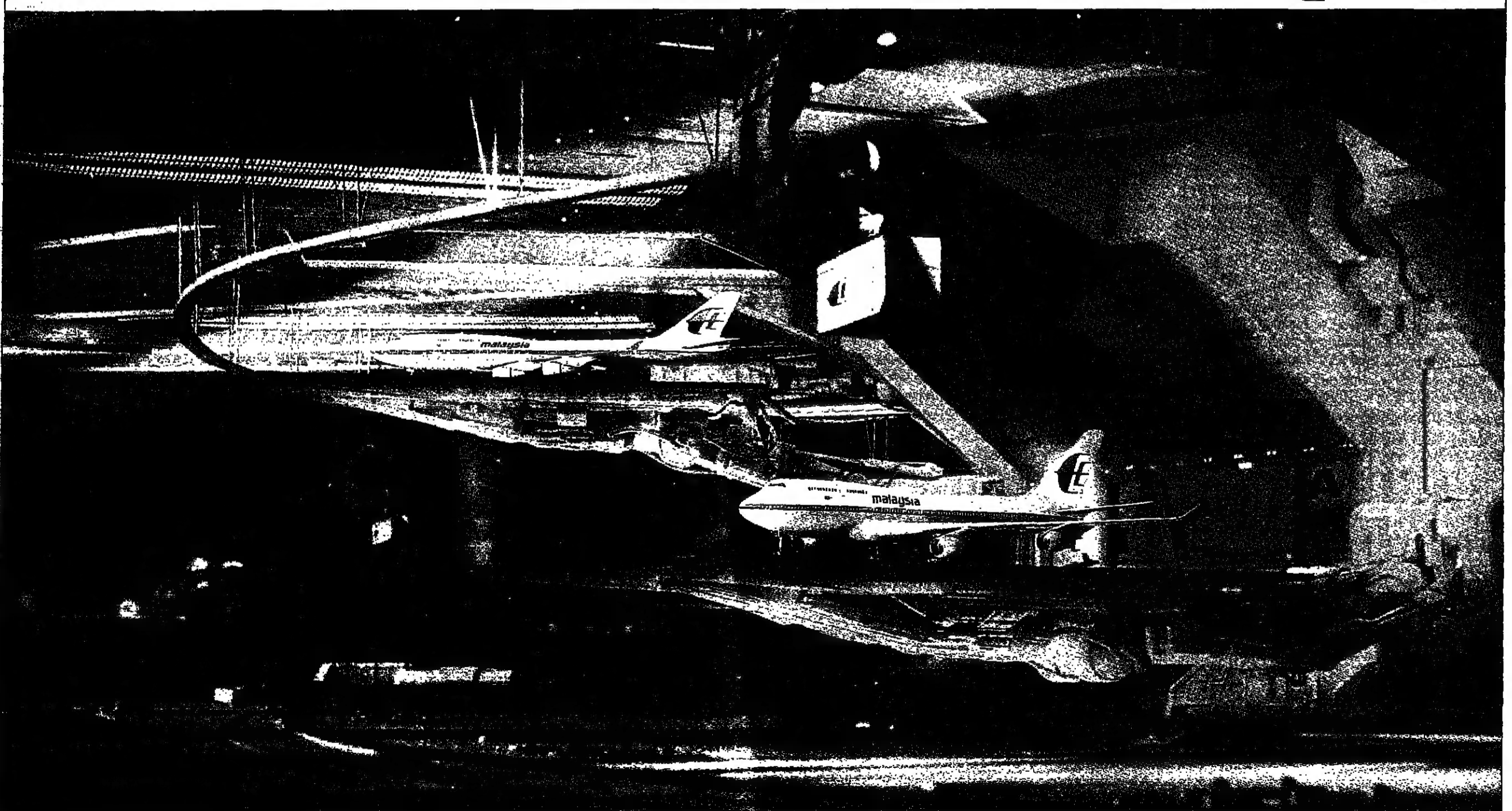
Mary Chapman: fit training to needs

businesses can measure."

IIP, she says, can also influence the individual development of employees. At a division of Unilever, the management, while working on IIP, realised that it was not making the most of its female employees. An affirmative action programme has been introduced. Chapman says: "Worked with properly, the standard can help companies identify personnel matters such as these but it is then up to the company to decide whether it wants to do anything about it."

Big companies, she says, can use the standard as an audit tool, that is, to ask "are we as good as we think we are at linking our training to our business needs?" Small companies can use it as a more fundamental level, which may result in new personnel and training practices.

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## BUSINESS AND THE ENVIRONMENT

Daniel Green considers a report which bolsters the case against banning phosphate detergents

## Errors in the name of ecology

Could two decades of environmental policy have been mistaken? Have the US, Germany, Switzerland and many other countries unnecessarily forced changes on their industries and consumers in the name of ecology? Yes, according to the Phosphate Report\* published today by Landbank, an environmental consultancy.

The report is a life-cycle study which examines the environmental impact of two kinds of detergents, phosphate-based and zeolite-based. Such studies try to take into account every aspect of the production and use of a product from raw material extraction to waste disposal.

Phosphates have been blamed for high levels of nutrients in rivers and lakes that lead to the dominance of algae over other life forms.

Many countries have banned detergent phosphates as a result and encouraged a switch to zeolites.

But the report concludes that there is virtually no difference between the environmental effect of the two types of detergent, if all aspects of production and consumption are taken into account.

It is a conclusion that might have been expected, given that the report was sponsored by UK phosphate manufacturer Albright and Wilson, owned by the Tenneco industrial group of the US.

But the two authors insist that they have been independent and objective. Their credentials help: one is Bryn Jones, once director of lobby group Greenpeace, the other is Bob Wilson, formerly a senior lecturer in statistics.

They also claim that their report

breaks new ground in the controversial area of life-cycle analysis, a technique notorious for producing disagreements among experts.

They pin their hopes on the Delphi Technique to iron out these differences. This method requires a panel of experts to give their views by completing an anonymous questionnaire. The results are summarised and fed back to the panel.

The panel members are invited to reconsider their position, or give arguments about why they are right. These arguments are then distributed to the panel again. The process remains anonymous and can be repeated until a consensus is achieved or irreconcilable positions established.

For the Phosphate Report, the panel assessed the environmental impact of 39 products generated by the likes of phosphate mining, road



Phosphates versus non-phosphates: Two decades of 'green' policy could be wrong

transport of materials and electricity generation for manufacturing plants.

Each expert gave a score for the environmental impact of each pollutant generated during the life cycle of two types of detergent. When the scores were added up, phosphate detergents scored 107

environmental impact points, and zeolite detergents 110 points. Jones gives the error as 10 per cent.

This alone should bolster the case against banning phosphates but the report is not finished yet. In its final section, the authors argue that it is much easier to take phosphates than zeolites out of waste water.

Sweden already strips phosphates out of waste water and has banned advertisements that claim that zeolites are greener.

There are signs of a rethink in Switzerland, where detergent phosphates were banned in 1986 and phosphate-stripping plants built to protect lakes. The report quotes Ulrich Zimmerman, head of water quality for the Zurich Water Authority, calling for the ban on detergent phosphates to be revoked on the grounds that it has failed to improve water quality.

The report concludes with several recommendations ranging from a call for zeolite detergent manufacturers to abandon eco-friendly labels to a suggestion that wind power be used to supplement electricity supplies at Albright and Wilson's phosphate plant on the Cumbrian coast.

Of at least as much interest to consumers is the finding that phosphates are better cleaners: almost 1½ times as much zeolite detergent is needed to produce the same cleaning effect.

Swiss consumers have discovered this already. Their increased consumption of zeolite detergents, specialist stain removers and water softening machines may have been behind a rise in foaming at water treatment works, the report claims.

\*The Phosphate Report, Landbank Environmental Research and Consulting, 6 Donaldson Road, London NW6 6NB, UK. Tel: 071 372 7122.

## Left to regulate without reward

British companies are failing to capture the new international markets for environmental technology, says a report\* which claims British industry is lagging well behind Germany, the world leader.

The report, conducted ahead of one of this spring's leading trade exhibitions for environmental technology, analyses responses from 300 British companies, which make up around a tenth of the industry.

The clearest finding is that environmental regulation is the driving force behind the market's growth. More than three-quarters of the respondents said UK legislation was the reason for their customers buying environmental technology, and 61 per cent gave European legislation as the main factor.

Ministers have been keen to emphasise that "greener" can mean "richer": that some people can make money from environmental regulation even though others will pay more. However, the report suggests that while the costs of regulation are borne by UK companies and consumers, much of the value of the market in environmental technology goes overseas.

The OECD and the US Environmental Protection Agency have both suggested that the world market for environmental products and services is currently worth \$200bn (£135bn). They differ on estimates for its value by the end of the decade: the OECD thinks \$300bn, and the EPA doubles that sum. But forecasters agree that the main growth will come from demand for waste management, air pollution control and water treatment technology.

German companies have captured 21 per cent of that world market, the survey estimates. In contrast, the "nascent" British industry is made up mainly of small companies, it says.

BM

\*The British Environmental Technology Industry Survey January 1994, Environmental Policy Consultants. Tel: 071 372 7122.

## Fading blueprint of a greener world

Bronwen Maddox reviews David Pearce's latest book as he scrutinises the UK's environmental performance

David Pearce cannot be faulted on his timing. The book that made his name, *Blueprint for a Green Economy*, was published at the height of popular "green" enthusiasm in 1989, when Pearce was adviser to Chris Patten, then UK environment secretary. His second, *Blueprint 2*, which tussled with global environmental threats, was published in 1991 in the run-up to the Rio Earth Summit.

Now *Blueprint 3*, which turns back to scrutinising the UK's environmental performance, arrives in the week in which the government publishes its strategy for "sustainable development" - the UK's considered response to Rio.

Pearce, now head of environmental economics at London University, has made an important contribution to the environmental debate in each of these books. He has argued steadily that values can - and should - be put on the environment in forming government policy. While that principle is anathema to those environmentalists who feel the environment is priceless, he should

be thanked for it.

Lack of such valuation leads to economic inefficiencies: people use too much of natural resources such as the capacity of the oceans or land to absorb pollution. The principle of valuation is also a good counterweight to the anti-liberal streak in the environmental movement: those campaigners who want to impose expensive conservation policies on the world without asking people whether they are happy to pay the price.

In one of his most detailed valuations, Pearce argues that the "social costs" of road use - noise, pollution, wear and tear on roads, congestion and accidents to

pedestrians - amounted to between £23bn and £26bn in 1991. That was twice the amount fetched by road taxes; if the motorist were to pay the full cost of using the roads, taxes would need to double.

He will also win gratitude from the packaging industry for pointing out that the piecemeal way in which the government is forming its waste management policy could be highly expensive for industry without yielding the desired environmental improvements.

So far so good, although he is the first to acknowledge that such valuations are tentative and incomplete, particularly where they try to quantify the health

effects of pollution. He also undermines some of his argument by adopting an academic's plaintive cry for theoretical perfection - he is distressed that "policy tends to evolve as a series of reactions to particular issues rather than as a considered response to an exercise in which priorities are ranked according to agreed criteria".

But the more serious weakness of the book is its attempt to use these valuation techniques in defining the course of "sustainable development" for the UK.

"Sustainable development" is a notoriously tricky concept which Pearce has grappled with in earlier

work. He has in the past suggested two definitions. "Strong" sustainability, according to Pearce, means maintaining a country's stock of natural resources, while "weak" sustainability means maintaining a country's total capital, including both natural and man-made assets.

But although *Blueprint 3* treats these definitions as solid ground, safely now, gaping holes remain in his theories. It remains very hard to say what the definitions mean in practice. For example, in building new roads, a country would have to weigh the benefits to motor users against the acres of meadow which would be

obliterated, to judge whether its overall capital - natural and man-made - was maintained. But how many butterflies and wildflowers are equivalent to how many miles of road?

That persistent problem in defining capital handicaps him in his judgments about whether Britain's policies are sustainable - probably not, he concludes.

It also makes it hard for him to develop one of the main parts of his argument: the proposition that if a country fails to value the environment properly, it is likely to be on an unsustainable path.

Of the three strands in this book - valuation, sustainability and criticism of government policy - only the last is new. He has carried over much of the first two themes - including their weaknesses - from previous books. Those who have followed the development of Pearce's theories over the past four years may well feel the blueprint is getting fainter.

\**Blueprint 3 - Measuring Sustainable Development* by David Pearce. 224pp, £10.95, Earthscan Publications.

## PEOPLE

### JCB digs deeper in search for European victory

JCB is strengthening management of its European sales and service operation to raise its share of what the Staffordshire-based construction equipment producer has long viewed as its "home market".

Pierre Leboucher, formerly head of the company's French subsidiary, right, has been appointed to the new post of European director.

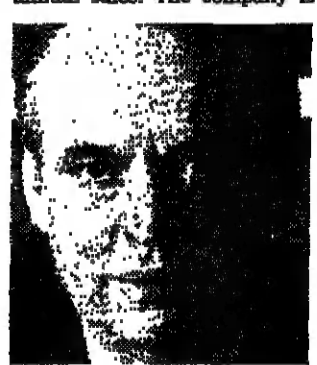
He will henceforth be responsible for sales and distribution development throughout Europe and for targeting the major markets of Germany, France, Italy and Spain.

Leboucher is being succeeded as managing director of JCB France by Françoise Rausch, far right, who now becomes one of the few women to reach such an elevated position in what is still a male-dominated industry.

Leboucher's new job has been created by John Patterson, a JCB main board director who last year was appointed

managing director for worldwide sales and service.

The European market is crucial for JCB, Europe, including the UK, accounts for 72 per cent of JCB's £350m-£400m annual sales. The company is



Europe's largest supplier of construction equipment in unit terms - although not in value. Patterson says JCB lifted its share of a declining European market from 9.5 per cent to 11.5

per cent last year, based on the eight main product types it competes in. But he wants to increase this to 15 per cent by 1995.

Leboucher's tasks will be to formulate how and where JCB expands on the continent, as the market comes out of recession. He will also be taking overall responsibility for, among other things, improving European logistics and implementing a revised product strategy based around three groups - heavy, main and compact lines.

Leboucher, who joined JCB in 1971, was one of the original team at the French subsidiary, which later became the model for other European operations. He sees increasing JCB sales in Germany as a top priority.

Rausch, meanwhile, is taking control of JCB's largest single export market, apart from that of the US.

JCB France had sales of FF400m last year but Rausch

who has been with JCB for 21 years - believes sales could increase this year, helped by new JCB products, as well as an overall market pick-up spurred on by public works funding and lower interest



rates. Rausch says that though the French construction equipment market has fallen by 50 per cent since 1989, it could rise by 5-10 per cent this year.

# Pore over while still liquid.

### FT Quarterly Review of Personal Finance.

The Financial Times Quarterly Review of Personal Finance will be published on Friday, January 28 and Saturday, January 29.

It will examine the performance of world equity and bond markets, consider some applications of offshore investment, and present league tables of the top performing unit and investment trusts.

In addition, an eight page survey section on Financing the Family will discuss domestic money matters, including home insurance, children's savings and paying for a wedding.

Essential reading, in fact, for anyone who needs to know what's cooking in the world of personal finance.

FT. Because business is never black and white.

### Scapa group appoints successor to Kent

Harry Tuley, chairman of mini-conglomerate Scapa, is becoming non-executive chairman of Staveley Industries. He replaces Brian Kent, who is retiring next month at the age of 61, after 16 years on the board of the measuring and mechanical engineering company.

Kent had combined the roles of chairman and group managing director between 1987 and the autumn of 1992, when Roy Hitchens came in, from BOC, as chief executive. Hitchens says that Kent is stepping down because his other interests are taking up a lot of time. He becomes president of the Institution of Mechanical Engineers in May.

Staveley employed headhunters to find Tuley, a Scapa veteran of 25 years standing. "The

chemistry between the two of us is very good," reckons Hitchens, who, as an accountant, says he likes "the counterpoint" of Tuley being a trained engineer.

"It is not his company, but where he has operated - in America and continental Europe - that is of interest to me" says Hitchens.

■ Les Armstrong, formerly general manager of Dixons' and Currys' operations in Northern Ireland, has been appointed md at HAMPDEN GROUP.

■ Colin Thwaite, formerly deputy md, has been appointed md of Littlewoods Pools and a director of the LITTLEWOODS ORGANISATION on the retirement of Malcolm Davidson.

■ Donald Samardich, presi-

dent of Cadillac Rubber & Plastics, has been appointed to the parent board of AVON RUBBER.

■ Bill Fallagar is appointed head of marketing at SANDOZ PHARMA in Basle; he is succeeded as md of Sandoz Pharmaceuticals UK by Jacques Racz, head of the Japanese company.

■ Frank Banks is appointed director of after-sales at NISSAN MOTOR (GB); he is succeeded as sales director by Andrew Green, formerly marketing director.

■ Calvin O'Connor has been appointed treasurer of COURT-AULDS TEXTILES as part of his current role of group financial controller.

■ Michael Heggings has been promoted to md of Haul Waste, part of SOUTH WEST WATER.

### Shute recruits at Scottish Heritable

Roger Shute, former chairman of BM Group, has strengthened his hold on Scottish Heritable Trust, the struggling York-based mini-conglomerate in which he holds a 10 per cent stake.

He is handing over the chief executive's job to Brian Craig, 47, a property expert, and has also recruited Malcolm Mastin,

50, an old BM colleague, to be an executive director.

Scottish Heritable Trust is in talks with its bankers on the refinancing of its £24m debt; it has been selling off its industrial interests. The appointment of Craig, a consultant to Styles, Whitlock, chartered surveyors, is a further sign of transformation into a property

company. Craig was a founder of Brookmount and is managing director of Craig European, a private property company.

Roger Shute, who took over from Edward Denison as chairman earlier this month, will remain executive chairman. The company's shares were suspended at 5p last November.

### New Dell Euro-man

Dell, the US personal computer maker which introduced direct marketing to the computer business, has named Martyn Ratcliffe, 32, its top man in Europe.

As vice-president of Dell Europe, he takes the place of Bruce Sinclair, injured while holidaying in the West Indies. Sinclair, acknowledged as the architect of Dell's European reorganisation, is in the UK's Stoke Mandeville hospital, with a broken back. His injury, although serious, should not prevent a good recovery, but it will take time.

Joel Kocher, Dell's president of worldwide marketing, paid tribute to Sinclair's professionalism, adding that he would return to Dell in a position commensurate with his experience and contribution.

Ratcliffe was president and chief operating officer with personal computer company Zeos International; his other past experience includes president and chief operating officer of Veech Computers, and posts with Nokia Mobile Phones.

Educated at Bath University and the City University Business School, Ratcliffe's first three months at Dell will be spent immersed in its European activities.







## Ian Davidson



## Least bad option

There is no end in sight to the turmoil in western policy on Bosnia

You may be perplexed by western policy on the war in Bosnia, and no wonder. Fortunately, I can describe it in one word: turmoil. I have it all in turmoil.

They are in turmoil because the Geneva negotiations have collapsed, which seems to imply a fight to the finish by the warring parties and a peace process offered by the UN if the process really is dead, the UN will not make a fundamental reappraisal of policy. That is why there is turmoil: governments are casting around for something else to do, and so far they have found nothing.

There are at least three symptoms of disarray. First, the UN is the central affecting UN action on the ground: one Belgian general has withdrawn exhausted and one French general has been criticised for criticism of UN leadership.

Partly as a result, we have heard sporadic reports in London and Paris, mainly from the UN, that the UN is not bringing its troops home. Why? The UN is not bringing its troops home. Why? The UN is not bringing its troops home.

Third, quite contradictorily, the French government is calling for a more forceful western strategy to impose peace on the ground, which would include US military involvement. The UN has immediately stamped on the idea. It will not get involved in the war in Bosnia. The French say they will not put forward a new plan anyway.

It is hard to imagine what the French can do. But neither Britain nor France is likely to withdraw its troops unilaterally. A top French official says: "There is simply no question of just pulling French troops like that."

A unilateral withdrawal of British troops looks equally unlikely. It is a change in UK policy. It will be co-ordinated with other western countries.

In fact, western governments, starting with Britain and France, may yet conclude that their least bad option is in

stick with their present Bosnia policy. It is deeply unsatisfactory from many points of view: peacekeeping is not bringing the humanitarian aid operation to being largely frustrated, and the magic circle comprising the UN, the United Nations Protection Force (Unprofor) and UN is riddled with double-speak and ambivalence.

But the present policy is what western governments were left with when they found all the other options looked worse. When Whitehall completes its current review, it may come to the same conclusion as before: the UN that the UN has got worse does not mean that new and better peace options have suddenly become available.

One argument which may down the impetus for the withdrawal of troops is that it could precipitate other actions which could be more dangerous. On one time, for example, the Americans announced an actively pro-Muslim policy, on the grounds that the Muslims were the victims in an unequal war and deserved a helping hand. They encapsulated their proposal in its catchy little slogan "lift-and-strike": lift the arms embargo on the Muslims and strike the Serbs.

The UN proposal was rejected by Britain and France, partly on the grounds that air strikes would be totally incompatible with UN peacekeeping and humanitarian aid, and would force them to withdraw their troops. But if Britain and France were to withdraw their troops quite independently, then the part of the argument against "lift-and-strike" would disappear.

In fact, there are other, stronger arguments against

"lift-and-strike" - tactical, strategic and political. It is an empathise with moral indignation at the barbarity of the Serbs' war of conquest and But indignation is a partial, indirect, arm's-length intervention by the UN on behalf of the Muslims would make us feel better, let alone produce a more satisfactory result on the ground.

Let us suppose such an indirect intervention were to help the Muslim side in the UN. We think we could nicely calculate, in advance or afterwards, just how much help they would have, or describe just how much land they should recapture in the name of justice? Or do we just want a fairer war? This policy could be expressed in a UN resolution, and the Russians would not be able to object. The only result of the UN helping to the Muslims is that the UN would step up their help to the Serbs. The UN in Bosnia would then be a much bigger war, and not merely would we have no guarantee that the Muslims would be better, we would find ourselves embroiled in a proxy war against the Russians.

According to the conventional wisdom, ethnic war on the Yugoslav pattern is likely to be the main threat to stability in Europe in the years ahead. The conventional wisdom is surely wrong. If there were to be a serious threat to western Europe, it would come from Russia attempting to recapture its empire in eastern Europe; Russian nationalists are already talking threateningly about the Baltic countries.

The west has refused to intervene directly in Yugoslavia in a way that might conceivably have curbed the war. It could now respond to the breakdown in Geneva simply by withdrawing all its troops. That would be brutal and heartless, but rational. But if we were now deliberately to pursue a policy designed to maximise the risk of war as well as the risks of open conflict with Russia, without any compensating advantage, we should be guilty of harebrained folly.

The Belgian palat justus in Liège stands on the brink of a vast hole, excavated as part of a plan to renovate the Belgian city's central square. But while the city authorities are about to dig with the hole, Mrs Veronique Ancia, one of the palat's investigating magistrates, is opening up a second pit with an inquiry which threatens to undermine one of the partners in Belgium's fragile coalition government.

Mrs Ancia is digging into allegations of bribery and corruption in Belgium's French-speaking Socialist party, the PS Liège, in the francophone region of Wallonia, is getting used to such probes: in 1992, for example, the city's mayor was given a 28-month suspended prison sentence for accepting bribes in return for parking meter and property contracts in the city.

But what Mrs Ancia's inquiry apart from the humdrum allegations of Belgian political corruption is the fact that it is triggered by a murder, and that it could lead to the country's fragile four-party government, made up of Christian Democrats and Socialists from both sides of Belgium's French-Dutch language divide.

On Friday, her inquiry into the ministerial victims. Mr Guy Coëme quit Belgium's deputy prime minister, quickly followed by Guy Spitaels, respected head of the regional government of Wallonia, and Mr Guy Mathot, Wallonia's interior minister. Mrs Ancia wants to interview the trio - inevitably dubbed "the three Guys" - about claims that they were promised to the PS in return for awarding a helicopter contract to Agusta, an Italian aircraft manufacturer, in 1991. The Belgian parliament has already agreed to lift the immunity of Spitaels and Mr Mathot's immunity from prosecution. Mr Coëme yesterday asked a separate parliamentary committee to clear the way for him to defend his position in the Belgian supreme court.

However, a deep desire to seek a solution in the Coëme assassination has prompted some prominent members of the PS and friends of the dead man to testify against their colleagues in the Agusta affair. As Mr Philippe Busquin, leader of the PS, said at the weekend: "The heart of the problem (in the PS) is not to find a solution, it is a death - and not just

## Riddle of the three Guys

Belgium's French-speaking Socialists face allegations of corruption, writes Andrew Hill



Left: Guy Spitaels (above) and Guy Coëme (right), Belgium's deputy prime minister, have quit along with Guy Mathot

anybody's death - the death of a former PS president. We have to know who was behind the assassination of André Coëme, and the mixing of this problem with other problems has created an explosive and passionate atmosphere which is quite understandable."

But the PS is not calculating to end Belgium's coalition government, which has spent most of its 22-month life teetering along the edge of crisis. At far, Mr Jean-Luc Dehaene, the tenacious Flemish Christian Democrat prime

minister, has managed to step other pitfalls. Party is because the government parties are afraid that opposition parties - particularly the right-of-centre liberals - might bounce them out of office in an early general election. Mr Dehaene has also profited from that fear, which has enabled him to push through measures such as constitutional reform and budget cuts.

However, before Friday's clutch of resignations, the coalition was beginning to look shaky. In particular, the oppo-

pressing home its criticism of the government, which is still trying to implement unpopular austerity measures and cut the country's budget deficit.

Then last Wednesday, MPs from the Flemish coalition party prevented Mr Dehaene from blocking three opposition parliamentary motions for the resignation of the PS deputy prime minister, and his colleagues in the regional government, would have to go, or risk opening up the old Flemish-Wallonian political divide which has brought down previous coalitions.

According to observers, the ministers' departure came just at the right moment, as international investors in Belgian bonds and currency began to question the government's chances of survival. Mr Peter Praet, vice-president of the Banque Paribas, Belgium's largest bank, said that after weeks of protesting that the government was a "political responsibility" is resigning.

The situation appears temporarily to have eased the political tension. At the weekend, the coalition parties reaffirmed their commitment to continue in government in spite of the large-scale national and regional electoral setbacks.

provoked by the turmoil within the PS. The standard PS line on the affair has also become clear: from the grassroots upwards, francophone Socialist officials are echoing their president's call for "clarity" and respect for the judicial procedure. Apart from that, it is business as usual.

However, with European elections due in June and local elections in October, the opposition is not going to let the matter drop. The Flemish liberals, in particular, want to push through plans for "clean hands" bill which would, they say, curb corruption, clean up party financing and underpin the independence of public servants, who are said to be dependent too much on political patronage.

For legislation were already laid, say the liberals, before the political row over Agusta, but government politicians have accused them of profiting from the occasion, in particular by organising a fact-finding trip to Italy last week for two days to examine the country's anti-corruption measures.

Critics of the mission believe parallels between Italian and Belgian corruption scandals have been exaggerated. But Mr Hugo Coville, one of the MPs on last week's trip, claims there are similarities. "The problem is, if you have a weak authority, a weak administration, then groups like the Mafia and others are going to try and capture it. I think in some parts of this country that has been done," he says.

All sides agree on one point: that Mrs Ancia is the only person who has a chance of shedding light on what really lay behind the award of the Agusta contract and the murder of Mr André Coëme. And although she has herself been accused of political motivation (she is a Christian Democrat) and the leaked details of her dossier have been criticised for their lack of substance, she alone has the tenacity to pursue the inquiry until the Agusta and Coëme affairs are finally solved.

Until she completes that task, the PS and, by extension, the government will have to face up to more buffeting from the opposition over the Agusta affair. But it seems unlikely that any of the government parties will want to force a vote on the prime minister's radio interview on Monday. No Belgian party has ever gained by quitting a coalition prematurely.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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## Surveys reflect different concerns

From Mr Richard Brown.

Sir, There has been speculation over the perceived discrepancy between the recent British Chambers of Commerce and Confederation of British Industry surveys ("CBI survey affirms steady economic recovery", January 25). While comparing like with like there is little difference between the two. As the chancellor noted, the BCC survey shows the recovery moving on track, and that in manufacturing there has been an improved performance, particularly in terms of exports and confidence.

Chambers' concern is with the slowdown in the rate of growth in the service sector. Including small firms - the engine room of the economy - we are not as widely covered by the CBI. It is understandable that our different constituencies provide a different perspective on the state of the economy. Each has its value to business and policymakers.

Richard Brown, deputy managing director, Association of British Chambers of Commerce, 11 Tafton Street, London NW1

## Recovery is just as it should be

From Mr Brian Warnes.

Sir, Your article "A clear case of confusion" (January 23) spoke of conflicting recovery signals. The industrial cliff edge is building up slowly and steadily - which is just what is needed. Hence the cautious, but sustained, rise in the national product, evident now for more than a year.

There are another matter. It is probably desirable they should move more slowly, to avoid sucking in imports on what might be termed "froth" spending. The underlying heartbeat of the economy appears sound. Brian Warnes, managing director, Business Dynamics, 13 Blackheath Village, London SE3 9LA

## No problem with UK aerospace

From Mr Alan Bonderud.

Sir, On December 14 you printed a letter from Dr Michael Cross who, after three years' research, concluded that the UK "has a long way to go to become world class". His study could not have been more wrong. The UK's aerospace industry, about which we at Lockheed hold a different view.

You might like to know that Lockheed is undertaking a major commercial venture to modernise the C-130 Hercules aircraft and we have entered a worldwide competition to identify suppliers with the most modern technologies; meeting or exceeding established quality standards; capable of meeting delivery schedules; offering the best prices; and 5) willing to invest their own money in the programme.

As of today, the UK aerospace industry has won positions on the Hercules team - far more than any other nation outside the US, representing exports for the UK economy which over the past 10 years alone has increased by more than £1.3bn. Moreover, we should be quite clear that our contribution in terms of technological expertise and competitiveness has been a significant factor in ensuring we are able to offer a more affordable, reliable and

capable aircraft than any prior model in the 40-year history of the Lockheed Hercules aircraft line.

I appreciate the point Dr Cross was trying to make with regard to the overall UK manufacturing picture. However, from our perspective, and based on our own analysis and on hard commercial experience, UK aerospace companies with which we are now partners hold verifiable world-class credentials.

Alan Bonderud, regional manager UK, Lockheed Aeronautical Systems, Marietta, Georgia 30063-0236, US

## Conglomerates have their place

From Prof David J Collis.

Sir, A view from the Atlantic on the validity of conglomerate as a viable corporate strategy ("Diversity and die", January 4). The fact is that the world's largest conglomerates, it was just that they were not called conglomerates - they were called "leveraged buy-out" (LBO) partnerships. Consider KKR: nothing, in more than 400m in revenues and nearly 5000 employees in 31 years, with returns to investors of up to 50

per cent a year. Not a bad performance.

The truth is there is no one right sort of corporate strategy. Conglomerates are neither universally good nor bad. A good corporate strategy is one that leverages a unique set of resources - physical assets or intangible assets such as human capital - into those areas where they contribute to competitive advantage. The valuable conglomerates possess a usually a tight financial control system. This can

create value in market-leading companies in mature, low-technology industries by providing managerial incentives for efficiency. Conglomeration is, and will continue to be, a viable corporate strategy in a number of industries, and businesses with a particular market position.

David J Collis, Associate Professor, Graduate School of Business Administration, Harvard University, Boston, Massachusetts 02163, US

## Pressures different in a small company

From Dr Stephen Castell.

Sir, Mr Grant-Wilson (Letters, January 23), commenting on Peter Drucker's Personal View (January 19), is, I think, a little off with his statement that "very few small business chief executives in business operate with more than 10 direct reports". The bulk of senior executives in business are, of course, running small businesses, and uncommonly large ones like Mr Bonfield's Fujitsu subsidiary, ICL. The great majority of these are owner-proprietors, and hence have one directors of their own limited companies.

With varying degrees of equanimity, senior executives operate with many more than 10 "direct reports": 10 prospect contacts, customers, 10 VAT inspectors, trading standards officers,

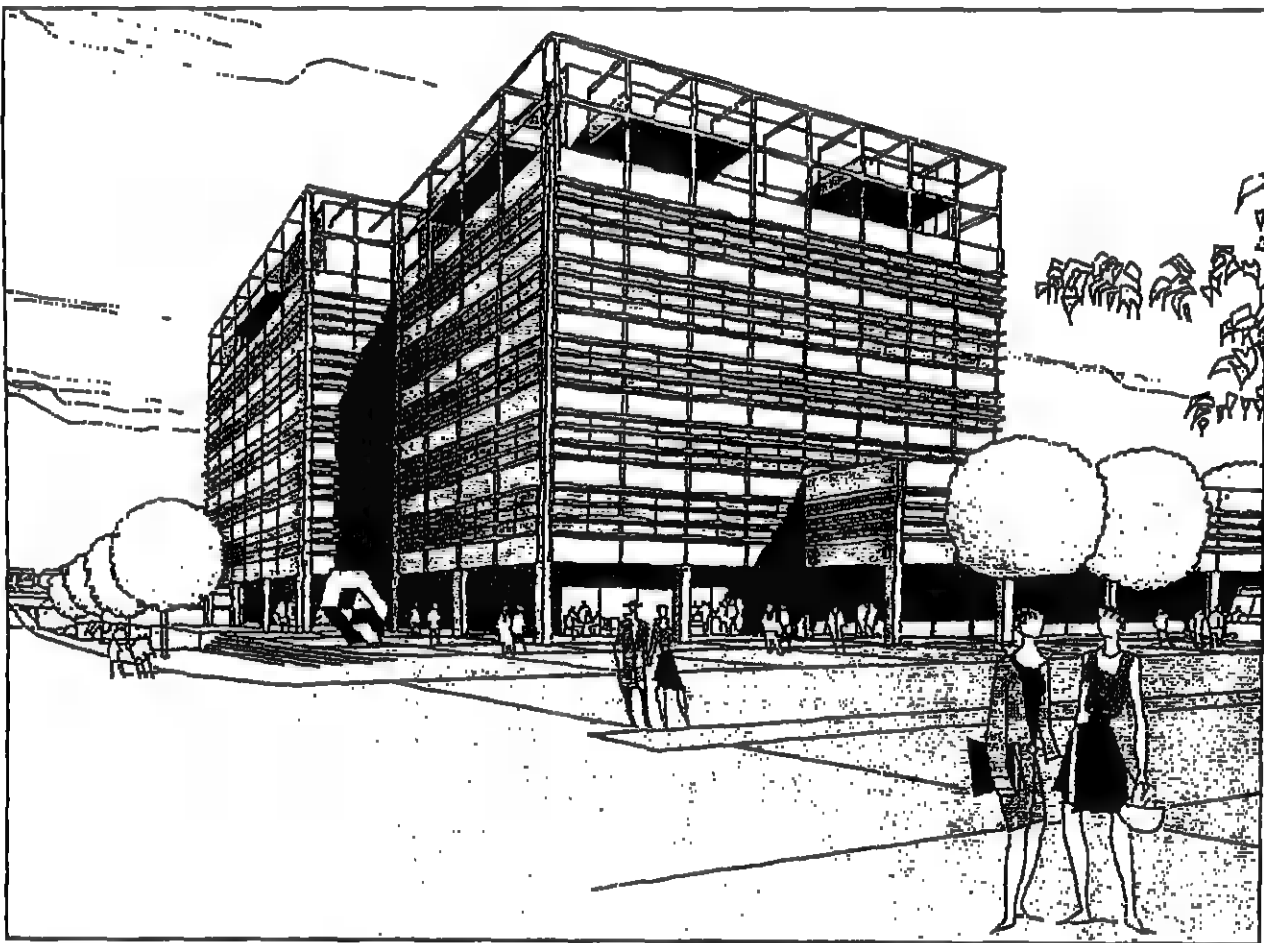
solicitors, accountants, direct employees, subcontractors, men, customer accounts departments (chasing payments in), suppliers (postponing payments out), suppliers (chasing delivery), advertising, equipment suppliers, computer and telephone salesmen, "red tape" government departments, journalists, etc. I estimate this to be at least 60 different "directs" to/from whom the small business executive must "report" in any week.

If the FT were to run more "Personal Views", it might be a good idea to ask those running small businesses to contribute, rather than relatively unrepresentative, and unpressured, big-company executives. The paucity of the latter's "direct reports" must make the average busi-

ness director/proprietor wonder what they do all day.

Then again, the small business owner would doubtless be even more amazed. Any housewife - sorry, housewife - must surely have to consider, decide on and operate with more "direct reports" in any normal weekday morning than the prime minister or any (large or small) business executive with in a week. Come to think of it, weren't the management techniques of those responsible for housekeeping the basis for the brand of "The Ed" management programme by Baroness??

Stephen Castell, Small Computer and Systems Telecommunications, 20 George Road, Wickham Bishops, Wiltshire, BA12 9AT



## Your corporate headquarters at the Eichstätt center in Zug: More than just tax advantages

Of course, Zug has long enjoyed an international reputation as a tax haven and the most business-friendly canton in Switzerland. But the Eichstätt business and residential center in Zug offers many other assets of significance to your business in the future. Centrally located adjacent to the railway station with S-train service to Zurich and the airport, 100 underground parking spaces and 800 additional spaces in the immediate vicinity, separate entrances to 3000 m<sup>2</sup> of freely configurable office space with EDP wiring conduits—available for rent in a contiguous whole or in smaller units. Integrated fitness park, with in-house catering as well as a state-of-the-art elevator system. In other words, the Eichstätt center offers an ideal environment for a modern business office or medical practice.

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## FINANCIAL TIMES

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Wednesday January 26 1994

## Why the Fed should tighten

To raise or not to raise, that is the question. Alan Greenspan and his colleagues at the Federal Reserve should not, like Hamlet, too long to make up their minds. If it has happened so often before, monetary policy is tightened too slowly as well as too late, both the credibility of the Federal Reserve and the medium-term performance of the economy might be endangered.

Between the end of 1992 and July 1993, Mr Greenspan's Federal Reserve cut the discount rate three times, from 7 to 6 per cent. But the economy had already fallen into recession in the third quarter of 1992. The benefit of hindsight at least, it was both too late and too slow when they came. That was an unfortunate error, particularly, as it turned out, the former president George Bush.

Avoiding the same mistake in the opposite direction is still more important. Cutting rates too slowly has led to a loss of price stability and central bank credibility. Raising rates too slowly, particularly under strong political pressure from the administration and congress, would undermine the reverse. At worst, the valuable achievement of a low inflation base for long-term expansion would be put in peril.

With the US economy now near the third anniversary of the end of recession, members of the Federal Reserve are becoming increasingly nervous. Short-term rates, unchanged for one-and-a-half years, and not raised for almost five, are unusually low for the stage of a recovery. They are bound to rise. The question is when and by how much. The answer must be derived from examination of the state of the economy and of monetary policy.

## Full capacity

An expected annual rise of over 100 per cent in gross domestic product in the final quarter of 1993 suggests that excess capacity is rapidly diminishing. A slow down in the first few months of this year is inevitable. But full capacity is already quite close. Unemployment is 6.4 per cent, for example, is not far short of the point at which inflation would normally be expected to take off. Add to this the high

prices of financial assets, notably equities, and the 11.6 per cent expansion of money (M1) in 1993 and overheating, rather than a faltering recovery, looks the more immediate danger.

Consistent with this, the upward slope of the yield curve indicates that investors expect short rates to rise above 3½ per cent during 1994. Over the year-and-a-half of discount rate stability, the Federal Reserve disappointed similar market expectations, but its relative optimism about future inflation proved unfounded. It would be risky, however, for the Federal Reserve to remain persistently more optimistic than the markets on the future course of inflation. If it were to get one of those bets wrong, market rates might have to be raised substantially to curb inflation. This would be at considerable cost to the economy in terms of lost output and jobs. Worse, the painfully regained credibility under Paul Volcker and Mr Greenspan might be damaged.

## Difficult decision

Here is where politics enter. The Federal Reserve is being told not to raise rates from many quarters, not least Mr Clinton's. Prudence suggests acquiescence. But a central bank judged to be the politicians' poodle will have to inflict more damage to the economy than if its credibility is unquestioned. The difficult decision is the one to raise rates before everyone agrees it is necessary. By then it will be too late. Since timely rate increases are always unpopular, Mr Greenspan should not let politicians have an interest in keeping an independent Federal Reserve at their whipping boy.

Naturally, Mr Greenspan will wish to avoid tightening either too soon or too much. It will be another few months before it is evident how much the rate of growth has fallen since the last quarter. But the Fed must remember that there tends to be a trade-off between early jumps in rates and big ones, while certainly always comes late. It should, in short, be looking to make a small increase in the discount rate. A further firming of monetary policy is warranted by the fundamentals and would inject welcome credibility into US monetary policy.

## A pale green blockbuster

The environment, even more than other issues, as economics or defence, requires a touch of visionary to go with a robust framework for those who have to make regulatory, policy or business decisions.

Yesterday's policy blockbuster by Mr John Major and his environment secretary, Mr John Gummer, "Taking Rio forward" tries to fill this bill, and in many respects succeeds. It sets out the goals which Britain committed itself to at the 1992 Earth Summit and moves towards them: a better use of resources, more care for environmental assets such as clean air and water, and respect for biological diversity.

It also provides the need for a balanced approach which weighs the benefits as well as the costs of something that many people prefer to ignore until their clamour for a cleaner environment translates into higher taxes on a wind farm in their back garden. In other words, environment is not merely a question of government providing the right policy, but people adapting their lifestyles and the way they think.

But having said all that, it is hard to see "Taking Rio forward" having more than a marginal impact on either the way British people conduct their lives, or the way government behaves. The document is notably devoid of new or inspiring initiatives, and it is the force needed to convince the reader that it will resolve the increasingly difficult contradictions between the government's environmental aims and its policies in other areas.

## Pragmatic approach

To some extent, it is due to a desire to retain a pragmatic approach that avoid the damage that an overzealous environmental policy might do to other aspects of national competitiveness. There is no point, for example, in forcing all the country's coal-fired power stations to install expensive clean-up equipment - Germany has done - when many of them will shut down or be replaced by natural gas within the present policy time frame. It can live with this contradiction because it is temporary - though the foreseen solution may be much to the

accident of Britain's natural resource endowments. But the document is weak in key areas, notably transport, which it acknowledges is likely to produce some of the most environmental pressures in the years ahead. To hear Mr Major speak yesterday, the only solution the government has to offer is a commitment to increase petrol tax and to study road pricing. Such proposals look suspiciously like making a virtue of budgetary necessity rather than taking a thorough view of the problem.

## Clear policy

Here is an area where market forces alone will provide solutions, yet where a clear policy framework could produce ideas to deal with both the public's increasing exasperation with traffic congestion, and the environmental damage. Fiscal measures, regulation and investment, especially in public transport, need to be taken in the right proportions to achieve the desired result.

It is a premature of the government to claim sustainable policies for areas like energy and forestry when crucial issues such as the future of nuclear power and the privatisation of the Forestry Commission remain unresolved. However, the prime minister's comment yesterday that the forthcoming review of nuclear power should take a broad view of the issue is welcome. Until now, ministers have spoken of a need for a narrow, commercially focused review which would have ignored the environmental benefits that nuclear can offer as a non-gas-emitting power source. As the way forward, the government has appointed an advisory committee to help its deliberations. Though eminent and highly qualified, its members all belong to what might be called the great and good: already advising on other environmental bodies, and it is wondered how much freshness they will bring to the subject.

Mr Major is right to give high personal priority to the environmental agenda, on which Britain has a less than first-rate reputation. The search for clarity and consistency, however, is not yet an end.

"I want high standards objectively delivered... I want people to put mistakes right with their own eyes... I want an independent committee of inquiry to look at investor protection."

In an advertisement that the Prudential, the UK's largest insurance group, has not yet written. But, in the style of the group's 1993 campaign, it would capture the imagination of the main players in the UK insurance industry for their future regulatory framework.

Not everyone is going to be satisfied. The board of the Personal Investment Authority - the embryonic self-regulatory organisation which will be set up in the industry hope will not be. But about the way life products are sold today. It will discuss the application for recognition by the Securities and Investments Board, the City's chief watchdog.

On one side the board is pressuring the industry to restore public confidence in an industry hit by concern over, for example, sale of personal pension schemes.

On the other side, there are many in the industry who fear that the new regulatory framework will prolong uncertainty about how the financial services sector is regulated. Since the financial services act introduced the system of self-regulation within a statutory framework, there has been an unsettling series of changes.

What role the PIA should play for itself has been a matter of debate since early 1993. Then began to replace the widely criticised system under which regulation of financial services is split mainly between Lauro and Fimbra, responsible for life companies and independent financial advisers respectively.

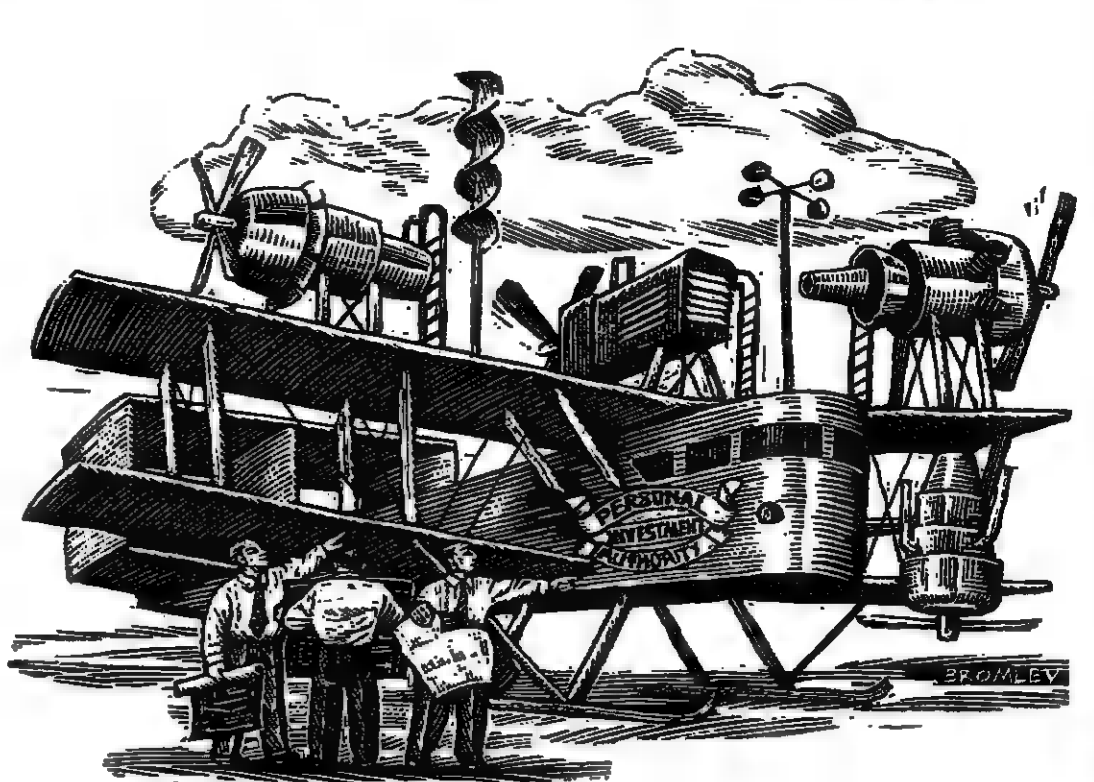
There is no consensus among practitioners about the best way forward: as the arguments have ranged some, including Mr Mick Newmarch, the Prudential's chief executive, have argued that the best way to move to a full-blown statutory system.

At the debate may be coming to a head. The PIA, led by Mr Joe Palmer, a former chief executive of insurance group Legal & General who became PIA chairman late last year, is close to finalising draft proposals to present to the industry in the coming weeks. If the PIA's plan fails to win enough support, the move for the government introducing statutory regulation will be strengthened.

All the indications are that the PIA's plans fit closely the specifications of the SIB. Last January its chairman, Mr Andrew Large, told the PIA he wanted "a step change

Alison Smith examines a long-running regulatory challenge confronting the UK financial services industry

## Squabble may spoil life's ambition



in standards and practices". That, he said, was not having only a minority of industry representatives on the PIA board, tougher criteria for admitting companies or individuals into the industry, and an effective system for monitoring compliance with PIA rules.

Assuming the PIA board approves the main points of its application for recognition today, the SIB should announce soon that it is "minded to recognise" the PIA as a regulator.

The next stage will be for the PIA to publish its prospectus and, if it is to become operational, persuade a majority of the industry to accept it. The PIA hopes to be open for business this summer. The signs are that the industry is not likely to offer the support needed to bring the prospectus to the shadow box of reality.

Four main issues are at stake: Most contentious is the composition of the PIA board. The PIA

wants nine of its members to be practitioners, and the other 10, including the chairman, to be public interest directors who do not work in the industry.

This has met stiff opposition. Mr Michael Doerr, chief executive of Friends Provident, the mutually owned life and pensions company, self-regulation should mean just that: "I'm looking for a change of mind on membership."

In an attempt at conciliation, Mr Palmer, PIA chairman, has said public interest directors could include people who have previously worked in the industry. Mr Jim Stretton, deputy managing director of Standard Life, who resigned from the PIA board earlier this month in opposition to its plans, says: "This would be the worst of all possible worlds."

He believes that Mr Palmer's proposals would fall short of genuine self-regulation, while still not convincing the public that non-practitioner board members were acting in the public interest.

Admission procedures are also sensitive to the PIA. Almost all the organisations and individuals who will apply to join the PIA's umbrella will have been accepted by existing regulators. To add to the industry, but if the PIA excludes nobody, it would be harder to show that the regulatory regime was tougher.

"An opportunity would be lost if PIA membership was not as something you have to aspire to," says Mr Arthur Selman, senior executive responsible for financial services at Halifax building society.

The likely outcome is some companies and individuals will be excluded - but the admissions procedure will be the word and the PIA will rely on continued monitoring to weed out the fraudulent and incompetent.

Financing the PIA. The industry

reluctant to bear significantly higher costs for regulation. But the PIA is to have pitched its budgeting sensitively, envisaging first-year running costs of about £30m - only slightly higher than the combined running costs of the existing regime.

Arrangements for compensation. Here the picture is less clear-cut, since the PIA's plans depend on the outcome of a separate consultation exercise by the SIB on proposed changes to the investors' compensation scheme, which covers all financial services and ensures that badly advised customers can be compensated even if the company involved goes bankrupt.

It will happen - but to be sure that when they do the people who put them right with their own money." Mr Chris Sharp, chief executive of Northern Rock building society and a PIA board member.

On all four issues, the options for life insurance companies which do not wish to accept the PIA's prospectus are limited. The regulators have the upper hand: the SIB could increase its pressure to join the PIA by withdrawing recognition of Lauro and Fimbra.

The alternative is for life companies and advisers to opt to be regulated directly by the SIB in an effort to undermine the PIA. The disarray this would cause, if enough exercised its right, trigger early moves to statutory regulation of financial services. That may please some in the life industry - but would be the opposite of what practitioners, who support self-regulation, want.

The only realistic option for disgruntled life insurers is to remain there are enough voices opposing the PIA's plans to stop the organisation from gaining credibility. In the meantime, the widespread desire for stable regulatory arrangements will prove decisive. Few leading figures in the industry have an appetite for confrontation with the SIB. Mr Newmarch of the Prudential, Mr Stretton of the Prudential, Mr Stretton of Standard Life says the industry "is not in the business of just making gestures".

Nevertheless, the services industry over the PIA's proposals is real. There are few who are prepared to offer unqualified support for the new body. If its long-term future is to be assured - and a statutory regime avoided - it will need to prove that it can win the goodwill of the industry and deliver high standards for investors. The ructions surrounding its establishment have not been auspicious.

## Cuba's switch from state economy



PERSONAL VIEW

In the early 1990s, half of Cuba's formal economy disappeared, according to the Cuban government's statistics. Export earnings fell by about 80 per cent between 1990 and 1992, while imports fell by about 70 per cent in the same period. When in the spring of 1993, Cuba's harvest output fell to a third compared to the 1990 level, President Castro knew he had to authorise significant economic changes if he was to reactivate the economy and save his regime.

Since the summer of 1993, a series of economic reforms has been implemented. Their effects are still difficult to gauge, but their design and preliminary results shed light on Cuba's economic prospects. On July 23, Castro announced his decision to legalise the holding of dollars and other foreign currencies by ordinary Cubans, and their use in retail trade. The aim was to stimulate dollar remittances from Cuban-Americans and friends and relatives in Cuba. Foreign currencies were not to be used, though, to pay for domestic goods or services directly. Under these limitations, the short-term economic and political problems are likely to be solved.

Who had the answer? The answer is those who had remained loyal and had retained contacts with their relatives in the US and those who had enjoyed the privilege of going overseas with Cuban government authorisation.

Opening up the use of foreign currencies for purposes other than stimulation of production led to a rush to existing dollar retail stores established to serve tourists and diplomats. To curtail this in these stores, the government decreed a 50 per cent price increase. The partial currency liberalisation also provided a strong incentive for ordinary Cubans to move out of the formal peso-denominated economy into the illegal economy or into the foreign currency segments of the formal economy. In effect, the government's decision expanded the

money supply without increasing output. This created economic and political distress.

In August, the government allowed individuals to take up to 100 occupations to be into business for themselves (a modification in October excluded medical doctors and teachers). Until then, the only lawful way to earn a plumber or

agricultural workers on state farms were to form private co-operatives. There were, though, three limitations. No one but the state can have property title to the land. No one can work by himself; workers must join co-operatives. Moreover, all commercial output must still be sold to the ministry of agriculture.

Because of these limitations, the economic results of these measures are mixed and are likely to remain so unless additional steps are taken. Some are already in the pipeline. The central bank is considering changing the rigid exchange rate policy, a move which, with the decision to permit circulation of foreign currencies for retail trade, might enable Cuba to qualify to apply for membership in the International Monetary Fund and the World Bank some time in 1994.

These economic reforms have far-reaching political implications. Above all, the Cuban government has admitted through these decisions that it can no longer govern much of the economy. The weakness of the Cuban economy was especially evident in the decree

authorising the free contracting of certain services. It is a progressive taxation would be the best way to regulate and tax such activities, but then admits the government is incapable of administering such a system. Instead of tax payments relative to the volume of economic activity or to earnings, self-employed workers are in pay a monthly flat fee.

Today Cuba has three co-existing economies. One is illegal. Another is legal and operates only in hard currency. The third is a rapidly shrinking official economy, which operates in pesos through state enterprises. Most of Cuba's commercial transactions occur in the two private economies. The Cuban economy's transition from state to private is well under way.

Jorge I Dominguez

The author, Frank J. Thomson, professor of government, Harvard University, and, during 1993-1994, a visiting senior fellow at the Inter-American Dialogue in Washington.

## OBSERVER

## Better late than never

What's Hanson to do in Australia? Having toyed with the idea of selling his 10 per cent stake in Goldfields, which it inherited with its takeover of Consolidated Gold Fields, it has decided to try to make a go of it. Tony Cotton, 50, one of Lord Hanson's ministerial lieutenants, has been sent down under to take over as chairman.

It's an unusual move for a company that has 88 per cent of its capital tied up in North America and the UK. Hanson has shown much interest in the Pacific basin and Renison is a bit of a maverick in the world mining industry. If Derek Bonham, Hanson's relatively new chief executive, wants to prove that Hanson's world extends beyond North Atlantic, Renison will need beefing up substantially.

Rival BTR has already shown what can be done down under. Who knows, Tony Cotton could be Hanson's answer to chief executive Alan Jackson, who made his name at BTR Nylax.

## Spooky business

Never let it be said that a spell in Brussels is an obstacle to advancement in Whitehall. Downing Street's announcement

that Paul Lever is to take over from Pauline Neville-Jones as the chairman of the joint intelligence committee completes the latest game of Whitehall musical chairs. Neville-Jones takes over as the FCO's political director. What the No 10 release didn't say was that both Lever and Neville-Jones made their names in the early 1990s respectively as chief and deputy chief in the cabinet of the then British commissioner in Brussels, Christopher Tugendhat.

## Another Scoop

At last a political breakthrough for the followers of the Maharishi Mahesh Yogi, founder and leading exponent of the business of transcendental meditation. Having failed with another great transcendental philosophy - marxism - Joaquin Chissano, Mozambique's president, has taken up the Yogi's ideas.

While Chissano chants, some of his cabinet are busily engaged in less ascetic practices, such as making lots of money from the rebuilding of Mozambique's war-torn economy. Maputo-based businessmen, long accustomed to necessary kickbacks, complain that government officials facing early retirement now have insatiable appetites.

But the prospect of Chissano's Fretilim party - in power since 1975 - failing in Mozambique's first elections next October does not



"We're still in the same where we bury the cat"

cheer spirits either. The 1993 Renamo - described as Africa's answer to the Khmer Rouge - is busily acquiring the trappings of a conventional political party. It has opened a sumptuous HQ in Maputo and spent \$100,000 of UN money on furnishings.

## Coffee house blues

Lloyd's has been going through difficult times - more than £5bn of losses, to be precise - but does its future really lie in being an upmarket site for cheeseburgers and rowing machines?

The insurance market which

started life as a coffee shop has formed a joint venture with a Manger, a chain of sandwich shops and cafes, and a sports club could open in the basement.

Lloyd's has part of the floor at the former HQ on Lime Street to Pret a Manger, receiving a percentage of the bar's turnover. Stephen Hall, Lloyd's director, says "the name of the game is reducing costs and jacking up revenue". Mr Phillips, Lloyd's property manager, adds: "We do a lot with a leisure company in a sports club in the basement."

The move will be massive; security considerations mean that only employees of the corporation or of the sports and brokers may enter either facility. Now that could be a really exclusive club.

## Bock's bark

Presented with the chance to quiz the first investment analysts meeting, what would you have said to the man who has been fighting one of the most intriguing boardroom battles in corporate history?

Respectful questions about interest charges and dividend were asked all the obviously rather awestruck city scribbles managed yesterday as they foregathered to hear the first of the board campaign turn Lomro into a rather more orthodox company. The organisers had been

distinctly nervous about the whole affair and the publicity-shy board's underwhelming performance at the rehearsal the previous evening had brought to mind nothing more than "training session by the national football team" in the words of one observer. It all passed off without incident - and, of course, without any rowing. "It will be something to tell the grandchildren," remarked one participant, apparently without irony. Bock, meanwhile, delighted his audience with his increasingly acute impression of a German character straight off the page of "Ello".

## Unbending

The Australian premier Paul Keating, failed to curtsy for Prince Charles on his arrival in Australia. He was the usual stir. However, the British prime minister seems to have a point. Mrs Keating, a former airline stewardess, whom Keating's royal family has been curtsying long ago.

## Hog man - eh?

The Scots like a party but three days in the bit much. Yesterday's Prayer for the Day on BBC Radio 4 - on the morning of Hogmanay - was given by the Haggis. He's also doing it today and Thursday.



## Dispute in German engineering industry IG Metall prepares for strikes over pay

By Quentin Peel in Bonn

Labour conflict in Germany's vital engineering industry loomed yesterday when wage negotiations ended in deadlock in two key regions.

Union negotiators warned that "massive" token strikes were likely from next Monday, after the engineering employers refused to move from their insistent freeze, and a reduction in holiday entitlements for the 3.4m members of IG Metall, the engineering workers' union.

The fourth round of talks between the union and Gesamtmetall, the employers' federation, ended without movement on either side in North Rhine-Westphalia, with 1.5m workers involved, and northern Baden-Württemberg, where the negotiations were 750,000.

Mr Klaus Zwickel, the union leader, warned his members were gearing up for a "major

social conflict" in the light of the employers' refusal to compromise on their demands.

At a national level, the opposition Social Democratic party in Bonn, which has supported to counter what he described as the "catastrophic course" of the engineering employers, who have called for cost cuts of up to 10 per cent in the current wage round.

The employers, however, are expressing much greater confidence that a deal will be agreed without an all-out strike. Mr Hans-Peter Stuhl, the president of the German chambers of trade and industry (DIHT) and former engineering industry negotiator, said he did not expect either side was prepared for such a conflict. He predicted a "relatively extended wage round" before a conclusion was reached.

The union is seeking wage rises of between 3 and 5 per cent in the difficult negotiating

regions, to compensate for inflation and claimed a 5 per cent productivity. In contrast, the employers say that with job cuts in the industry running at around 100,000 a month, real cost cuts are essential.

Mr Zwickel appeared to moderate his position yesterday, when he said the union had made job security its highest priority.

At the start of negotiations, he said both job security, and the maintenance of real income levels, were of equal priority. Both sides are obliged to accept without strikes or lock-outs only until Friday this week, which is why a campaign of token strikes is expected from next week.

However, if neither side formally breaks the negotiations failed, the existing wage levels, and the existing package of holiday bonuses, will remain intact.

Government bonds, Page 11

## Pre-strike rate cut bolsters Spanish markets

Tom Burns in Madrid

Just two days before Spain's unions plan to bring the country to a standstill in a 24-hour general strike, the Bank of Spain yesterday boosted the stock market and the euro with a quarter-point cut that brought the benchmark intervention rate down to 4.9 per cent.

The move reflected confidence by the monetary authorities that domestic inflation has bottomed out, that headline inflation, which stood at 4.9 per cent at the end of last month, will fall to 4.5 per cent in the first quarter of this year and that currency turmoil is unlikely in the coming months.

The timing of the rate cut, however, has been brought forward to undermine tomorrow's union protest against the government's economic policies. The chief cause of the national stoppage is the introduction of labour reform measures that will force firms to lay off and fire workers in order to increase competitiveness.

The Madrid stock index rose to touch a high of 343.81 on news of the rate before easing to 343.49 at 3.29.44, up 1.11 from Monday. Top retail banks followed up the intervention rate by announcing lower lending rates.

The move, which has been under pressure since the beginning of last year after the rescue of Banesto, the big banking group, had by late afternoon strengthened to Ptas80.93 against the D-Mark against Monday's Ptas1.61 and had firmed by more than a peseta against the dollar to Ptas141.90.

Analysts believe the benchmark rate will fall by about two points to around 4 per cent by the end of the year, as the exchange rate and inflationary trends, and the need to assist exports recovery.

They had also expected the normally cautious Bank of Spain to introduce a cut on soon and, at least, to soften the planned general strike.

Gonzalez set to face down unions, Page 2

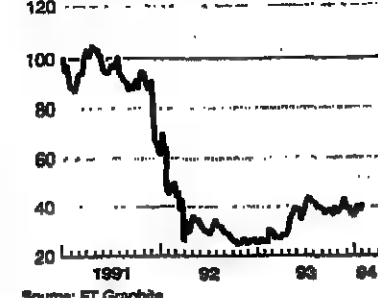
## Tiny steps forward

THE LEX COLUMN

FT-SE Index: 3444.0 (-37.4)

Lombro

Share price relative to the FT-SE-A All-Share Index



Source: FT Graphite

and Lombro's long - Lombro's marketing effort is maintained.

Yet the marketing may be under-employed within two years Lombro's conjure something from the research pipeline or, more likely, Lombro's good product from within, its biggest-selling drug, Lombro's competition from cheaper generic alternatives this year. Although the precise timing and impact of Lombro's launch of Tilade, Lombro's asthma treatment, appears to be going well enough. But it is too early to judge. Until the shortage of new products is addressed, the suspicion remains that yesterday's round of pruning will not be enough.

Lombro's loss-making instruments division is under the microscope. The points in the restructuring provisions is come, possibly with 1993 figures in March. With the stock market transfixed by the chances of a bid, though, the red ink is unlikely to be a problem. A rating in line with that of Lombro is otherwise difficult to justify.

Fisons

Nothing in yesterday's restructuring announcement makes Fisons' future easier to judge. The company has come up with 1993 annual cost savings in pharmaceuticals by 1996, perhaps £10m more than the stock market expected. Lombro's management and manufacturing should allow development spending to be maintained despite the restructuring. The sales force has also been spared the worst. Growing competition in antibiotic therapy from Lombro's

Cost of capital

With a return on investment a hot topic with the utilities, the statistics in BZW's annual equity-gilt study make interesting reading. Unfortunately, there is a large variation between the two main ways of calculating the cost of capital. The weighted discount model gives an estimate around 7 per cent, while the capital asset-pricing model produces a figure of around 10 per cent.

tending towards the lower figure

BZW aims to resolve the problem by suggesting that the risk-free real interest rates of 2-4 per cent, often used in the CAPM, are too high. It thinks long-run real rates may be as low as 1.5 per cent. If true, that suggests a brighter outlook for gilts, and hence equities, than many fear.

Yet if the overall market is supported, it is a question of the likely level of corporate investment. It is striking that, in the past, two-thirds of total returns in equities have come from dividends. This UK bias towards draining cash has arguably led to under-investment and a smaller capital stock than might otherwise have been possible. Looking forward the study suggests companies have not adjusted their hurdle rates of return to reflect lower inflation and financing. Profitable investment opportunities may thus be missed. That particularly applies to banks, whose high hurdle rates and central role in credit creation may be particularly important. The risk is that investment may be curbed because gun-shy banks are trying to fill in the gaps they dug for themselves in the cycle.

Forto

Forto must be glad it did not sell its Compass Merchant catering business to Compass. The terms of the Alpha airport group's flotation put a price tag on the business, including the Compass catering buy-out and the 25 per cent stake Forto has retained, of over £700m. That is some £200m more than Compass would have paid. Moreover, the Alpha deal, Forto's and its will be a more comfortable. Gearing will fall to little more than 30 per cent, and interest rates will rise above 10 per cent. That still begs the question of whether Forto is right to sell.

A degree of ambivalence is indicated by its continuing stakes. The continued presence of Forto's presence helps ensure existing contracts with Compass will be retained. Forto, though, also aims to share in profits growth. Alpha's prospects are limited by its duty-free involvement and the rigorous demands of airline customers, while Compass catering has less room for cyclical recovery from hotels. Yet both are cash-generative businesses with scope for expansion. It will be interesting to see if Gardner Merchant's recent flotation reveals a performance better than that which Forto has managed in hotels.

## Major says cars and roads are target for 'green' taxes

Brownlee in London

Mr John Major, the British prime minister, said yesterday that more "green" taxes could be the way as he unveiled his government's long-awaited policy statement on safeguarding the environment into the next century.

Indicating that road pricing and higher motor fuel taxes were prime targets, Mr Major said that "sometimes quite painful political action may be necessary to achieve environmental objectives".

"People may not always be able to make journeys as easily or as cheaply as before - (they) will have to reconcile their desire to protect the environment for future generations", he said.

Earlier this week, Professor Pearce, head of environmental economics at London University and a former government adviser, criticised the govern-

ment for charging road users too little.

In research published tomorrow, he says the "social cost" of road use - pollution, congestion and accidents - has been estimated at £1.5bn a year, twice the amount raised in taxes on road users.

Yesterday's publication of four strategy papers - together nearly 500 pages long - fulfils one of the UK government's commitments made at the Earth Summit in June 1992. The documents set out the UK's policy on climate change, biodiversity (preserving the diversity of the world's plants and animals), forests and sustainable development.

Mr Major said that a new panel would be set up to give the government "frank, external advice of the very highest quality" on environmental issues. The five-strong panel, which will meet four times a year, will be headed by Sir Crispin Tickell, director of Green Col-

lege, Oxford, and former British permanent representative to the United Nations.

Opposition MPs and environmentalists attacked the reports for failing to draw on policies or specify targets. Mr Chris Smith, Labour's environment spokesman, said: "It is all very well to say distinguished committees, but that does not amount to very much action."

Simon Hughes, the Liberal Democrat spokesman, said that sustainable development was impossible without "a coherent energy policy, a comprehensive conservation programme and an end to motorway widening madness".

Government officials acknowledged that they were handicapped in setting out forestry policy because of uncertainty about plans for privatising the Forestry Commission.

Green economy, Page 10  
Editorial Comment, Page 11

## Japan

Continued from Page 1

The outlook for money supply weakened, breaking a 12-month trend, while housing starts, until now one of the few bright patches in the economic gloom, ended a five-month rise.

Two inconclusive signs of improvement came with an upturn in purchases of machinery by private sector companies and the first rise in job additions in three months.

Department store sales for December by 0.5 per cent.

## Deutsche Telekom sell-off

Continued from Page 1

postal services, mainly because of worries about job losses. The FDP, however, had argued that competition should be introduced in the sector, implying the stripping of the state of the profitable areas such as freight. The government is hoping the bill will be adopted by the Bundestag so that the law could come into force at the end of 1994. This would allow Deutsche Telekom to raise much-needed cash for investment and to reduce its

DM100bn (\$87bn) debt by selling

However, the FDP and the dominant Christian Democrats (CDU) seem to have reached an informal agreement for the partial liberalisation of the postal monopoly at a later date. Mr Rainer Funke, FDP secretary in the justice ministry and Liberal MP responsible for privatisation bill, said that Mr Wolfgang Böttsch, the post and telecoms minister, could liberalise postal services other than regular mail.

## Banesto plan

Continued from Page 1

in a plan that could turn Banesto a powerful rival.

"We thought we were going to be asked to refloat a cruiser but it turned out we will be asked to build an aircraft carrier," said a senior bank executive.

The consensus is that a restructured and independent Banesto should be a considerably smaller institution.

Mr Rojo is due to meet the heads of Spanish savings banks today to discuss Banesto.

### WEATHER GUIDE

#### Europe today

Low pressure over southern Sweden will bring rain and snow to Scandinavia. North of Oslo and Stockholm, temperatures remain below freezing. A ridge of high pressure will produce some sunny spells over England but a low pressure system approaching from the west will bring rain to Scotland and Ireland. The weather in Germany will be frequent rain with gusty winds. Sunny spells likely in western and southern France. North-eastern France will have periods of heavy rain. The Alps will be cloudy. The weather will be plentiful in Spain and Portugal. Italy, southern Italy, southern France and south-western Turkey.

#### Five-day forecast

It will continue to be cloudy from southern France. The Alps, with rain and strong westerly winds and only brief brighter spells. Northern central France will stay freezing. Further south, it will remain relatively mild.

Warm front, Cold front, Wind speed in KPH

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

City	Temp	City	Temp	City	Temp	City	Temp
Madrid	15	Cardiff	10	Frankfurt	10	Malta	16
Celcius	28	Chicago	10	Geneva	10	Manchester	16
Accra	33	Cologne	10	Glasgow	10	Nairobi	16
Algiers	18	Dakar	22	Hamburg	10	Melbourne	16
Amsterdam	10	Dallas	10	Helsinki	10	Mexico City	16
Antwerp	10	Dubai	24	Hong Kong	23	Miami	16
Barcelona	15	Dublin	10	Kuala Lumpur	24	Montreal	16
Bombay	25	Edinburgh	10	Lima	18	Moscow	16
Buenos Aires	15	Faro	10	Los Angeles	18	Murdoch	16
Bahia	25	Geneva	10	Luxembourg	10	Nassau	16
Bangkok	25	London	10	Lyon	10	Nice	16
Beijing	15	Madrid	15	Madeira	10	Novosibirsk	16
		Majorca	10	Osaka	16	Perth	16
				Prague	10	Rangoon	16
				Rangoon	10	Reykjavik	16
				Reykjavik	10	Sao Paulo	16
				Sao Paulo	10	Singapore	16
				Singapore	10	Stockholm	16
				Stockholm	10	Sydney	16
				Sydney	10	Taipei	16
				Taipei	10	Tokyo	16
				Tokyo	10	Toronto	16
				Toronto	10	Tunis	16
				Tunis	10	Vancouver	16
				Vancouver	10	Venice	16
				Venice	10	Warsaw	16
				Warsaw	10	Washington	16
				Washington	10	Wellington	16
				Wellington	10	Winnipeg	16
				Winnipeg	10	Zurich	16
				Zurich	10		

## CANADIAN BONDS

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# MOBILE COMPUTING

Wednesday January 26 1994

Portable computers have matured in the past few years, though there is still a long way to go. 1994 seems set to be the year of the subnotebook computer and suppliers are enthusiastic about the potential of the market, writes Alan Cane

## The portable revolution

Competitors to the IBM Broadband Round The World yacht race, now in the fourth of their 25,000-mile journey, can attest to the power of portable computing. Every boat in the race is fitted with a notebook PC as the terminal for its satellite-based communications system. Information - weather data, for example - is transmitted and received from anywhere in the world. The computers automatically transmit daily reports on each yacht's location, direction and speed to the race office in Southampton.

Appropriately enough, the maker of the notebooks, Toshiba of Japan, is sponsoring one of the leading boats.

Electronic notebooks are light, robust and reliable enough to withstand the rigours of an ocean-going yacht race. That is powerful testimony to the way that portable computers have matured in the past few years. There is still, however, a long way to go. Power is still the biggest drawback. Even with the most advanced chemical technology and the best power-management systems, battery life is only a few hours and the machines are too heavy for comfort.

Remarkable computing power can be shoehorned into a notebook. Tadpole Technology, a UK-based electronics

company, has managed to build a notebook computer with the power of a Sun workstation. It has designed a notebook workstation for IBM which will be launched soon and is likely to develop subnotebook workstations for other US manufacturers.

Today, notebooks have for the most part displaced the larger, heavier laptop machines as the portable computers of choice. They are the size of the subnotebook computer as manufacturers compress powerful systems into pocket-sized packages and their customers find new ways of computing on the move.

The portable revolution is being driven by the needs of business. Over 90 per cent of the UK's larger companies already use portables to some degree. For some companies they are simply small, light substitutes for desktop machines. But for most, they have become an indispensable tool for field workers - salespeople, inspectors and engineers.

(Inevitably, the backlash has started. Some people worry that portables could become the computer equivalent of an "electric fork", an unkind term for a gadget that works as well whether the power is on or off. They argue that gadget technology is no substitute for well-thought-out business discipline.)

What is a portable computer? Definitions can often seem to be mere semantics as the lines between categories blur, but there are at least four distinct kinds.

1: Notebooks. Battery mains powered, these are typically the size of a sheet of A4 paper and weigh less than three kilograms. They have full-sized, backlit displays and full-sized keyboards and at least 80 megabytes of hard disk storage. A further refinement may be a "docking station" which converts the notebook into a desktop system. Most PC manufacturers offer a range of notebooks with proprietary features to distinguish them from the competition. IBM, for example, eschews conventional mouse or trackball systems in favour of a keyboard-mounted strain gauge - "Trackpoint" - for cursor control.

2: Subnotebooks. Again, they are battery or mains powered. They are the size of a paper-back book and weigh a kilogram or so. Subnotebooks are already available from, for example, Compaq of Italy and Tait of Holland. They have backlit displays, adequate if tiny keyboards and are capable of running the latest version of Microsoft's Windows. Olivetti's Quaderno has a digital sound recorder built in.

3: Palmtops. These - for example Hewlett-Packard's 100LX or the Psion Series 1 - are described as "unconsciously portable" and are small enough for a user to carry at all times. The HP machine is preloaded with Lotus 1-2-3 which can be called up at the press of a button.

4: Personal digital assistants. This is a new category, which includes the Apple Newton, the PD 440 and the IBM Simon. These are computing power with communications capabilities.

Suppliers are enthusiastic about the potential of the market. Mr Peter Eades, IBM UK's brand manager for portable computing, says the growth in the portable market has been "phenomenal" this year. Mr Lewis Schrock, Compaq's director of product marketing, forecast an explosion of IBM



categories of machine as the market fragments.

1993 was not a bonus year for every PC maker, however. IBM Computer, a pioneer of direct marketing and the third largest US personal computer maker, recorded its first ever quarterly loss after being forced to abandon a poorly conceived line of notebook PCs.

Mr Glenn Henry, IBM's former chief technologist, said the situation was simply not competitive. IBM had not thought through the mobile

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computing strategy, he said. The company has now formed an alliance with Sony of Japan and is expected to return to the portable market with competitive products this year. Calculating the size and

growth rates of the global market for portable computers is difficult. It is a comparatively new market and the principal market research companies are still analysing their figures for 1993. There is little doubt that overall world shipments in 1993 came to about 2.5 million units, 3m in the US and 1.5m each in Europe and Japan.

Mr Stephen, of the US-based company IDC, says preliminary worldwide indications are that Toshiba and Compaq are running neck and neck for

first place in portable computers, with Apple Computer in third place. Toshiba and Compaq both use MS/DOS and Windows as their operating system, while Apple continues to use its own, unique System 7.

Compaq was the market pioneer for portable computers in the 1980s and was also following Toshiba into the notebook sector.

The absolute numbers, however, are not as important as the growth prospects (four desktop computers were sold for every portable last year). Worldwide, growth in notebooks and subnotebooks in 1994 is expected to be 20-25 per cent, well ahead of the 10 per cent or so expected for the computer industry as a whole.

The significance of the sector is perhaps best illustrated by the fact that technology developed for portables is beginning to make its appearance in desktop machines. Examples include power management and PCMCIA cards. Batteries based on lithium technology can give twice the power for the same weight but portable computers are power-hungry. Smart meters and battery technology have enabled engineers to build machines with brighter displays and longer battery lives while new lightweight miniaturised components such as high capacity hard disks deliver full desktop functionality. While many notebook machines are still based on Intel's 386 processor, machines built around the more powerful Intel 486 processor are catching up fast.

Over the past few years, notebook computer makers have shown dramatic growth as consumers looked to them to provide fully functional computing power on the move while computer manufacturers sought to bolster sagging margins.

According to Dataquest, the market research organisation, notebook shipments in Europe jumped by 27 per cent between the 1990 first half and the corresponding period last year. Mr Jeffrey Goldberg, a Dataquest analyst, says

## Leaders emerge in notebook market

The "clam-shell" notebook computer has become the de facto standard for portable computing in the 1980s, an important business tool and one of the fastest-growing segments of the world computer market, says Paul Taylor.

The success of notebook computers stems from advances in silicon integration and other technological developments. As a result, PC manufacturers can pack most, if not all, of the processing power of a desktop computer into lightweight A4-size packages.

Low-power chips, together with improvements in screen and battery technology, have enabled engineers to build machines with brighter displays and longer battery lives while new lightweight miniaturised components such as high capacity hard disks deliver full desktop functionality. While many notebook machines are still based on Intel's 386 processor, machines built around the more powerful Intel 486 processor are catching up fast.

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Continued on Page 6

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## MOBILE COMPUTING 2

Paul Taylor looks at progress in an important area of communications

## Modems get faster and smarter

For the portable computer user, a modem is an essential piece of kit to be packed alongside the spare battery pack, the power adapter and connecting cables.

A modem (modulator/demodulator) enables a computer to exchange digital data over an older-style analogue telephone line with another machine, typically a head-office computer which is also equipped with a modem.

Traditionally, portable modems have commanded a 40 per cent price premium over their desktop counterparts, but new competition is beginning to erode the differential.

At the same time, advances in silicon integration and chip design have enabled modem manufacturers to build much smaller devices - including some which fit into the credit-card sized PCMCIA (Personal Computer Memory Card International Association) slots found in an increasing number of portables.

This new breed of lightweight portable modems offers much faster transmission speeds than its predecessors, with sophisticated data compression and error correction

features and increasingly the ability to send and receive faxes as well as data.

Until recently, the portable computer user had relatively little choice in the choice of modems. Often the only choice was a proprietary internally fitted card-modem, or buying an external cigarette-pack sized portable modem made by one of a handful of manufacturers.

These devices were capable only of transmitting data at a relatively slow 2,400bps (bits per second), also known as V.22bis.

While competition is fierce and modem prices fell quickly in the US, in Europe the price of modems approved for connection to the public telephone systems has remained high, sparking controversy in the

UK in particular and encouraging a flood of imports that have not been passed by the British Approvals Board for Telecommunications.

While market analysts and others have argued that the price of approved modems has been maintained artificially in Europe, manufacturers, including recently formed Modem Approvals Group in the UK, insist that the higher prices reflect the added delays involved in obtaining separate approval for devices for use in the main European markets.

In the longer term the European Commission plans a streamlined pan-European approvals process, although this is unlikely to be in place much before the end of the decade. In the meantime, however, modem manufacturers, including US Robotics and Express Technology, have broken ranks and begun selling cut-price, high-speed BAST-approved desktop modems in the UK.

Modems are also getting faster and smarter. The current business standard is for data transmission at 14,400bps (also known as V.32bis) coupled with V.42 error correction and V.42bis data compression which allow higher transmission speeds. Most portable models, which currently cost from about £200 to £300, can also send facsimile

Some notebook computers, such as AST's PowerExec and Bravo ColourPlus, are being bundled with high-speed PCMCIA modems - in AST's case Pace Micro Communications' Microlin V.32bis fax/modem.

Meanwhile a new international standard, dubbed V.Fast or V.34, covering data transmission at 28,800bps is expected to be agreed by the International Telecommunications standards committee shortly.

However, the delay in approving this standard has already led to a confusing plethora of new proprietary interim standards including 19.2Kbps, V.32 turbo and V.Fast (VFC) promoted by various manufacturers.

Modem hardware is becoming increasingly sophisticated, as is the software which operates with it.

For example, the AT&T subsidiary, which has developed an integrated suite of communications applications and communications software, which

has been dubbed RemoteWare.

RemoteWare, which is already used by more than 400 companies in the UK and a growing number of customers in the UK including Windsor Life, the direct sales assurance company, enables the AT&T staff to manage communications - including distributing software - with portable computers in the field over ordinary dial-up telephone lines.

Currently portable modems, including PCMCIA card modems, are designed to be plugged into a wall telephone socket. However some niche products are designed to work with special situations. For example Tricom, a UK-based manufacturer, sells modems which are designed to work with "virtually any telephone in the world".

The company's two Pearl fax/modems feature a fold-out device which can be attached to the telephone handset enabling them to be used with pay phones, mobiles, hotel phones or anywhere where a telephone wall socket is not available.

However wireless modems, designed to be used with the existing analogue cellular telephone services or, in the case of the Ram Mobile, with the new breed of dedicated mobile packet-switched data networks, represent the ultimate in portability since they will allow mobile computer users to transmit or receive data and faxes from virtually anywhere.

Eventually, however, there may be no need for modems at all since, at least in theory, it should be possible to plug a digital device, including portable computers, directly into the next generation of mobile telephones operating on digital cellular networks. Some devices, such as personal digital assistants, may even combine the portable data processing and the mobile communications functions.

## DATA TRANSMISSION

## Solutions are starting to emerge

For the portable computer user, the modem is an essential piece of kit to be packed alongside the spare battery pack, the power adapter and connecting cables. But on the move, wireless telecommunications provide the only solution.

Indeed, the success of lightweight handheld computing devices such as personal digital assistants is likely to depend to a large degree on the effective integration of data processing and telecommunications functions.

It has been possible for some time to transmit data over an analogue cellular telephone system using the GPRS or

UK, though it is generally more difficult, slower and considerably more expensive than using the fixed public telephone network.

Various factors, together with concerns about line quality and dropped calls, have meant that relatively few business customers use cellular telephone systems to transmit data.

For those cellular voice customers who do require data communications, one solution has been to use a special cellular modem. For example, in the UK Vodafone's mobile data service uses a special cellular data link control (CDLC) modem to enable

receive data from data over the network. It is also possible to use a cellular interface (CUI) in conjunction with a standard modem and a mobile telephone manufactured by NEC and Motorola.

This was the solution chosen by Mercury Mobile Services for its client, Unisys, which has a US computer company which is "on" a data transmission service for the UK-based Unisys field engineers who already had mobile telephones linked to the Vodafone network.

Using their notebook computers and plug-in Multitech PCMCIA card

now call up and download a manual from the roadside at a data speed of 4,800 bps.

Data transmission over the new generation of digital cellular telephone systems, such as the Global System for Mobiles services in Europe which have just started up, should be even simpler, faster and more reliable.

The GSM specification includes a facility which will eventually allow any terminal - for example, a portable facsimile machine or a notebook computer - to be plugged directly into the handset.

Another option for those customers who want the

benefits of both voice and data communications from a moving vehicle is to use a two-way public mobile data service such as the GPRS National Data Three. Users buy their own communication, carry packet-switched data communications and pay a monthly subscription - which may include call charges.

Nevertheless, for those mobile computer users who require a high speed, high quality wireless data link, dedicated packet-switched data networks such as GPRS - a joint venture between IBM and Motorola - and Ram Broadcasting in the US, Ram Mobile Data in the UK and Bundespost Telekom's Data-P in Germany that they offer a more

efficient service. This new breed of dedicated data telecommunications services has been spawned by the wave of liberalisation sweeping through telecommunications regimes in the US, Europe and elsewhere, and it already looks like being fiercely competitive.

In the UK market, aside from Ardis and Ram Broadcasting, AT&T's cellular subsidiary, AT&T Cellular Communications, is upgrading its network to carry packet-switched data communications and expects to cover more than 100 cities by the end of this year.

The GPRS network is expected to be used for dedicated data communications by personal digital assistants manufactured by EO, another AT&T subsidiary, which is building PDAs in competition with Apple's Newton.

In the UK five companies were originally awarded

25-year mobile network licences in October 1991. However after a shake-out there are now three mobile data network operators, Cognito and Ram Mobile Data, a joint venture involving US-based Ram Broadcasting and BellSouth, France Telecom, Swedish Telecom and Bouygues, and Paknet which is now owned by Vodafone and was awarded a mobile licence in October 1993.

Although subscriber growth has been slower than many analysts expected, Mr John Jarvis, Ram Mobile Data's chief executive, says he met his forecasts last year.

Ram is attempting to attract new business customers by taking a lead in developing applications software for the mobile data market - viewed by many as the key to future growth. "We have about 40 applications of one sort or another," says Mr Jarvis, which about a dozen are finished.

Paul Taylor

Ram also believes that its use of Ericsson's Mobitex network hardware, which is beginning to emerge as a de facto standard in Europe, will help attract a growing number of multinational business customers and should eventually enable its subscribers to "roam" throughout Europe as well as generating economies of scale.

The cost of radio modems for network use has already fallen to about £300 each when purchased in volume, several hundred pounds cheaper than just eight months ago. Thus, even though mobile data has had a sluggish start, most analysts still expect dramatic growth in the market over the next five years - fuelled largely by the growth in mobile computing and the next generation of PDAs.

## SCREEN TECHNOLOGIES

## Too soon to write off the cathode ray tube

When the first "luggable" portable computers began to appear a decade ago, many used miniature mono-cathode ray tubes for their displays - mimicking their early desktop counterparts.

These CRTs, although cheap, were heavy and power-hungry. They were quickly replaced by the thin, flat liquid crystal displays which have helped define the clam-shell design of the modern portable computer and are now appearing in the next generation of pen-based computers and personal digital assistants.

From their discovery more than a century ago liquid crystals, which share the properties of both liquids and solids, remained a laboratory curiosity until 1963 when RCA, the US broadcasting company, found that by applying an electrical charge, the liquid crystal molecules could be made to resign so that they either passed, or blocked, polarised light.

Another decade passed before Sharp, the Japanese electronics group, used the first calculator with a liquid crystal display. Then, LCDs were applied in a wide range of consumer electronics including portable computers.

The majority of portable PCs since the mid-1980s have come equipped with LCDs in various guises, first in mono form but increasingly in colour - driven by the success of software like Microsoft's Windows.

The most basic early LCDs were relatively simple "passive matrix" LCDs based on twisted nematic (TN) technology. That was fine for small screens, but as the display size increases, the contrast between dark and light areas falls.

One solution to this problem has been to increase the twisting angle and thereby increase contrast. Thus manufacturers have developed "super twisted" nematic displays (STN), "double super twisted" nematic (DSTN) displays in which the STN cells are used and even "triple super twisted" nematic (TSTN) displays which use a refracting polymer film applied to the STN cell, allowing thinner displays with higher contrast.

Another increasingly popular option which improves the quality of lower-price passive colour LCDs is "double scanning". A double scan LCD updates the image in each row as the normal LCD for passive LCDs, generating deeper colours and brighter images.

But despite these improvements, "passive" LCD technology still has some shortcomings. Among these, the contrast is still insufficient to reproduce the full

colours available with a conventional CRT, and passive LCDs have relatively slow response times which mean that moving images tend to blur and lose definition.

These limitations are overcome in the form of LCD by using "active matrix" thin film transistor (TFT) technology which allows contrast and response time by adding a transistor "switch" to each LCD cell or "pixel". Most of the colour notebook computers sold today feature active-matrix TFT displays produced in Japan by a small group of manufacturers.

Liquid crystals remained a laboratory curiosity till it was found, by applying an electrical charge, that the molecules could be resigned to pass or block polarised light.

However, building 10-inch active-matrix TFT display is an extremely complex and costly process involving over 100 steps spread out over a period of four weeks. Active-matrix TFT displays of 10 to 12 inches are still in the etching around components.

A single dust particle can wreck a whole display and analysts warn that, despite precautions, more than half the manufactured display panels have in the past been rejected because of flaws. But as manufacturing improves and more Japanese manufacturing plants come on stream, the price of active-matrix TFT displays is beginning to fall.

Two other flat screen technologies, gas plasma and electroluminescence, are also in use. Unlike LCDs, which need back or side lighting, gas plasma screens generate their own light. In addition, response times are much faster and the price of gas plasma displays is lower than that of active-matrix systems. Electroluminescence screens are also fast, can support very high resolutions and are cheaper than TFT displays, but they tend to be power-hungry.

Display manufacturers have been investigating other screen technologies including ferro-electric LCDs and metal-insulator-metal screens. In MIM displays, a layer of ferro-electric is sandwiched between two layers of metal. They provide high contrast and may eventually be cheaper than TFT machines. However, production techniques for MIM displays have yet to be perfected.

Some industry analysts and manufacturers believe that in the longer term ferro-electric LCDs, pioneered by CRL, part of the British Thorn-EMI group, and Canon in Japan, offer the most promise. FLCs use a different type of liquid crystal which reacts more quickly and more importantly, is bistable. This means that once a pixel is switched on (or off) it stays like that until it receives another signal.

As a result, they do not need continuous power to maintain an image and, because only those parts of the screen that have changed need to be updated, battery life is increased by 30 times or more. FLCs are also lighter, brighter, have a wider viewing angle and are cheaper than TFT screens.

But they do have some disadvantages. In particular, today's ferro-electric LCDs do not produce as wide a range of grey tones as active-matrix LCDs. Even more critically, ferro-electric crystals are sensitive to shock which has made it difficult to develop a practical FLC, although CRL and Canon claim to have overcome this problem.

Despite all these new developments, it may be too soon to write off the old cathode ray tube. For example, last year Matsushita Electric Industrial announced that it had managed to do away with both the conventional guns and the magnetic coils that make current CRT tubes so deep. The result is a flat CRT screen less than four inches thick. Such technology could potentially lead to the re-introduction of the cathode ray tube into the portable computer market.

Paul Taylor

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## MOBILE COMPUTING 4

Dennis Normile on prospects in Asia and its biggest market, Japan

## It's not so easy as ABC

That the country which took the lead in making electronic devices portable should have also led the way with portable computers is not surprising.

Epson claims to have been the first to put a transportable computer on the market with its liquid crystal display in 1980. Toshiba defined the laptop class with its T1100 series, released in 1981, and also ahead of the field in making computing truly mobile with the Dynabook, the first notebook computer, in 1989.

Japanese companies are still virtually the only suppliers of a key component that makes mobile computers mobile: liquid crystal displays. And they are also ahead of the field in making computing truly mobile with the Dynabook, the first notebook computer, in 1989.

Japan is also far and away Asia's largest single computer market. Sales of personal computers in Japan are steadily through the 1990s but have stagnated for the past three years at about 1.5 million a year, of which about 1 million are laptops and notebooks.

Apart from Japan, reliable figures on the Asian mobile computer market are hard to come by. Dataquest Japan, the market research company, estimates the total volume of Korea, Hong Kong, Taiwan and Singapore is roughly equal to Japan's market, but puts the share of mobile computers at less than 10 per cent. Analysts have seen a resumption of growth in Japan's PC market this year, expanding by 3m units to more than 10m. Japan has the world's highest ratio of portables and notebooks to total PCs.

Japan's affinity for portables, however, is not based on their mobility but on their size. In Japan - and to some extent in Korea - notebook computers are not used in computing on the go, but in place of desktop systems. They take up less space in cramped offices than their bulky, full-sized cousins. And therein lies the nub of differing views over future directions of Japan's market.

According to Dataquest, although volume has been stagnant, the value of the market has crept up. A price increase initiated in Japan by Compaq of the US has cut prices to half what they were just two years ago. But rather than go downmarket, buyers have been tempted to stretch their budgets, buying computers with more memory and bigger hard disks.

Mr Katsushi Shiga, a Dataquest analyst, says this trend is carrying over to the notebook market. In particular, colour liquid crystal displays are more affordable, he expects, with colour displays to replace desktop systems for applications needing colour. He says this could help boost the notebook segment to 50 per cent of a growing market.

A contrary view from Mr Makio Inui, a Kleinwort Benson International analyst, is that the upturn in personal computer sales beginning this year, based on rising demand from corporate users, who account for 70 per cent of the market. But he believes purchasing momentum in Japan will be weaker because of so much computing power as they can for as low as 100,000 yen.

This, Mr Inui concludes, favours the more economical

desktop systems, and he sees a fall in the share of the market held by notebook computers. While the majority of mobile computers in Japan move no further than from one corner of a room to another, the electronic organisers that slip into a jacket pocket get carried around. These are seen as the forerunners of the personal digital assistants now coming onto the market.

The new devices, relying on pen-input, will be a boon in Asian countries, such as Japan, which are still largely illiterate in the written language. The reason for this is that computers - mobile or otherwise - are rarely used by senior Japanese executives is that they have not learned to type. There were no electronic analogues to western typewriters for Chinese characters, but they are unwieldy and difficult to use.

The younger generation has grown up using word processors and computers, but their fingers are afflicted with "key-board allergy". The Chinese characters that would make pen-input devices particularly useful make them extremely difficult to realise. The algorithms that are slow and error-prone in recognising

the 26 letters of the English alphabet have a daunting task in trying to identify the roughly 2,000 characters used in Japanese newspapers.

Pen-input machines and software with acceptable speed and accuracy are likely to emerge later in Asia than in the US and Europe. This means that except for a number of specialised niches, the size of the keyboard is still likely to limit the extent to which machines for serious mobile computing can shrink.

The pen-input personal digital assistants are likely to find a niche in Asia as specialised devices. They might be used, for example, to tick off deliveries on an electronic form. For general use, PDAs may prove their worth for checking electronic mail and sophisticated paging devices.

Mr Inui says the ability to read 10 to 20 lines of text to roving executives is creating a niche for PDAs equipped with receivers. But the growth of this market will require the blessing of telecommunications authorities, which he says are slow to come in Japan.

New entrants are more stark in the mobile computing market than the fortunes of Dell Computer and Zenith Data Systems. While Dell had to build its systems and withdraw from the notebook market after poor sales, Zenith rebounded after a lean period to claim gains in North America last year of 10 per cent.

Dell's misadventure began with the release of its lightweight 330SLI notebook computer - which aimed to combine long battery life with a low price. The design, however, did not hold up well to the rigours of portable computing. Users complained about "easy to lose" rubber covers over expansion ports, the lack of a backlit screen (a feature designed to save battery power) and overheating when in use for an extended period.

The overheating was so serious that Dell had to recall the systems. However, the Zenith computer maker says that it is committed to introducing new notebook and subnotebook computers this year - and recently hired Mr John Mariani, a former Apple Computer executive, as a vice-president.

Geof Wheelwright looks at contrasting market fortunes

## Dell dips as Zenith zooms

Mr Mariani was instrumental in the design contracting of Apple's PowerBook range of mobile computers - developed in conjunction with Sony of Japan.

US analysts already predict that Mr Mariani will take Sony's help in the design of Dell products - and that there will be subnotebook systems with both colour and monochrome displays. Sharp is expected to supply the colour monitors for these systems, which may be launched in the second half of this year.

In the meantime, Dell is likely to unveil a range of "interim" mobile computing systems that will be the result of Original Equipment Manufacturer agreements currently under negotiation with portable computer maker AST International. These machines will probably be based on AST's

Bravo range of desktop systems.

While Dell has been suffering, laptop PC pioneer Data Systems (now a subsidiary of Paris-based Groupe Bull) has been growing about its recent rebound in the notebook computer market. The company claims to have shipped more than 150,000 portable computer systems in North America alone last year - almost twice its volume in 1992.

At the heart of the success has been the company's Z-Lite subnotebook computer range, which has earned high marks from reviewers for its long battery life, comparatively low price and expansion options.

According to Mr Alan Soucy, vice-president of the mobile systems division, one key to the company's current philosophy about mobile systems is that docking sta-

## PORTABLE WORKSTATIONS

## Tadpole faces big rival

The Sparcbook is not a cheap toy. Entry level machines cost \$4,300, with more powerful models selling for up to \$13,475. But it is the only option for BT staff who needed to transport and display sophisticated information on a network - not realistic, since Unix workstations would still be required to receive and run the program.

Nor would carrying the software on disk, to be loaded before each demonstration, work. "You can't simply load and go as you would with a standard package," Mr Thompson says. "If I did that, I'd spend more time configuring it than carrying out the demonstration."

While BT is impressed with the Sparcbook, Mr David Thurgate, a technical analyst with Barclays Network Services, has reservations. Mr Thurgate tried to find a way of having a large Unix database about to keep executives up to speed on normal office hours. The Sparcbook, he says, "is a bit of a desperate solution".

Through the second, current, release of the product, the improvement, Sparcbook users are unable to emulate the graphics of the Unix workstation.

"The screen handling is not that good. It was a slow display connected to a fast computer."

In the event, Mr Thurgate decided that Unix in a briefcase was not right for the Sparcbook. However, his software development may have a use for the Sparcbook. "We're not talking about people using it on a train. You'd use it to carry the database around and plug it into a fixed screen." The price of the Sparcbook was not a factor, however. Mr Thurgate says that for highly technical applications the price tag is irrelevant.

Tadpole has a prominent role in bringing Unix on the streets. But its comparative success, turning over \$23m in 1993, has attracted competition. IBM will launch a Unix portable shortly. This will be aimed at customers of its RS6000 Unix machines and will bring their software to the Sparcbook. It will be based around the Power PC chip developed jointly with Apple and Motorola.

In its new and humbler incarnation, IBM admits to technical alliances with other suppliers. And the post-re-

structuring culture seems to have produced unaccustomed generosity among IBM executives. Mr John Barnes, IBM RS6000 product manager, praises Tadpole's contribution in opening up a niche market. "There's a market for Unix portables because Tadpole has established it." Perhaps that explains IBM's ambitions for its own Power Unix portable PC.

IBM believes that enough people need the specialised strengths of Unix on the move and are willing to pay for the privilege. The substantial cost of this equipment has drawbacks for more than the company accountant. Theft is a major worry. But the institution that needs this capability tends to have deep pockets.

Mr Michael Bentley, a systems administrator at merchant bank Merrill Lynch, is a Sparcbook user. The bank's staff has a nomadic existence and relies on Unix. "Otherwise, I'd bought four, for around \$3,000 apiece." He is concerned about small portable computers that approach the price of a company car. "If we lose one, we write it off."

Michael Dempsey

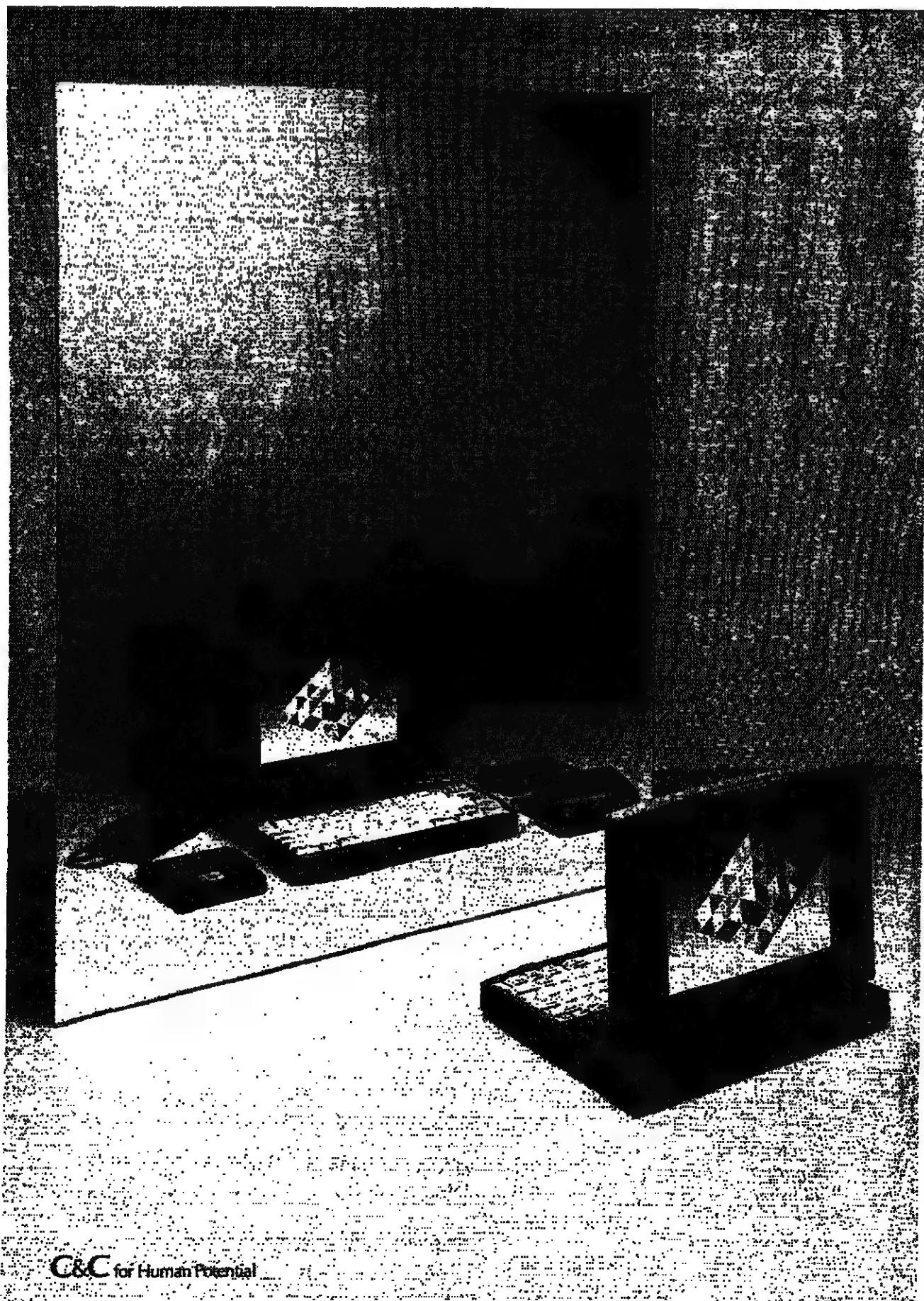
user can connect any one time, that the connection be made with an often-clumsy, multiple pin - and that users buy a new docking station every time they get a new model or brand of portable computer.

The other big push for ZDS in 1994 will be in the personal digital assistant market. Three products will be launched in the current calendar year - one for wireless local area network connection to PCs, another with embedded wide area communications capabilities and the third designed more along industry-standard lines.

It is expected that the first two of these systems will be more "personal communicator" products than full-blown handheld computers - while the third is likely to be based on a variation of the Microsoft Work architecture and use an Intel microprocessor. All systems will offer pen-based input.

ZDS will price at least one of the systems at around \$600 to make high volume inroads into the market, responding to price criticism at the high prices of Apple's Newton and the Tandy/Casco Zoomer.

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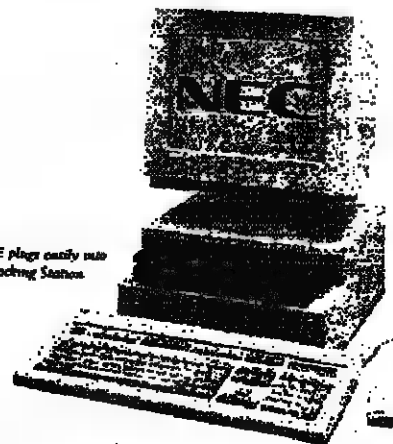
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Joia Shillingford looks at docking stations and the alternatives

## Doing without a compromise

Mobile computing usually involves compromise. Either you sacrifice some of the features of your desktop PC or you buy a large portable computer so heavy that you need a Sherpa to carry it. Such computers are euphemistically known as transportables - computer speak for heavy transport.

Surprisingly, the market for transportables is dwindling. Market researchers Dataquest say that in 1991 and 1992, 100,000 transportables were sold a year in Europe compared with about 100,000 in 1993. Mr Christopher Fell, Dataquest's director of Europe's PC group, says that only a few suppliers still make transportables (including IBM and Compaq) and the machines are mainly for very power-intensive scientific, technical or financial applications which involve number-crunching or high-resolution graphics.

Docking stations. Most do not need a level of power that they can provide when they are in the office (such as large monitors or links to printers and networks). One solution which involves very little compromise is to use a notebook computer in conjunction with a "docking station". This looks like a central processing unit for a standard desktop PC but contains a slot into which you

plug your portable. Mr Lewis Schrock, PC group manager at Compaq UK, says: "Using a docking station is as easy as slotting a VCR into a rack book and it works. There are no cables to connect." The docking station is plugged into the office power supply and

computer network, so the notebook becomes in effect a desktop PC.

Docking stations are available from most major PC suppliers including Apple, IBM, Toshiba and Compaq. They have a number of advantages: □ Convenience. Files do not have to be copied from portable to desktop machine using a floppy (which may be of different sizes or densities) or communications cables. They are stored on the notebook computer's hard disk and can be accessed on the move or when the notebook is in the docking station. Similarly, applications software such as word processing does not have to be copied onto two PCs.

□ Features. Large colour displays and full-size keyboards are permanently attached to the docking station (a few models attach the screen to the notebook's own keyboard and screen). Docking stations also have built-in expansion slots and extra ports to give easy access to the company network and to peripherals such as a CD-ROM drive and a printer. And they can provide extra storage.

□ Ease of use. The docking station is an easy way of adding capabilities to a notebook PC when it is used in the office. Alternative methods often involve connecting lots of cables and reconfiguring system files every time you return from a business trip.

But docking stations also have a major drawback. As A

Docking stations are usually designed to work with notebooks by the same supplier and the full kit (notebook plus docking station, keyboard etc.) could cost anything from £2,300 to £4,500.

This may be more expensive than two desktop PCs (one for home, one for the office) but it can be cheaper than buying a notebook and a desktop for each mobile user. Mr Stanley Monger-Godfrey, information technology director at P&O Properties, says the docking station approach will enable the company to equip all members of its staff with portable machines.

□ Cheaper options. For those who find docking stations too expensive, there are several alternatives. For example, many users who are out of the office a lot use a docking station when they need access to printers and network.

It is also possible to buy slimmed-down docking stations. These are available from a number of suppliers including Olivetti, NEC, Compaq and Elonex. As part of a modular range of options for increasing the range of notebooks, they are not as easy to use but can cost as little as £50 for a port duplicator - a unit containing extra ports which plugs into the back of a notebook PC and can be used to connect printers and peripherals.

Mr Alessandro Bianchini, Olivetti's product group, says introducing expansion options has been a need for "expensive and cumbersome" docking stations for the Olivetti line of notebooks. The options include removable hard disks (which can be used with both desktop PC and notebook), a port duplicator, internal modem, and credit-card-sized expansion

slot conforming to the PCMCIA standard.

Despite the alternatives, the take-up of docking stations remains healthy if not spectacular. Compaq says it is 35 per cent of its high-end notebooks are sold with them. At Toshiba the figure is 30 to 40 per cent. IBM says it now sells docking stations with 80 per cent of its ThinkPad notebooks.

Mr Schrock believes that the market for growth is lack of awareness. "Very few people know how elegantly portable and desktop computing can be combined," he says.

Joia Shillingford is a member of the Financial Times Computing Brief



The T4700CT is Toshiba's most advanced notebook to date, and combines power processing with multimedia capability

## Notebook market

Continued from Page 1

The notebook market is "settling down", although it expects "very good growth" this year.

As it matures, some clear winners have emerged in the notebook market. With second-tier manufacturers like an increasingly tough battle. One of the most striking failures resulted by Dataquest's quarterly figures over the past two years has been the resurgence of Compaq.

The PC computer manufacturer has overtaken Toshiba to claim the No 2 vendor slot and has been building up significant lead - even though Toshiba has been expanding its market share. Dataquest's 1993 quarter figures for Europe show Compaq with a

25.8 per cent of the market compared with Toshiba's 15.1 per cent.

Aside from the success of Compaq's Contours range of notebook computers, Mr Goldberg believes the US group has benefited from the preference of corporate buyers in particular to source all their hardware from the same supplier - something Toshiba, which lacks desktop machines from its product portfolio, cannot match.

Lower component prices and fierce competition have pushed notebook prices tumbling and have markedly reduced the price premium commanded by notebooks over their desktop counterparts.

Eighteen months ago a typical notebook with an Intel 486 processor, 8Mb of Ram and a 3.5-inch hard disk cost around £1,000 in the UK. Now, a more powerful machine based on Intel's 486 processor with 4Mb of Ram, an 800Mb hard disk and a tracker-ball mouse, style pointing under Windows 3.11 can be bought for less than £1,000.

Top-of-the-range models cost considerably more but they have state-of-the-art colour displays and other features such as PCMCIA card slots in standard sockets for data communication.

Indeed, one of the main changes since 1990 identified by Dataquest's Mr Goldberg is the growing "stratification" of the notebook market. "People are buying at the top or bottom ends of product ranges," he says. Corporate buyers in particular tend to buy top specification machines while individual buyers go for cheaper, mass-market models.

Mr Lewis Schrock, Compaq's UK product marketing manager, agrees that the growing fragmentation of the market means you are going to see a wide range of machines targeted at different segments of



Canon's Bubble Jet Notebook, launched last year, features a two-button trackball mouse to eliminate the need for a flat surface

the market". In particular, he believes manufacturers will produce small "families" of products built around a modular design, or emphasise "differentiated" features sets such as usability, ease of mobility or upgradability.

Some manufacturers including Elonex, P&O and Olivetti are already producing highly modular and upgradable machines with interchangeable components like screens, processors and hard drives which they argue enable customers to keep up with future technologies and provide users who share machines with maximum flexibility.

Other manufacturers have targeted specific markets in niche applications. For example, the T6600C portable features a CD-ROM drive, stereo speakers, a trackball mouse and other facilities to make multimedia presentations while travelling. Canon's Bubble Jet Notebook computer incorporates a built-in

jet printer.

Many notebook computers are second machines used by people on the move who also have desktop machines in the office. But a growing number are being used as desktop replacements. These manufacturers have taken this dual function concept a stage further, developing "docking stations". These enable the portable to take advantage of such facilities as full-size screens and keyboards and connect to an office local area network.

Another innovation in portable computing over the past couple of years has been the arrival of pen-based "notepad" systems. These manufacturers have sought to combine the benefits of pen systems with the attractions of the notebook. For example, the Grid Convertible has a keyboard and penpad and Compaq has launched the Contour, a high performance notebook with a pen-based screen which doubles as a pen pad.

## Alan Cane on the growing market for subnotebooks

### For those on the move

The market for subnotebook computers, roughly the size of a sheet of A5 paper and weighing only a kilogramme or so, is rapidly becoming established.

Only a handful of manufacturers yet produce these miniature versions of conventional computers but industry forecasts for the sector are beginning to emerge and according to Mr Alan Rogers, Olivetti's UK manager, "it is going to happen".

One indication that the subnotebook market is more than a flash in the pan is the fact that Hewlett-Packard of the US and Toshiba of Japan, a pioneer in mobile computing, have both produced subnotebooks.

The Toshiba machine was launched late last year. It weighs two kilogrammes and has run in 4.5 hours of battery life.

It is based on an 83 MHz Intel 486 microprocessor and has a 1.6-inch film transistor (TFT) high resolution colour screen. At £2,150, it is very expensive but it offers everything that larger machines are capable of in a very small package.

Olivetti of Italy was a pioneer in subnotebooks; the Quaderno, introduced more than four years ago, was a forerunner of the kind. Small and light, it featured a non-backlit display and special software for writing notes, carrying out calculations and so on. Customers liked the concept and the design but found the screen difficult to read and the special software idiosyncratic. Nevertheless, according to Mr Rogers, Quaderno users frequently carried out calculations.

The latest version, the Quaderno 33, is larger and heavier but features a backlit display and conventional PC software running Windows 3.1, Microsoft Word and Lotus Organizer, a novel program which displays through images of a traditional paper-based interface on the computer screen. The new machines are powerful and well-featured, but have lost the idiosyncratic charm of the early Quadernos.

Tulip, the Italian personal computer maker, also manufactures a subnotebook about the size of the Quaderno, which runs Windows and conventional office software. It is being used by M&P Research, a market research consultancy, to collect survey information. In this case the information is transmitted over the telephone lines to the company's central computer in London.

What distinguishes subnotebooks from personal digital assistants and other tiny gadgets is the fact that they are not stand-alone systems which can still be regarded as portable personal computers. They are small, but display a

full set of lines or more of text and graphics. Touch typists may complain about the keyboards but they have all the keys found on larger machines. Trackballs and mice are built in or can be attached from a special cavity in the computer.

Mr Rogers has a separate definition. He believes that subnotebooks are portable enough to be carried in a briefcase or bag, but large enough to be used - rather in the manner of a dictation machine or a calculator. By comparison, anybody carrying a notebook needs to put it to use.

Another key in the design of subnotebooks is the range of peripherals which can be provided as standard PCMCIA cards. The size of a credit card and only slightly thicker, PCMCIA technology accommodates such devices as hard disk drives, modems and radio transmitters - all in a card just 10mm

thick at most.

According to the US-based Gartner Group, which tracks technology trends: "We believe the PCMCIA standard will have the same impact on mobile computing in the 1990s that the AT bus did on desktop systems in the 1980s. That is, it will create a viable platform for system and third party vendors to develop a wide range of fully compatible peripherals, software and services."

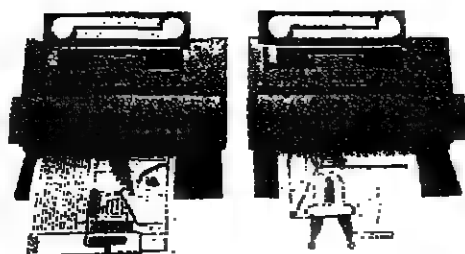
By 1997, Gartner says, some 50 per cent of all desktop, notebook and handheld systems shipped worldwide will have at least one PCMCIA slot - say, 40m systems.

As MAT's use of the Tulip device shows, business is not short of ideas for using subnotebooks. Within a few years, the notebook computer will be the system of choice for computing in the office; the subnotebook will be the machine for computing on the move.

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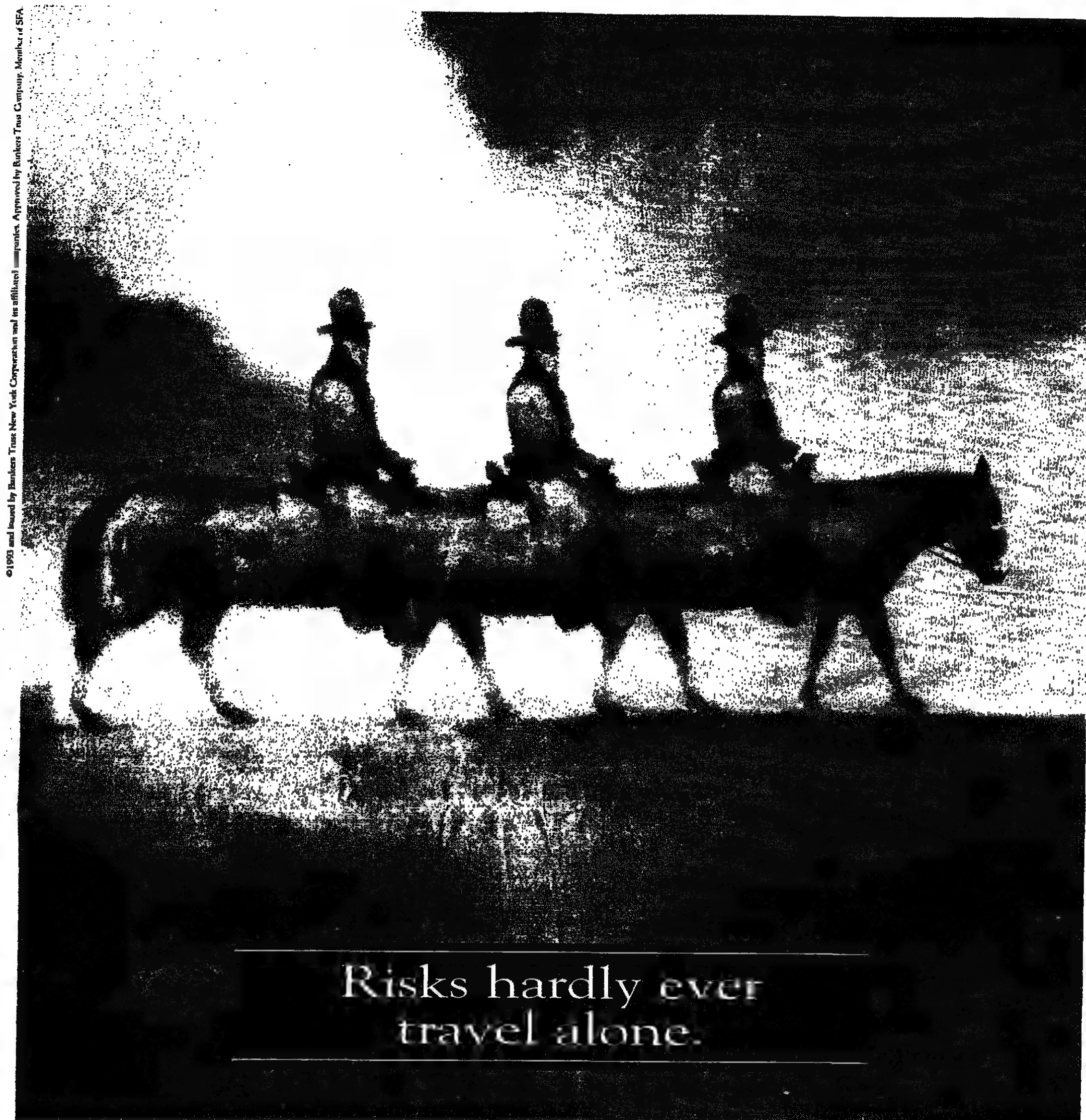












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## INTERNATIONAL COMPANIES AND FINANCE

## US drugs groups hit by pressure from buyers

By Richard Waters  
in New York

Merck and Warner Lambert, two of the US's biggest drugs groups, reported a slow-down in sales of pharmaceuticals in the final quarter of last year, reflecting the growing pressure from large buyers in the US and governments in other drug markets.

Merck reported a 6 per cent rise in sales in the final quarter, to \$2.7bn, before the effects of the Medco drug distribution business in the Calgon division.

The strength of the dollar also held back growth in sales, which would otherwise have been 10 per cent in the period, said Mr Roy Vagelos, chairman and chief executive.

Merck said that for the year, up 6 per cent to \$10.3bn, excluding Medco, was held back by "government cost

control actions, primarily in Germany, strong competition in the US and the slowing growth in the cholesterol-lowering market, particularly in the US."

Warner Lambert added that it had seen "strong unit volume gains" in several new products.

For the quarter, the income rose to \$1.7bn, or 62 cents a share, from \$1.6bn, or 59 cents, a year earlier. Without the earnings dilution due to the Medco acquisition, earnings per share in the quarter would have been 62 cents.

Post-tax profits for the full year, before accounting changes, were \$1.57, down 11 per cent from the previous year, although restructuring charges and the effect of the Medco acquisition were 11 per cent ahead, at \$2.7bn.

Warner Lambert said a 7 per cent fall in pharmaceutical sales last year, to \$2.1bn, 3 per cent of which was accounted

for by the strength of the dollar.

The results were hit by a ruling from US regulators that forced the company to temporarily suspend its manufacturing operations in Puerto Rico, leading to a loss of \$135m.

Warner Lambert's consumer products group, on the other hand, rose 11 per cent during the year, with an 18 per cent growth outside the US, 10 per cent adjusted for exchange.

Warner Lambert reported a net loss for the fourth quarter of \$197m, or 75 cents a share, from \$256m, or \$1.02, a year earlier.

Revenues dipped by 3.3 per cent to \$1.6bn, with strong growth in Europe and Canada, but a fall in other markets.

Warner Lambert's central office sales were flat, but sales of its transmission products were sharply down.

Fourth-quarter orders were virtually unchanged from a year earlier, but the year-end order backlog of \$4.82bn was 10 per cent higher.

Northern Telecom has been hit by a loss of market share in its core international switch business, delays in bringing fibre-optic transmission products to market, and a slow start in cellular phone technology.

Mr Jean Monty, who has headed the company since taking over as chief executive early last year, said the restructuring plan begun in 1991 will be 18 months complete. As a result, "we will have profitability in '94 through the year".

An operating loss is expected in the first quarter, due to a combination of pricing pressures, unfavourable product mix and seasonally lower volume.

Mr Monty expressed the hope that the launch of lower cost and strengthened portfolio of products would reverse the trend.

The company's products segment saw operating income rise 17 per cent to \$1.4bn, or 54 cents a share, 10 per cent ahead of the year.

## Northern Telecom back in the black

By Richard Waters  
in Toronto

Northern Telecom returned to profitability in the fourth quarter of last year, but telecommunications equipment maker dampened the good news with a warning that it would slip back into the red in the early part of 1994.

Following four consecutive quarterly losses, Northern posted fourth-quarter net earnings of \$197m, or 75 cents a share, from \$256m, or \$1.02, a year earlier.

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## Lehman's world turns full circle

Richard Waters considers the prospects for the firm after its spin-off

For Lehman Brothers, the world will turn full circle in April. It will be exactly 11 years since the then-private investment banking firm, then by rivalries with its partners, was sold to American Express. It is also likely to be the month the card group spins off Lehman Brothers again, replete with \$1.25bn of new capital to enable it to become an independent company.

The demise of the old Lehman Brothers Kuhn Loeb in 1983 was one of Wall Street's greatest dramas. Its sale, after 11 years as a private firm, was triggered by a power-struggle at the top of the firm, setting off a chain-reaction of rivalries between Lehman's 44 partners.

For American Express, it represented a way, along with the acquisition of the Shearson retail brokerage firm, to expand into businesses which were projected - rightly - to become among the financial industry's biggest profit-centers.

Yet the credit card group was never able to generate the same profits as others in the industry, and has been bent on selling businesses in the past two years to shore up its core credit card and other consumer finance businesses.

Lehman's new freedom emerged late on Monday, as American Express announced it would spin off the company to its shareholders in the form of a tax-free dividend, expected to be completed in April.

To gain a single-A rating from credit rating agencies, which is a large inventory of assets and other securities in finance, Lehman's capital base is being boosted with \$1.25bn of new capital, \$1.05bn provided by American Express and \$200m by Lehman's employees.

The Lehman set to emerge from under American Express's wing is in many ways smaller than the Lehman of 10 years ago, although it is considerably larger. It has always been primarily an investment banking firm, known for its underwriting and corporate advisory work, rather than as a trading house.

Yet Lehman had been building a trading business in the fixed income and money markets before the sale to American Express - a business in the firm by Mr Richard Fuld, the firm's current president and chief executive.

The firm continues to be known mainly for its trading business, although trading has become the major revenue source. Last year, while investment banking income rose a steady 19 per cent, trading income soared by 47 per cent, to \$1.5bn.

The challenge facing Lehman is to be profitable in its new position as a "bulge bracket" bank that handles investment banking both in the US and internationally.



Harvey Golub, Amexco chief, says Lehman is overcapitalised

Judged by its projected equity capital base, Lehman looks to be firmly in the leading group. The \$1.25bn injection will catapult it into the top of the league, giving it total capital of \$3.3bn.

At that level, it may not stand exactly shoulder-to-shoulder with giants like Merrill Lynch (which had \$4.6bn of equity a year ago, a figure which is likely to have risen considerably since) and Salomon (\$4.3bn). Yet it still ranks as one of the largest investment banks in the world, a long way from 1983, when its equity base was a mere \$1bn.

The extra capital is a mixed blessing. Even with its smaller equity base, Lehman's earnings last year - \$376m after tax, leaving aside one-off items

gave it a lower return on capital than most of its rivals. With the swollen equity base, return on capital will look weaker still - just 10 per cent post-tax, based on last year's earnings, a scant return for a securities firm during what is widely seen as the peak of the market.

American Express chairman Mr Harvey Golub certainly believes that the requirements of the rating agencies have left Lehman overcapitalised. As a result, the credit card group has kept an interest in the firm's future profits, which could allow it to take back \$400m over the next eight years if Lehman's earnings rise above a certain level.

Lehman has been striving for the past two years to lift revenue sources and improve profit margins. Known mainly for its fixed income expertise, Lehman has embarked on expansion primarily in services exchange, along with equity and debt underwriting markets. It has also invested in expanding its international operations in an attempt to catch up with the international dominance built up by Goldman Sachs and Morgan Stanley.

Competitors single out Lehman's lack of a US retail base as a weakness (the Shearson brokerage business was sold to rival Smith Barney last year). However, the firm claims it has an international base of investors in the US, and has not targeted this as an area for investment.

## 'Aladdin' pushes Walt Disney ahead 34% in first quarter

By Martin Dickson  
in New York

Walt Disney, the US entertainment company, yesterday reported a 34 per cent increase in first-quarter earnings, powered by strong video sales, its hit film *Aladdin*.

However, the results excluded the 10 per cent investment in Euro Disney, the loss-making theme park near Paris which is about to start full-scale negotiations with its banks over an emergency restructuring package.

Walt Disney said it had included Euro Disney losses in its charge last November, to ensure fully adjusted earnings due to it from the park and the provision of limited and temporary funding to the business until the end of March.

The treatment underscores Wall Street expectations that Walt Disney will be a tough line in negotiations with Euro Disney's creditors and will insist it will not provide funding beyond \$1.1bn. If refinancing were agreed by then, the park could close.

Walt Disney reported net earnings of \$1.1bn, or 68 cents a share, compared with \$819m, or 50 cents, in the first quarter of last year.

Operating income was \$1.27bn, or 78 cents a share, from \$1.24bn, or 76 cents, a year earlier.

The performance was driven by the film *Aladdin*, which saw operating income rise 17 per cent to \$1.4bn, or 54 cents a share, 10 per cent ahead of the year.

This was due mainly to the success of the film *Aladdin* in

video markets in the US market, and in cinemas in international markets.

Another factor was the release of *Jungle Book*.

Disney's theme parks saw operating income rise only 1 per cent to \$1.38bn, or 85 cents a share, from \$1.36bn, or 84 cents, a year earlier.

The company said an increase in occupied room nights at its Florida resorts and a growth in per capita spending had contributed to the higher results, but these had been partly offset by slightly lower theme park attendance, due to the softness in international tourism.

The company's products segment saw operating income rise 17 per cent to \$1.4bn, or 54 cents a share, 10 per cent ahead of the year.

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## USAir reduces deficit to \$116.5m in term

By Richard Waters  
in New York

USAir, the carrier in which American Airlines holds a minority stake, yesterday showed progress in cutting its losses, reporting a fall in its fourth-quarter after-tax deficit to \$116.5m from \$121m last time.

The final quarter's performance helped bring a significant fall in full-year losses to

\$1.2bn from \$1.32bn after the changes. It is also the end of the fifth consecutive year in which USAir had failed to show a profit.

Like other airlines, it has been suffering intense competition from low-cost carriers and has been trying to cut costs in response. In the year just ended, it had a slight recovery in the market and a slight decline in fuel prices.

The company said it had non-recurring losses of \$1.1m in the full-year results, which would have been a \$1.2m profit if it had been operating at full capacity.

USAir's fourth-quarter operating loss was \$116.5m, compared with \$121m in the year ended December 31, 1993.

The airline's executive, acknowledged the airline's

financial results remained unsatisfactory in spite of the progress made.

Fourth-quarter turnover rose to \$1.6bn from \$1.53bn and losses per share fell to \$2.39 from \$2.55, while full-year turnover rose to \$7.08bn from \$6.85bn. Losses per share fell to \$7.58 from \$13.58 before accounting changes and to \$6.48 from \$17.23 after the changes.

## New figures show sales of Apple's Newton MessagePad falling off

By Louise Kahoe  
in San Francisco

Apple Computer Inc. sold only about 75,000 of its highly-publicised Newton MessagePad hand-held "personal digital assistant" products since they were introduced last August.

The group has been reluctant to reveal sales figures since it announced initial sales of 100,000 last September. The new figure demonstrates that Newton sales have fallen sharply over the months.

Apple insists it is not disappointed and that new product sales volumes typically decline

after an initial rush of interest. However, analysts say the Newton is failing to live up to the company's expectations.

Newton has been dogged by reports that its handwriting recognition software is unreliable. Communications capabilities were also limited at the time of its launch, although these are now improved with add-on products.

Apple is expected to introduce new versions of Newton later this year. Several analysts also expect to compete with Newton, but Apple is expected to delay its introduction.

Few sales could raise doubts about the commercial value of Newton technology. However, initial sales are not always a good indicator of long-term performance - Apple's first Macintosh personal computer, launched 10 years ago, was not an overwhelming success, but Apple has since sold about 14m Macintosh PCs.

Slow Newton sales are, however, making potential competitors more cautious. Compaq, which is developing a hand-held "mobile-companion" that is expected to compete with Newton, has decided to delay its introduction.

## Renault sells Colombian arm

By John Riddling in Paris

Renault, the French state-owned vehicle company, is selling control of its Colombian subsidiary to the Spanish subsidiary, to Bavaria, part of the Spanish Domingo Group. Renault's stake in the subsidiary is reduced to 24 per cent, with the balance held by Toyota and Mitsui in Japan.

Sofasa, which manufactures Renault 9 and Renault 21 in the Colombian plant, will continue to produce Renault vehicles. It will also expand

and in 1994 it sold control of its Argentine operations to a local holding company.

Under the terms of the deal, Renault is selling 51 per cent of its shares in Sofasa, the Colombian subsidiary, to Bavaria, part of the Spanish Domingo Group. Renault's stake in the subsidiary is reduced to 24 per cent, with the balance held by Toyota and Mitsui in Japan.

Sofasa, which manufactures Renault 9 and Renault 21 in the Colombian plant, will continue to produce Renault vehicles. It will also expand

its distribution network in Colombia. The production of Toyota's utility vehicles - the Land Cruiser and Hilux - will be unaffected.

Last year, Sofasa produced more than 12,000 cars and accounted for about 13 per cent of the Colombian market. In 1993, Sofasa reported net profits of FF18m, and remained in profit last year.

Renault's sales in Latin America increased from \$1.1bn in 1992 to \$1.2bn in 1993.

## Dean Witter jumps ahead to \$604m

By Richard Waters

Dean Witter, Discover, the US financial services group, reported a 47 per cent jump in net income for last year, to \$604m, or 1.16 cents a share, as securities and credit card businesses reported strong advances.

Buoyed by the surge in underwriting and record commission income that have pushed earnings at other securities houses to highs, the

company's securities business reported a 47 per cent jump in net income for last year, to \$394m, or 0.74 cents a share.

During the latest period, commission income in the US was 38 per cent higher than a year before, while revenues from principal trading fell 13 per cent to \$1.1bn.

After-tax profits in the US were 47 per cent higher than any other payment card, from \$1.1bn in the quarter, from

\$1.1bn in the year before, as new card growth of 20 per cent outpaced a slower rise in costs.

The card, launched in 1985, first came into profit in 1988 and has continued to grow strongly since.

Revenues in the quarter were helped by a 11 per cent increase in new merchants and cardholders, mainly in higher transaction volumes in existing cards.

## Banco de Colombia sold for \$500m

By Martin Dickson in Bogotá

The biggest privatisation undertaken by the Colombian government was completed this week with the sale of 75 per cent of the Banco de Colombia to Bancol, the Cali-based business group.

Including smaller packages of shares bought by employees and other investors, the sale will leave Bancol with a 75 per cent stake in the bank.

The Banco de Colombia, originally part of the Grupo Gran-

colombiano which collapsed in the mid-1980s, was nationalised and rehabilitated by the government.

It is one of the biggest banks in Colombia, with about 12 per cent of the total assets of the country's financial system, 11 per cent of all local banks.

Majority holdings in several subsidiaries. Bancol, owned by the Gilinski family, offered shares for 75 per cent of the shares.

Mr Gilinski's family, the min-

ister of finance, said the sale was a way to boost profitability and other financial entities would be privatised.

The government has been trying to prevent drug-trafficking money from filtering into the financial system through privatisation deals.

The Gilinski family owns several small banks as well as the Banco Andino, which has about 1.5 per cent of the local market.

Mr Jaime Gilinski said the Banco de Colombia investment in technology to boost profitability and other overseas business would be expanded. The bank has a subsidiary in Panama and the Eagle National Bank in Miami.

An offering of exchangeable into shares is also being marketed internationally through Deutsche Bank and its Morgan Grenfell subsidiary in London.

Notice of Redemption  
Auto Funding PLC  
Class A Floating Rate Notes  
due 1994

NOTICE IS HEREBY GIVEN to the holders of the Class A Floating Rate Notes due 1994 (the "Class A Notes") of Auto Funding PLC (the "Company") that the Company has decided to redeem the Class A Notes on 14th January 1994 in accordance with the terms of the Redemption Agreement dated 29th November 1991 between the Company and Union Bank of Switzerland (the "Agent").

The Class A Notes are to be redeemed in accordance with the terms of the Redemption Agreement and the Redemption Agreement will be subject to the approval of the Agent.

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By: The Bank of Switzerland  
Agent Bank  
14th January 1994

JPY 15,000,000,000  
BRITISH AIRPORTS  
FINANCE B.V.

Floating Rate Guaranteed  
Notes due 1997

Interest Rate 2.10% p.a.  
Interest Period January 25, 1994  
Interest Amount due on  
July 25, 1994 per  
JPY 10,000,000 JPY 105,585

By: The Bank of Switzerland  
Agent Bank  
14th January 1994

U.S. SWEDBANK  
(Sparbankernas Bank)  
Subordinated Floating Rate  
Notes due 1997

Notice is hereby given that the three months interest period from January 26, 1994 to April 26, 1994 for the Notes has come to an end. The interest rate of 3.5% per annum, the interest payment date of April 26, 1994 will be U.S. \$1.00 and U.S. \$1.00 per \$100 of principal.

By: The Bank of Switzerland  
Agent Bank  
14th January 1994

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CORRECTION

It is hereby given to the Unitholders that Korea Growth Trust, managed by Citicorp Investment Trust Management Co. Ltd., does not have a distribution of won 50,000 per US\$ of 1,000 units and not won 321,000 as previously published (PT 13/1/94).

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LVMH  
MOËT HENNESSY • LOUIS VUITTON

THE FOLLOWING POINTS CLARIFY A NUMBER OF QUESTIONS THAT HAVE BEEN RAISED CONCERNING THE RESTRUCTURING OF LVMH RELATIONSHIPS WITH GUINNESS PLC

- 1) The LVMH sale of a 34% stake in Hennessy to Guinness is priced fairly, based on earnings multiple 30% above the average multiple of comparable companies in the wine and spirits industry (Guinness, Grand Metropolitan, Allied-Lyons, Seagram, Pernod Ricard). According to IBES Focus, an independent organization which surveys analysts earnings estimates, these companies were valued at a multiple of 15 times the average projected net earnings for 1993 and 1994, whereas the sale of a minority interest in Hennessy to Guinness was based on a multiple of 20.
- 2) The transaction's FF 11 billion in proceeds to LVMH, combined with declining interest rates, will reduce the Group's financial expenses, on a full year basis, by FF 1.5 billion from the 1993 level.
- 3) LVMH reaffirms its commitment to maintain a 50% interest in Hennessy. The champagne and cognac activities remain strategic businesses for LVMH and a further reduction in the Group's stake in Moët Hennessy is neither a short-term nor a long-term objective.
- 4) LVMH's return on invested capital in the perfumes and luggage segments is three times higher than in the wine and spirits segments. Therefore, the sale of a 34% stake in Moët Hennessy to Guinness is expected to benefit LVMH's long-term profitability.
- 5) LVMH's strategy is to continue to build its activities in the luxury sector where its unique expertise gives it competitive advantage. Therefore, LVMH will diversify into press and media activities beyond the limited investments it already has in La Tribune and Investir.
- 6) LVMH sales for the last months of 1993 were better than expected in most sectors. Preliminary consolidated sales for 1993 are expected to reach FF 23.8 billion, a 10% increase from the 1992 level.

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## INTERNATIONAL COMPANIES AND FINANCE

## NEWS DIGEST

## President of Bangkok Bank quits

The president of Bangkok Bank, Thailand's largest bank, has resigned, the bank told the SET, confirming news reports, William Barnes and Reuters report from Bangkok.

The bank said in its official statement to the exchange that Mr Vichit Suraphongchai, 48, resigned due to health problems 14 months after taking office.

The SET said the bank had not indicated whether he would take up another post within the bank.

Bangkok Bank is part of the Sophonpanich family empire whose interests range from palm oil plantations to hospitals, insurers and finance companies.

## Argus sells 50% stake in Sowetan

South Africa's Argus group of newspapers has sold its 50 per cent stake in the Sowetan newspaper to a new black business group, writes Matthew Cartin.

New Africa Publishing (NAP) will acquire the Argus's holding in the newspaper, one of the country's most popular with daily sales, mostly to black readers, of more than 200,000 copies.

The Argus, controlled by Anglo-American through associated mining house Johannesburg Consolidated Investment, will hold a 19.9 per cent stake in NAP. Argus will be given a 30 per cent minority stake in New Africa Communications, majority shareholder in NAP, as settlement for the deal.

## China denies foreign listings rumour

China's securities watchdog Mr Zhu Li has denied rumours that Beijing is ready to permit foreign companies to list domestic A shares on the Shanghai stock market, saying it was not the time for the move, Reuters reports from Beijing.

Mr Zhu, secretary-general of the China Securities Regulatory Commission, said the commission was considering opening domestic markets to overseas investors and allowing Chinese citizens to hold "foreigners-only" B shares. Allowing overseas firms to list domestic A shares is also being considered, but no decisions have been made, he said.

## Cement factories to merge

Onoda Cement and Sanyo Cement are to merge to form a new company on February 1 to improve productivity, a Sumitomo Cement spokesman said. Reuters reports from Tokyo. Both the firms are in Kyoto Prefecture in western Japan.

## JCI climbs 12% as gold production hits high

By Matthew Curtin  
in Johannesburg

Record gold output and better gold prices gave combined after-tax income from the gold mines in the Johannesburg Consolidated Investment group a 12 per cent boost to R114.6m in the December quarter. The mines turned in R102.5m in the previous three months and R62.6m in the December quarter of 1992.

Group gold production reached its highest level at 13,373kg against 13,229kg in the September quarter, with the average gold price climbing to R21.4m/kg from R20.4m/kg.

Mr Kennedy Maxwell, chairman of JCI's gold division, said the mines' success in keeping average working level unchanged at R23,700/kg during 1993 was a "very satisfactory achievement in a climate of near double-digit inflation."

Western mines achieved an increase in grade for the sixth quarter in a row which at 7.34 per cent was the highest recorded since 1991 and likely to be maintained in the current quarter. After-tax profit jumped 20 per cent to R41.8m although capital spending rose as the mine upgraded its electrical supply and pumping facilities.

Mr Maxwell said despite progress in talks about merging Western mines with the neighbouring South Deep mine, in the early stages of development from Western mines working, a rights issue to finance full-scale development of the multi-million rand project was a long way off.

A third quarter at Randfontein mines, which turned in after-tax profit of R65m against R57.2m, contrasted with a disappointing performance from the last mine. Joel Mafu, a R837,000 after-tax loss, against after-tax income of R3.81m, before capital spending of R8.03m.

## Japanese paper groups in link-up

By Emiko Terazono  
in Tokyo

Honshu Paper, a leading Japanese paper and pulp company, and Takasago Paper have agreed an alliance involving the sharing of distribution and purchasing channels.

The move follows mergers by other leading Japanese paper manufacturers last year and is expected to generate further reorganisation of the country's troubled paper and pulp industry, which has been facing thinner profit margins due to over-

supply and lower demand stemming from the economic downturn.

Japan's material makers, including paper and pulp, and chemical companies, are facing increased competition from south-east Asia due to the strong growth of manufacturing by Japanese high-technology and export-oriented manufacturers to overseas locations has also hurt demand.

The paper industry has been hit hard from over capacity, and last April Nippon Paper Industries was created by a merger between Jujo Paper and Sanyo-Ko-

kusaku Pulp, while in October, Oji Paper and Kanazaki Paper merged to become New Oji Paper.

Honshu said cost-cutting from streamlining operations was limited and it had turned to a link-up with Takasago for survival. The two companies will provide products to each other for sale under their own brand names. Both companies will invest some ¥1bn (\$8.9m) to buy each other's stock. Honshu intends to take 3.26 per cent of Takasago while Takasago is planning to hold a 0.46 per cent stake in Honshu.

## Guinness deal goes flat for LVMH

Shareholders will be seeking an explanation, writes Alice Rawsthorn

When two companies announce a deal and one of the shares shoot up, the other's has a problem.

This is the position in which LVMH, the French luxury goods group, found itself after last Thursday's announcement that it had renegotiated its seven-year-old agreement with Guinness, the UK drinks company. Mr Bernard Arnault, the LVMH chairman, is spending most of this week trying to repair the damage.

"I thought the benefits of the agreement were obvious," he says. "But perhaps we should have done more to explain them."

The analysts who follow LVMH would certainly agree. The deal was announced at a London conference organised by Guinness, with only one LVMH director present. The French group did not hold its own conference in Paris.

LVMH, having seen its shares fall by 15 per cent to FF3.815 from FF4.037 by last Friday, summoned the Paris analysts to a briefing this Thursday. The shares promptly rallied on Monday and yesterday rose again to FF4.15 from FF3.840. "We should be able to explain everything on Thursday," says Mr Arnault. "Better late than never."

In theory Mr Arnault's explanation ought to be fairly easy. The new agreement involves



Bernard Arnault: setting out the benefits of the deal

Guinness selling its 10 per cent stake in LVMH to Christian Dior and Au Bon Marché (two other companies controlled by Mr Arnault) for £1.3bn (\$1.9bn) and paying LVMH in LVMH for a 34 per cent holding in Hennessy, the latter's champagne and cognac business. LVMH also agreed to reduce its Guinness holding (worth around £400m) from 24 per cent to 10 per cent by the end of June.

Guinness should benefit by concentrating its LVMH investment in drinks, the core of the business it knows best, and raising £418m in cash. Mr Arnault can also point to advantages for LVMH. Dior

and Bon Marché will, after all, be the last LVMH will emerge with a slightly smaller stake in Guinness and enough cash to reduce its net debt from FF15bn to FF4bn.

Why then have LVMH's shareholders reacted so badly? One reason was the group's misjudgment in failing to explain its side of the story. Another is that the deal should have been slightly different. LVMH's agreement with Guinness was made in 1986. But the main factor is that Christian Dior's chairman, Mr Arnault, is in complete control of LVMH at a time of growing concern about his strategy.

Mr Arnault, 44, made his name in the 1980s as an ambitious young businessman who planned to revitalise the

company with his aggressive Anglo-Saxon tactics. Investors liked him because he was so different from the old French industrialists, says Ms Marie-Laure Favre-Gilly, an analyst at Baring Securities in Paris. "He really seemed to be financially-driven: always looking at the bottom line."

Like analysts suspect that Mr Arnault has changed. They have long complained about his lack of interest in the company's history and his fashion houses. The final straw was last year's acquisition of La Tribune Des Femmes, the French financial newspaper. "Why invest in newspapers?" says Ms Favre-Gilly. "It makes him look like a megalomaniac."

Analysts are worried that Mr Arnault may spend the pro-

ceeds of the new Guinness agreement to finance other such deals for LVMH. Mr Arnault denies this. "My sole preoccupation is the bottom line," he says. "I'm the biggest single shareholder in LVMH. All I care about is increasing our profits and our share price."

So why did he buy La Tribune? "Because we also have a wider responsibility," he says. "This was a French company that could have fallen into foreign hands." Is such a sentiment compatible with his profit obsession? "Of course," he says. "La Tribune was a tiny deal. We bought it for a low price and we'll get a good return."

But Mr Arnault insists he has no intention of making more investments in newspapers.

"No one needs to be that score," he says. "I'm absolutely clear about our strategy. LVMH is the world leader in the luxury goods industry and that's where we'll expand."

His aim, he says, is to launch new products for the group's established brands and buy other luxury brand names that he can develop. He also plans to fill the gaps in LVMH's portfolio by buying businesses in other areas such as jewellery. "It's an attractive area for us," says Mr Arnault. "We'll only move if the right company comes up at the right price. We're not in a hurry."

## Amcor cuts 530 jobs and invests A\$51m in mills

By Nikid Tait in Sydney

Amcor, the Australian paper group, is to cut 530 jobs and invest an immediate A\$51m in mills in Tasmania and New South Wales, in its efforts to create a viable Australian white paper industry.

Amcor, via its Australian Paper Manufacturers subsidiary, acquired Associated Pulp and Paper Mills from its rival, North Broken Hill Peko, for A\$110m in September. The deal left Amcor as the sole Australian manufacturer of white paper. Reorganisation was expected to follow in the deal's wake, as Amcor

attempted to improve efficiency and combat strong import competition.

Amcor said that the job cuts were part of a strategy to reduce costs and improve utilisation, and would occur in Victoria, New South Wales and Tasmania. Its five-year plan, presented to employees and union officials, also envisages enterprise bargaining agreements for individual mills.

Apart from the immediate investment in mills in Tasmania and New South Wales, the company said that it was evaluating \$65m-worth of investment in projects to upgrade its mills and service.

## Strong demand behind record Posco profits

By John Burton in Seoul

Pohang Iron and Steel (Posco), the world's third largest steel maker, reported record annual net profits grew by 59 per cent to Won294.6bn (\$240m) on sales rose 15 per cent to Won6,930bn.

The South Korean state-controlled group said the record results were due to growing demand for steel products from the motor vehicle and construction industries. The completion of an extensive production expansion programme in 1992 had also contributed to profit growth as investment costs fell.

## Hakuhodo ends 34-year venture with US agency

By Paul Abrahams in Tokyo

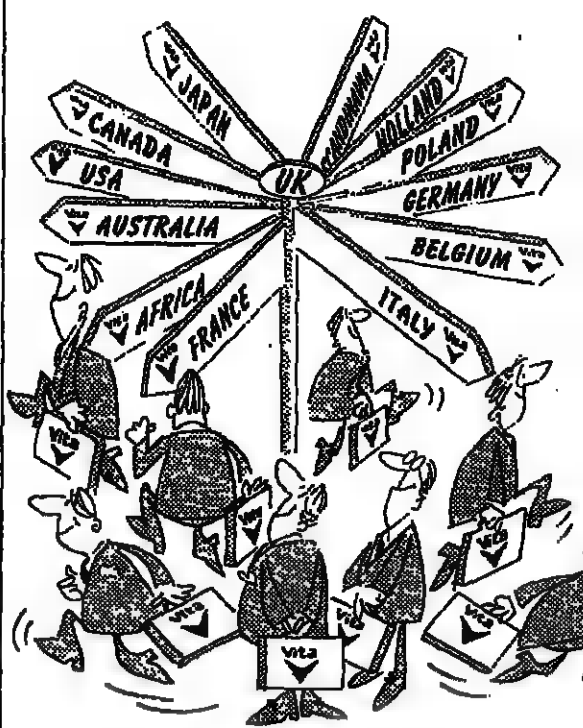
Hakuhodo, Japan's second largest advertising agency, yesterday announced a 34-year-old Tokyo-based joint venture with McCann-Erickson of the US. The Japanese group said the joint venture, the country's ninth biggest agency, had started to compete with its parent.

The company has handed over its 49 per cent stake in the venture to McCann-Erickson. It said the subsidiary had originally been set up with overseas groups wanting to enter the Japanese market.

But increasingly, the venture had taken on Japanese clients. The former subsidiary, called McCann-Erickson Hakuhodo, would have to change its name by March.

Japan's advertising industry has been hit by the worst recession since the second world war. Mr Paul Smith, analyst at James Capel Pacific in Tokyo, estimates that billings were down between 10 and 15 per cent last year in all areas except spot television slots. "There are slim pickings out there and the recession may have exacerbated structural and cultural problems," said Mr Smith.

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## TF TREND HOLDING A.Ş. and GROUP COMPANIES

have acquired the remaining 617.400.000 shares of  
AFYON ÇİMENTO SANAYİ T.A.Ş.

in

THE REPUBLIC OF TURKEY  
PRIME MINISTRY  
PUBLIC PARTICIPATION ADMINISTRATION'S  
portfolio.

TURKINVEST

A.O.G. MENKUL KIYMETLER A.Ş.

has acted as the financial advisor and intermediary  
in this transaction.

January 1994



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## TF TREND HOLDING A.Ş. and GROUP COMPANIES

have acquired the remaining 52.309.981.500 shares of  
BOLU ÇİMENTO SANAYİ A.Ş.

in

THE REPUBLIC OF TURKEY  
PRIME MINISTRY  
PUBLIC PARTICIPATION ADMINISTRATION'S  
portfolio.

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has acted as the financial advisor and intermediary  
in this transaction.

January 1994





# Weakness in Germany affects prices across Europe

By Antonio Sampaio  
in London and Frank  
McGuire in New York

A sudden drop in German government bonds was yesterday blamed on factors ranging from worries about the lack of progress at the IG Metall

## GOVERNMENT BONDS

all pay talks, to a large sell order hitting a relatively thin market.

Union negotiators have warned that German employers could face a fierce industrial dispute if they remain inflexible. The union has also threatened to call strikes later this month.

Earlier in the day, the mar-

ket had seen a fleeting rise in the release of favourable January inflation data from the Bundesbank.

The Bund future on Liffe rose as high as 100.21, but slumped to 99.77 in the late afternoon in good volume, down 0.34 point on the day.

The March long gilt future on Liffe rose to 119.06, its

and off the day's high of 119.06.

Italian government bonds were hit by the fall in Germany and by news that the minimum accepted rate at the Bank of Italy's 17,000bn repurchase tender for government

securities at 12.5 per cent from 13.5 per cent at the last operation on January 19. The unexpected rise in short-term rates led traders to speculate that the bank was seeking to build up the availability of funds in case of jitters in the financial markets in the run-up to the general election in March.

The March future on Liffe rose to 119.06, its

in the late afternoon, a rise of 0.34 point on the day.

Danish government bonds were hit by the fall in Germany and by news that the Danish finance ministry had reduced its estimate of Denmark's budget deficit for 1993 and 1994 to around or just below DKK50bn. In its economic forecast in December, the ministry had forecast budget shortfalls of DKK51.7bn and DKK54.4bn for 1993 and 1994 respectively.

The 3 per cent bond due 2003 rose a half-point higher at 118.10 by the early afternoon, but later fell back to 118.00 as German government bonds

Spanish government bonds bucked the bearish trend in

Europe and rallied in the wake of the Bank of Spain's unexpected rise in its money rate, to 8.75 from 9 per cent.

The market was also supported by the peseta's strengthening after the sale out. The yield on 10-year government bonds fell to 7.74 per cent from 7.80 per

Japanese government bonds fell more than a point in Tokyo on news that the Japanese ministry of finance might increase the size of its monthly auction, which is due to be held today. The auction usually raises ¥1,000bn, but there was speculation that the ministry would increase the amount to ¥1,200bn.

The market was underpinned by the rise in the stock market, which

said prompted some investors to switch short-term funds from bonds into equities.

The future fell to 114.80 on the day in Tokyo, down 1.15 points from Monday's final level, and drifted to 114.40 in London trading.

The US Treasury bond prices were mixed yesterday morning ahead of an afternoon auction of \$17bn in new two-year Treasury notes.

Uncertainty over the market's ability to absorb the

supply of short-dated Treasury hit prices across the maturity range in early activity.

Later, the long bond climbed off its low as news of a 6.7 per cent month-to-month increase in sales of existing single-family homes in December. The annualised rate of 4.4 per cent was a high.

The January reading of the consumer confidence index proved to be weaker than expected.

The January reading of the

## Baring drops Japan warrants market role in London

By Tracy Corrigan

Baring Securities in London has ceased making a market in Japanese equity warrants, citing the increasing illiquidity of the sector.

The firm will continue to trade in Japanese warrants, and will make a market in Japanese convertible warrants. Baring Securities in Tokyo will continue to provide a broker/broker dealing arrangement (the equivalent of marketmaking) in both equity warrants and convertibles.

Baring Securities was a leading participant in the thriving London-based market for Japanese equity warrants in the late 1980s.

However, the volume of the Japanese market in recent years, which has left many Japanese equity warrants substantially out of the money, has led to a volume in London to fall off.

The firm's marketmakers are the International Securities Market Association (ISMA) regulatory body in the UK, which has become increasingly burdensome, a Baring official said.

For example, under the so-called "knock-for-knock" rule, if a marketmaker makes another marketmaker for a price, he has to make one in return. It is suggested that a system of "knock-out" quotes, similar to the Tokyo market, might be more suitable for the low level of trading in the sector.

The departure of Baring leaves only 12 marketmakers in London. Baring is making four staff redundant as a result of the move.

## Stream of issues in currency range

By Corrie Middelmann

A stream of Eurobond issues in various currencies emerged yesterday, including a UK corporate issue in the Eurosterling market and the first Danish krona convertible Eurobond.

Meanwhile, in the French domestic bond market, the French unemployment

## INTERNATIONAL BONDS

issued the largest-ever domestic bond issue by Banque Paribas and Caisse des Dépôts et Consignations.

The issue came in two tranches: a FF10bn tranche maturing in October 1999 and a FF10bn tranche maturing in November 2001. The first tranche was priced to yield 10.50 points over the inter-

bank French government bond yield curve, while the second

tranche at a yield of 12.50 points over the 10-year OAT due 2002.

"This is a very attractive supply in the market where there is little liquidity in the OAT market," said a syndicate manager at Paribas in Paris. He said the short-dated tranche was sold out quickly, while placement of the longer-dated tranche was slower.

The bonds are guaranteed by the French government. However, they will be held by French government bond primary dealers, they are not deliverable into the national

market. In the afternoon, Salomon announced SKr1.5bn of 10-year bonds for Eksportfinans, the Norwegian export financing agency. The bonds are expected to be priced today at a yield spread of 110 basis points over the 10-year Swed-

ish government bond. The five- to seven-year

of the Swedish krona bond market has been hit by a supply in the last two weeks, but 10-year bonds had not been tapped recently. And there is still good demand for Swedish krona bonds from investors who want Swedish interest rates to continue falling and the currency to appreciate.

The UK healthcare and industrial group BOC was the second UK corporate borrower this year in the Eurosterling market, issuing £125m of 10-year bonds via Citicorp Boston. The launch spread of 110 basis points over the 10-year UK gilts was

guaranteed by the UK government. However, they will be held by French government bond primary dealers, they are not deliverable into the national

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ish government bond. The five- to seven-year

bonds, priced to yield 28 points over the Canadian government bond at re-offer. The issue was widely criticised as being too tightly placed.

As a result, the Canadian dollar recently saw a little supply and strong investor demand. "We haven't seen all our bonds, but we are comfortable about our ability to place them in the market," said a Baring official.

Elsewhere, the Danish krona ingredients and packaging company Danisco launched the first Danish krona convertible Eurobond, totalling DKK1bn of 10-year bonds. A syndicate official at Baring said the issue was heavily oversubscribed, with strong demand from Swiss and UK institutional investors, and existing Danisco shareholders.

In the D-Mark sector, the price of LBN Baden-Württemberg's DM750m bond issue

launched on Monday slipped in line with the underlying bund market, but the yield spread

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book runner
US \$100m	100	7.50	100.00	Feb 2004	7.50%	+57 (104-04)	Citi First Boston
US \$100m	100	7.50	100.00	Feb 2004	7.50%	+57 (104-04)	Citi First Boston
US \$100m	100	7.50	100.00	Feb 2004	7.50%	+57 (104-04)	Citi First Boston
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US \$100m	100	7.50	100.00	Feb 2004	7.50%	+57 (104-04)	Citi First Boston
US \$100m	100	7.50	100.00	Feb 2004	7.50%	+57 (104-04)	Citi First Boston
US \$100m	100	7.50	100.00	Feb 2004	7.50%	+57 (104-04)	Citi First Boston

## WORLD BOND PRICES

Benchmark Government Bonds	Yield	Price	Change
Australia	6.50	100.00	+0.01
Belgium	7.50	100.00	+0.01
Canada	7.50	100.00	+0.01
Denmark	7.50	100.00	+0.01
France	7.50	100.00	+0.01
Germany	7.50	100.00	+0.01
Italy	7.50	100.00	+0.01
Japan	7.50	100.00	+0.01
Netherlands	7.50	100.00	+0.01
Spain	7.50	100.00	+0.01
UK	7.50	100.00	+0.01
US Treasury	7.50	100.00	+0.01
EU Govt	7.50	100.00	+0.01
EU Govt	7.50	100.00	+0.01
EU Govt	7.50	100.00	+0.01
EU Govt	7.50	100.00	+0.01
EU Govt	7.50	100.00	+0.01

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## FT-Actuaries Fixed Interest Indices

Index	Value	Change
1 Up to 5 years	100.00	+0.01
2 5 to 10 years	100.00	+0.01
3 Over 10 years	100.00	+0.01
4 All stocks	100.00	+0.01
5 All bonds	100.00	+0.01
6 All equities	100.00	+0.01
7 All fixed interest	100.00	+0.01
8 All floating rate	100.00	+0.01
9 All convertibles	100.00	+0.01
10 All high yield	100.00	+0.01
11 All subordinated	100.00	+0.01
12 All junk	100.00	+0.01
13 All distressed	100.00	+0.01
14 All special dividend	100.00	+0.01
15 All leveraged	100.00	+0.01
16 All high growth	100.00	+0.01
17 All low growth	100.00	+0.01
18 All value	100.00	+0.01
19 All momentum	100.00	+0.01
20 All technical	100.00	+0.01
21 All fundamental	100.00	+0.01
22 All quantitative	100.00	+0.01
23 All alternative	100.00	+0.01
24 All hedge	100.00	+0.01
25 All arbitrage	100.00	+0.01
26 All market neutral	100.00	+0.01
27 All risk arbitrage	100.00	+0.01
28 All event driven	100.00	+0.01
29 All distressed debt	100.00	+0.01
30 All structured	100.00	+0.01
31 All CDO	100.00	+0.01
32 All CDO	100.00	+0.01
33 All CDO	100.00	+0.01
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15 All leveraged	100.00	+0.01
16 All high growth	100.00	+0.01
17 All low growth	100.00	+0.01
18 All value	100.00	+0.01
19 All momentum	100.00	+0.01
20 All technical	100.00	+0.01
21 All fundamental	100.00	+0.01
22 All quantitative	100.00	+0.01
23 All alternative	100.00	+



## COMPANY NEWS: UK

## French acquisition gives access to advanced technology

## Photo-Me in £38m purchase

By Andrew Bolger

Photo-Me International, the world's largest photo-booth manufacturer and operator, plans to buy a French company with technology which it believes will dominate the world market for self-service photography.

KIS, based in Grenoble, has developed a booth which has digital electronic technology. Customers can view themselves on a screen and then freeze their favourite picture, receiving colour or black and white prints in a variety of formats.

The new generation of automatic booths is significantly better in picture quality than conventional booths, and can produce permanent pictures than those provided by Photo-Me's thermal electronic booths. Customers can also have

their pictures taken with images of digitally-generated "partners" such as film stars. A modern in each booth will notify a central computer about levels and breakdowns.

"The technology also offers the scope for substantial reductions in the capital costs of individual booths and the cost of consumables," Photo-Me said. Prototypes of the new booth are currently undergoing field testing in France.

Mr Dan David, chairman of Photo-Me, said: "Whilst the immediate impact of the acquisition will be to increase marginally earnings per share in the current financial year, we believe that the benefits of the transaction will begin to be felt in the following financial year."

Mr Serge Crasniak, finance and chairman of KIS, is already a non-executive

director of Photo-Me, and his company is one of the UK's company's biggest shareholders.

Photo-Me yesterday reported flat pre-tax profits of £10.5m for the six months to October 31 on unchanged sales of £71.9m. It described the result as encouraging since the previous period's profits had been inflated by a £1.33m foreign exchange gain.

The board saw some signs of recovery from the worldwide recession and believed that, subject to there being no further movement in exchange rates, trading performance in the second half of the current year would be satisfactory.

"Trading in the UK and US, in particular, is starting to edge upwards and the downturns in continental Europe and Japan appear to have reached their low points."

Earnings per share dipped to

10.7p (10.76p), but the interim dividend is lifted by 7.1 pence to 1.5p (1.4p).

## COMMENT

Photo-Me's shares rose by 11 to 310p as analysts welcomed a deal which appears to make the technology acquired seem to have real potential, although buying a product before it is in production must involve some degree of risk. KIS reported only modest pre-tax profits of £10.5m on sales of £44m in 1992. However, Photo-Me is confident that as a private company - profitability is not KIS's main concern, and this return can be improved. The deal certainly adds to interest in Photo-Me, which had been rather lacklustre, but it will be some time before the picture of possible rationalisation and operational savings becomes clear.

## Cadbury in link-up for European expansion

By Guy de Jonquieres, Consumer Industries Editor

Cadbury Schweppes has joined forces with Cott, Canada's largest soft drinks company, to compete in the fast-growing continental European market for private-label beverages sold by supermarkets.

The two companies have signed a five-year agreement, under which Cadbury bottling plants will produce drinks for a newly-formed joint venture in Europe. Cadbury has an option to acquire up to 49 per cent of the subsidiary.

As well as marketing Cott's entry into Europe, the agreement will enable Cadbury to increase production of its bottling plants, which have capacity. The company has plants in Belgium, France, Germany, Portugal and Spain.

Though the deal is small, the industry believes it could lead to longer-term strains on Cadbury's existing network of relationships with Coca-Cola and PepsiCo, the world's largest soft drink companies.

Coca-Cola and Pepsi are fighting to check rapid market share gains in the UK by private-label colas, of which the leading producer, Private-label beverages are also gaining ground in British, Spanish and Spanish supermarkets.

Coca-Cola will produce some Cadbury soft drinks in the US, and the companies jointly own Coca-Cola and Schweppes Beverages, Britain's biggest soft drink producer.

The UK is excluded from Cadbury's agreement with Cott.

Cadbury is a Pepsi producer in southern Spain and France and the companies recently began co-operating in soft drinks in western Europe, a region which is covered by the deal agreement.

The deal is the latest in a series of moves by Cadbury to expand its beverages business internationally.

## CIA (UK) purchase

CIA (UK) Holdings, a wholly owned subsidiary of CIA Group, an independent buyer of advertising media, has acquired The London Media Group for up to £250m.

## Alpha Airports valued at £211m in flotation

By David Blackwell

Alpha Airports Group, trading as the airport division of Forte, finalised its flotation yesterday, pricing the 140p to produce a market capitalisation of £211m.

Forte will retain a 10 per cent stake in the company. A total of 113.09m ordinary shares are being placed. Half will be placed with institutions, while the remaining 56.545m (39.58m shares) will be subject to a clawback to meet retail demand through intermediaries.

Mr Rocco Forte, Forte chairman, said he believed the flotation would provide a firm base for the long-term development of Alpha. The £177.4m proceeds would be used to reduce Forte's borrowings and would also be used to continue the development of our hotel and leisure businesses.

The total value of the flotation in Forte, including Alpha's assumption of total debt of £30m, is £241m.

Mr Paul Harrison, chief executive of Alpha, said the flotation would provide the company with a springboard for further development. He is expecting to announce a new flight catering joint venture in the coming year.

Earlier this month Alpha announced a 19 per cent rise in operating profits for the year to January 31 to £20.6m (£17.3m) on turnover of £423.1m (£404.5m).



Rodney Galpin, chairman, flanked by Paul Harrison (left) and Richard Gold, finance director, development springboard

Alpha's business is divided almost equally between catering for airlines and retail trading at airports. It expects profits of £14.1m (£13.1m) from the catering side on turnover of £210.1m (£197.5m). The retail side's turnover is expected to be £213m (£217m) with operating profits of £14.2m (£12.2m).

Per share earnings are 8.75p, giving a p/e of 16. Notional dividend is 4.0p for a gross yield of 3.6 per cent. US\$ 100 is equivalent to £100 in the flotation.

## COMMENT

Alpha is a very attractive business that happens to operate at airports. The flight catering

side looks set for continuing growth alongside increased international travel. It can also be argued that the consolidation of the airline industry will favour larger caterers. On the other hand, increased competition between airlines could lead to economies on catering. The retail side, much less profitable, needs to find a way forward when duty free shopping is due to end in the EU in 1995. With the City expecting earnings to grow to about 10p a share in the coming year, the price looks pitched about right both for Forte and potential investors.

See Lex

## Caledonian to buy Bank of Edinburgh

By John Gapper, Banking Editor

Caledonian Trust, a property investment company, intends to buy Bank of Edinburgh, the financial services company set up three years ago to buy small building societies, in order to use its remaining capital.

Caledonian said it intended to make an offer equivalent to the net asset value of Bank of Edinburgh, thought to be about £1.5. It would use what remains of the company's original £1.5 capital to invest in property.

The offer was announced after the announcement that Bank of Edinburgh had given up its banking business and was considering returning capital to shareholders. This followed its failure to acquire the Bank of England Building Society.

Mr Michael Baynam, an executive director of Caledonian Trust, said that it would make a formal offer following due diligence of Bank of Edinburgh. The offer would be made as a cash offer and would be subject to shareholder approval.

The board of Bank of Edinburgh has recommended that any offer be put to shareholders, including Scottish banks which holds a 25 per cent stake.

## Ferranti management seeks backing for buy-out plans

By Paul Taylor

The team of Ferranti International management, which is preparing a bid for the bulk of the collapsed defence electronics group, is seeking equity finance to back a full management and employee buy-out, on the management/employee basis of a consortium bid.

A brochure outlining the management team's plans has been sent to institutions and banks.

The management team, led by Mr Phil Burton, Ferranti's director of marketing, told the company's UK employees yesterday that "discussions with

institutions start this week". The team is exploring possible trade partners, "including companies from the UK and overseas".

However, in a "progress report" to employees the team, dubbed Newco, said that reports of a management price for Ferranti "do not seem to be representative of the value we place on the businesses".

Mr Murdoch McKillop and Mr John Talbot, the administrative receivers from Arthur Andersen who were appointed to the ailing group after GEIC withdrew a 1p share in December, have welcomed the proposed management

buy-out and other moves. The management team, which is advised by Mr Richard Stone of Coopers & Lybrand Corporate Finance, said it understood there had been "expressions of interest in part or all of Ferranti".

"The Newco plans are complete," the management team said. "They show a profitable and capable of generating cash, although it is an early investment in people, products and facilities."

In the meantime Ferranti is continuing trading and has £1.8m of new orders last month.

## Deal opens door to Ibos for banks

By John Gapper, Banking Editor

Royal Bank of Scotland and Banco Santander announced yesterday that they had agreed to buy a 32 per cent stake in Ibos, their cross-border electronic banking system, as part of a plan to open it to other banks.

The two banks said that

Ibos, a system which allows banks to transfer cash between accounts in different countries within seconds, would in future be open to any bank which paid a subscription fee of about £50,000 a year.

Over 5 per cent of the new company will be owned by the two banks, which will be joined by other banks. The remaining 68 per cent will be split equally by the two founding banks and 34 other banks.

Bank executives yesterday declined to say how much EDS and Goldman were paying for the stakes. However, shares in the new company are thought to have been priced at a premium to the £2m invested in the development.

The founding banks said that Ibos, which provides technology services to 170 companies around the world, was a valuable asset because of its technical resources and ability to market its system among its other services.

Banks that use Ibos to transfer funds across their systems such as Swift, the Brussels-based electronic transfer system owned by banks, will pay a fee per transaction. The fee partners believe that it will be cheaper than its competitors.

The other two partners in the former Ibos partnership, Banco de Comercio e Industria in Portugal and Credit Commercial de France, will remain in the alliance with technology and Royal Bank that uses the technology to transfer payments.

## Weir continues move into oil and gas valve business

By Andrew Baxter

Weir Group is buying Valvite Engineering, a Derbyshire-based manufacturer of ball valves for the oil, gas and petrochemical industries, for an undisclosed sum.

The deal is part of Weir's expansion into the oil and gas valve business. Valvite will be run as a separate division of

the group's Hopkins valve operation, and its management teams will continue to run the business.

Valvite has annual sales of about £2m and was placed in receivership in November after hitting problems on a contract with British Gas.

Weir bought the company from the receivers, KPMG Marwick.

## Clayhithe cuts loss to £0.2m as recovery continues

The improved second half performance...

Clayhithe cut its loss to £0.2m as recovery continues. The improved second half performance was reflected by Clayhithe's continued recovery into the six months to September. The pre-tax losses for the financial year management programme had dropped from £1.09m in 1992 to £0.2m in 1993.

Turnover dipped to £16.3m against £16.5m. Operating profits were £162,000 (losses of £17m).

Losses per share were 3.3p compared with 9.6p, and 1.1p (4.7p) fully diluted. The interim dividend is maintained at 0.75p.

Continuing the disposal programme the group has agreed the sale of its inspection, which designs and makes checkweighers and weight grading machines, to Graseby for £1.7m.

## Dutch sell stake in IWP

By Tim O'Brien in Dublin

PLA, the Dutch holding company, has sold half of its shareholding in IWP, the Irish industrial holding company, in a deal estimated to be worth £12m (£11.5m).

The shares were acquired by PLA in November last year as part of a complex £51m acquisition by IWP of Beheer, a PLA subsidiary, in which PLA subscribed for 6m ordinary shares in IWP at 308p each.

It is understood that yesterday's sale of the shares in Dillon Reed, a subsidiary of the US, was at about 50p per share. Dillon had placed the shares with other institutions.

of the new shares by PLA would require the prior approval of IWP. In a statement yesterday, IWP said it has agreed to the sale of half of the holding, and that the move was part of a broadening of the shareholder base.

## EFM Small Cos

EFM Small Companies Trust is considering the possibility of increasing its equity capital by means of an offer of conversion shares. The level of potential interest will be announced in the next few days.

Any offer of conversion shares will be structured so as to ensure that there is no dilution of the value of the existing shares.

Prices for electricity companies for the purposes of the electricity pricing and in sterling and pence

	Pool purchase price £/kWh	Pool purchase price £/kWh	Pool selling price £/kWh
1st hour	17.87	17.87	18.17
2nd hour	22.97	23.59	24.97
3rd hour	22.97	36.15	40.53



## COMPANY NEWS: UK

Growth expected to return this year, with first quarter well ahead

## Domino Printing 24% lower at £9.1m

By Alan Gane

Shares in Domino Printing Sciences rose 47p to 250p yesterday despite the Cambridge-based continuous ink jet printer manufacturer reporting full-year profits shy of expectations.

Mr Roger Dye, finance director, said he believed the share price reflected small trading volumes and confidence in the management had not rapidly reversed its decline.

Profits before tax for the year to October 31 fell by 24 per cent to £9.1m, a 14 per cent turnover 14 per

cent higher at £11.6m. Earnings per share fell 24 per cent to 22.07p, compared with 28.02p. A final dividend of 5.3p is proposed for a total of 7.57p (7.5p).

Mr Gerald Dennis, chairman, said the company had been hit by the board's belief that the company would return to its traditional pattern of growth and profitability this year. The first quarter of 1993 had been well ahead of the same period in 1992.

Domino's revenue in the year to October 31, however, was 14 per cent lower than in the year ended by GEC, in a market led by UK companies.

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## Shandwick climbs back to the black with £4.8m

By Simon Franks

Shandwick, one of the world's largest public relations companies, yesterday announced its return to the black with pre-tax profits of £4.8m for the year to October 31, compared with a loss of £1.3m for the year ended October 31, 1992.

And the highly-indebted group has renegotiated its subordinated debt facilities over a longer period, providing it with a more stable basis on which to build its new business.

Turnover increased by 11 per cent to £101.5m (£157m) and operating profit before exceptional items rose to £11.5m (£8.5m).

Shandwick has not been of service and banking facilities have been renegotiated annually.

A further £1.5m loan continuing on an annual basis. Interest payments should fall from a 1993 figure of £1.5m. Profits have also been held back by earn-outs, or deferred acquisition payments, which amounted to £5.6m last year.

A further £8m in the next four years, of which £2.5m should fall during the 1994 fiscal year.

Mr Peter Gummer, chairman, said the outlook for 1994 was extremely positive.

The UK, continental Europe and Asia Pacific all performed ahead of budget targets in the first nine months.

The US, which accounts for 50 per cent of turnover, had a slower start, but has succeeded in winning substantial new business.

Mr John Huckle, finance director, said he had announced his resignation and will be replaced by Mr Roger Selman, who is currently group financial controller.

Earnings per share for the 12 months amounted to 6.4p, compared with a loss of 4.7p. There will be no dividend.

**COMMENT**

Shandwick is one of the few media agencies to survive the restructuring and, with its banking facilities in place, it is beginning to show a position of financial strength. It will be sustained over the next few years as the benefits of its acquisition payments peter out. Analysts are forecasting pre-tax profits of £7m for the current year, representing a p/e of 7.8, rising to some £8.5m in 1995. Concern will focus on a possible rights issue to reduce debt levels, but with bank facilities and positive cash flow, Shandwick now appears to be in a further recovery in its share price.

## Butte AGM ends with demand for poll on resolutions

By Kenneth Gooding and Peggy Hollinger

A long and acrimonious annual meeting of Butte Mining in London yesterday ended with a demand for a poll on all the resolutions put before them. The meeting will not be known for its three hours of main activity in proceedings which saw the company's share price fall from 110p to 100p.

Mr David Lloyd-Jacob, chairman, said the "unusual" Butte articles of association gave 30 days for a poll to be announced, so he intended to write to all shareholders urging them to vote and return proxies within 21 days.

It emerged after the two-hour meeting that there are questions about a key 7.1 per cent share of Butte shares, owned by Mr David Lloyd-Jacob, taken by Michael Banquiere de Paris, apparently with no full details of loan payments.

Butte discovered at the meeting that its share ownership had changed, but the company had not been notified - suggesting a possible breach of UK company law. Butte has begun formal moves to establish the beneficial ownership of the shares.

A further big item of the meeting was the resignation of Mr William McLucas, Waverley Mining Finance, Mr William McLucas, Waverley's managing director, said after the meeting he was undecided about his future.

His remarks during the meeting made it clear he did not see eye to eye with the present board - particularly over the question of the value of Butte's former assets in Australia. On the other hand, Mr McLucas said he did not particularly want to line up with the shareholders' group.

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Clive Smith: minimal silent during the meeting and refused to comment afterwards

Mr Lloyd-Jacob was closely questioned about the 7.1 per cent share of Butte shares, which gave the 7.1 per cent share a share in any litigation proceeds and a charge over all the company's assets. He said he was not identified, which caused Mr William Anderson, representing one of the 7.1 per cent shareholders, to complain: "It is the loan holders, a body identified to ordinary shareholders, that control this company."

Mr Lloyd-Jacob said an out-of-court settlement of the US litigation was "improbable". He added: "Any form of prosecution is a default on the loan."

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## Beauford finance restructure

By Peter Franklin

Beauford, the West Yorkshire-based engineering and ceramics group, yesterday announced it had conditionally agreed a restructure of its borrowings, a placing and a rights issue.

Mr Thomas Holdsworth, chairman, said the group without the debt restructure and the cash injection resulting from the placing and rights issue, and in the absence of continuing bank support, directors believed the group would be unable to continue trading.

Under the terms of the proposed refinancing, holders of the ordinary shares would receive one new 10p share for every 20 ordinary shares held. In addition, the group's lenders have agreed that £5m of borrowings owed to them be converted into 10p new preference shares and £10m new convertible preference shares. The banks have also agreed to convert a further £2m of debt into 10p new shares and to provide new

financial facilities for the company, subject to the implementation of the proposals.

In conjunction with the debt conversion, Beauford proposes to raise £5m before conversion by way of a placing of 11.8m new ordinary shares with institutional investors and a fully underwritten rights issue of 11.8m new shares at 10p a share to shareholders on a 1-for-10 basis.

A subscription of each deferred share will entitle the holder to one new share of 10p and one ordinary share of 10p. The deferred shares, which will have negligible value, will then be cancelled.

The net proceeds of the placing and rights issue, amounting to some £3.3m, will be used to reduce bank borrowings.

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The net proceeds of the placing and rights issue, amounting to some £3.3m, will be used to reduce bank borrowings.

## NEWS DIGEST

## Millwall buys investment company

Millwall Holdings, the USM-quoted football company, is buying Lakewood Properties, an investment holding company, from Import & General Trading Corporation.

The acquisition is being satisfied by the issue of 21.4m new shares.

The deal takes Millwall's holding to 40.8m shares or 12.49 per cent. Mr John Berardo, a director of I&G and president of Millwall, the Portuguese football club, will become a non-executive director of Millwall.

Lakewood has not been valued at £1m. Its purchase will increase substantially Millwall's net assets and enable it to expand further its leisure interests.

Millwall shares were unchanged at 44p.

## Specialeys warns of second half loss

Specialeys, the USM-quoted retail optician, expects to report a loss for the second half of the year to November in following difficult trading in the last two months of its financial period, normally a period.

It is expected to be lower than the after-tax loss of £339,000 reported in the 24 months to May 16 last year.

There was a pre-tax deficit of £1.7m.

The shares fell 2p to 14p.

## M&amp;G Dual net assets improve

Net asset value per capital share of M&G Dual Trust rose from 224 to 231.99 over the 1993 year. Available reserves edged up from £2.7m to £4.04m.

Earnings per income share emerged at 70.34p (69.05p) and a final dividend of 39.79p (38.41p) total.

## AJ Archer calls off acquisition talks

AJ Archer, the London agency on the Lloyd's of London insurance market, said it has talks which could have led to it making an offer for London Wall Holdings had been discontinued.

Talks between the two companies began in September and after detailed consideration both boards had decided to call them off.

## Ivory &amp; Sime Isis net assets rise

Net asset value per share of the Ivory & Sime Isis Trust increased from 107.5p at its launch in June to 125.63p at December 31.

Net revenue amounted to £1,000,000 in the 12 months to that date, after tax of £101,000, giving earnings per convertible annuity share of 12.71p.

A dividend interim dividend of 11p was paid on 11p convertible annuity, in line with forecast, and directors expect a 22p dividend for the full year.

## Howden wins £27m Taipei order

Howden Group, the Glasgow-based engineering company, said Wirth, its German specialist drilling subsidiary, had won an order valued at about £27m for the supply of two tunnel boring machines to Spie Batignolles, the French contractor.

The machines, scheduled for delivery in the first half of 1995, will be used in Taiwan for the excavation of two road tunnels linking Taipei with Pinglin.

## Murray Smaller Markets assets rise

Net asset value per ordinary share of Murray Smaller Markets Trust rose to 144p at November 30. That compared with 302.6p 18 months earlier and with 344.8p at the May 31 year-end.

Available reserves for the half year to end-November slipped from £1.28m to £1.17m, equal to earnings of 2.09p (2.28p) assuming full conversion of the 11 shares. The interim dividend is 1.11p to 1.42p (1.35p).

The trust invests from a large portfolio in a broad selection of Asian, Latin American and European markets.

# NatWest Markets

## A Major Force in Global Treasury in 1993

- Market leader in FX, Money Markets and their derivatives through 17 dealing rooms worldwide
- 1st in Sterling FRAs (Euromoney Derivatives Survey - 1993)
- 1st in FX derivatives in the UK (Independent US Research Firm)
- 2nd in Treasury FX in London (Euromoney, 1993 "Who's Best Where")
- 2nd in Treasurer's Top Team poll of FX houses, following ERM collapse (Corporate Finance - September 1993)
- 300% increase in customer FX volume during the last two years
- 60 currencies traded daily
- Premier capability in exotic FX markets

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Corporate Investment Banking

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**WOOLWICH BUILDING SOCIETY**  
(the "Society")  
**£275,000,000 Floating Rate Loan Due 1995**  
(the "Notes")  
(Comprising £200,000,000 Floating Rate Loan Notes due 1995 issued in November 1993 and a further £75,000,000 Floating Rate Loan Notes due 1995 issued on 26th June 1994 consolidated and forming a single series of notes)

NOTICE IS HEREBY GIVEN that in accordance with the provisions of the Notes, the Society will redeem all outstanding Notes at their principal amount on the interest payment date, February, 1994.

Notes will cease to accrue interest from the date of redemption.

Payment of principal and interest will be made against surrender of the Notes and Coupons at the offices of any of the Agents listed below. Each Note should be presented for payment together with its uncashed Coupon appearing thereon. Such uncashed Coupons whether or not they have been cashed will be valid and no payment shall be made in respect thereof.

Notes and uncashed Coupons will be valid unless presented for payment within a period of 12 and 6 years respectively from the respective relevant dates, as defined in Condition 6 of the Notes.

**Principal Paying Agent**  
Hambro & Co. Limited  
25, Abchurch Lane  
London EC4N 3DF

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1000 Brussels

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Issued by  
**WOOLWICH BUILDING SOCIETY LIMITED**  
a member of the N.A.

Dated: 26 January 1994

**CREDIT LYONNAIS**  
USD LIBOR 3M  
£275,000,000 FRN  
£275,000,000 Debentures  
Due 1995

Notice is hereby given that the Society has issued £275,000,000 FRN Debentures of £1,000,000 each, the coupon rate of which will be fixed at 3.7125%.

The coupon will be payable at the price of 100p (£1.00) on July 25th, 1994, representing 182 days of interest, covering the period from January 24th, 1994 to July 24th, 1994 inclusive.

The Reference and Principal Paying Agent

**CREDIT LYONNAIS**



## COMPANY NEWS: UK

## Menvier-Swain shares fall 30p after warning

By Andrew Bolger

Shares in Menvier-Swain Group fell by 30p after the emergency lighting and fire alarms company warned that its second-half results might be influenced by a revision in its continental European markets.

Pre-tax profits advanced by £4.1m in the six months to October 31, while earnings rose by 13p to 23.8m.

Mr Roy McDowell, chairman, said the UK businesses were expected to perform well in the second half. Overall, he was confident that the full-year result would be an improvement on last year.

Having weathered recession in the UK, Mr McDowell said he was now pleased to report increases in both sales and profits for the UK emergency lighting and fire alarm companies.

"In the security market, Westminster performed strongly, but Menvier Security is disappointing first half with sales taking longer to increase than originally expected. Transmould, Irish subsidiary, performed strongly and is now a significant contributor to profits."

He said the group was seeing for the first time recessionary effects in markets in continental Europe. "Although not to the extent that we

two years in the UK."

Mr Roger Fletcher, chief executive, said £200,000 in Germany reflected delays in introducing new, UK-manufactured products and post-acquisition rationalisation costs. There were no signs of a revision in France, but cost-cutting by a leading competitor in emergency lighting reduced margins.

Earnings rose by 13p to 23.8m. In raising the dividend to 1.3p from a revised 1.1p, directors said they had taken into account current trading conditions and a desire to increase the proportion of the dividend paid at the interim stage.

## COMMENT

The share price fell sharply partly because figures were a little below expectations and partly because they had enjoyed a sharp run-up ahead of the announcement. Analysts revised their full-year forecasts from just over £10m to £9.5m, but seem to think that these numbers were caused by a combination of specific problems, rather than a deeper fall in the group's expansionary strategy in Europe. The shares are now a prospective multiple of 19.5, a 15 per cent premium to the market. That is justified by the group's track record of growing profits through recession, but buyers will be looking for long-term growth rather than immediate outperformance.

## Willoughby's falls after mining setback

A decrease arising mainly from mining operations, where production was a reduced level, pre-tax profits of Willoughby's Consolidated declined from a restated £1.79m to £1.64m in the year to September.

The result included a £34,000 profit (£714,000 loss) share from the Northcote Investments associate, attributable to a

reduced sale of investments. As a result of an accounting change, profit on disposal of investments is calculated according to book value of investments rather than original cost.

Turnover climbed to £11.8m (£11.1m). Earnings per share slipped from 16.2p to 14.8p and final dividend of 1p to 1.5p (2.6p).

## Where there's a wheel there's a way

### Tim Burt on the latest move to resuscitate the Norton motorcycle business

The production line of Norton, of Britain's most famous motorcycle manufacturers, is silent. Beside it, a wrecked Norton Commander awaits repair - the victim of a Volvo which smashed through the fairing and severed the front wheel.

Held upright by an overhead chain, the motorcycle bleeds a half-eaten with its mechanical organs exposed. The motorcycle, Norton has been crashed, almost written off and in need of urgent repair.

Rozanda Skalbania, director of Norton Motors, a Canadian-based owner - admits it will be an uphill struggle to revive the company.

The workforce at the Shenstone plant near Lichfield has cut from 100 in the early 1990s to just 22. Motorcycle production ceased and the company is relying on service repairs to pay the bills.

"We're going to have to expand," says Skalbania. "It's taken a lot of goodwill by the workforce to keep it going this far."

The first stage in that expansion was announced this week when Wildrose, a Canadian investment vehicle which October paid about £31m (£500,000) for Norton's assets, unveiled plans for a reverse takeover in the US.

The takeover, giving Norton a listing on the NY bulletin board in pink securities, is designed to help the company raise finance to restart production at Shenstone, launch a race in North America

and develop its rotary engine technology as new.

The vision, however, is what removed from reality. Although the Norton has enjoyed recent success, notably in the TT, Wildrose faces considerable obstacles in attracting investors.

Those obstacles date back to the mid-1980s, when Mr Philippe Le Roux began his reign as chief executive which saw Norton embark on a disastrous expansion strategy.

Mr Le Roux tried to sustain loss-making motorcycle production by acquiring allegedly profitable companies. In Norton acquired Pro-Fit, a US piping business, for \$15m (£10m), but it produced no income expected. Then in 1988 it launched a bungled rights issue to acquire FUS, a German fasteners business, for \$2.2m.

The City turned back Norton when it emerged that the Pro-Fit acquisition was completed only when the company resorted to high cost loans. More controversially, inspectors from the Department of Trade and Industry called it when it discovered that a company controlled by Mr Jimmy Tidesley, then Norton chairman, profited from the FUS transaction.

Only 11.2 per cent of Norton's rights offer, leaving Mr Le Roux with his private company, Manstorm, with a £1.75m underwriting commitment it could not meet.

Mr Le Roux, who resigned after the DTT announced inquiry, the inspectors: "I



Rozanda Skalbania: the listing will give the company the financial muscle to expand

approached a Canadian firm called Ponderosa Investments run by Mr Nelson Skalbania, both on the amount required and when I had difficulty covering my obligations on amount as well."

Mr Skalbania, Rozanda's father, did not oblige but was aroused in Norton.

Following Mr Le Roux's departure, he began to court the company in earnest. First he brokered Norton's disposal of FUS to Westgroup Corporation of Canada. The company, which cost £2.2m, sold for £50,000 cash with £31.7m (£6.6m) in liabilities. Then in January

shortly before the Serious Fraud Office began an ongoing investigation into Mr Le Roux's management - Mr Skalbania approached his son-in-law, Mr David MacDonald, with an offer for Wildrose to buy the company.

Mr MacDonald, who was appointed in 1991 at the insistence of disgruntled creditors, agreed to consider a takeover if Wildrose could demonstrate it had £24m in cash and that no single shareholder would control more than 10 per cent of the company.

This, he says, it failed to do. Concern mounted over Mr Skalbania's role when he emerged he was facing fraud,

that and forgery charges in Canada relating to a collapsed property deal.

Hopes that Wildrose would offer Norton refinancing opportunities through the Alberta Stock Exchange were dashed when the company was suspended for failing to provide information on its proposed takeover.

The affair culminated in September when Mr MacDonald resigned after accusing Wildrose of trying to buy Norton at a knock-down price without assuming any of its liabilities. He told investors that more than £7m, led by Midland

Bank, had been used to protect the company. Having earlier disposed of Pro-Fit and FUS, the old Norton Group was wound up in liquidation after Wildrose purchased the motorcycling interest.

Concern that the £31m price paid for Norton was too low has been heightened by a Wildrose business plan which values the assets and ongoing business at £3.7m.

Documents filed at Companies House, however, show that the takeover was not funded by Wildrose but by two Dutch finance companies: Verlin and Waag of Amsterdam.

Both these companies were thought to be linked to Mr Roberto Aquilini, a Skalbania business associate who controls 10 per cent of Norton and is listed as a director.

Industry analysts note that the loans and suspension of Wildrose on the Alberta exchange reflect a lack of working capital behind the company.

Rozanda Skalbania, who is running Norton, is undaunted. Standing on the shop floor at Shenstone, she says: "Working capital is coming. It arrives when we need it. It involves a lot of individuals who don't want their names mentioned."

The listing, she insists, will give the company the financial muscle to expand. Analysts are not so sure. One said yesterday: "They are not in a position to build anything. The factory is in a terrible state. They couldn't produce a motorcycle even if they wanted to."

## Triton Europe hit by lower Brent oil prices

The combination of lower Brent oil prices and a decline in French production was blamed by Triton Europe for a swing from profits of £18,000 to pre-tax losses of £1.7m in the year to November.

Turnover fell to £6.94m (£9.37m). Interest rose to £166,000 (£138,000) but foreign exchange gains fell to £108,000 (£368,000). Losses

worked through to 2.45p (earnings 0.07p). Cash and investments fell to £7.14m, equal to 8.7p per share.

Earlier this month Triton Energy, an independent US oil and gas company, made an agreed offer to acquire the minority interests in the company - it currently holds a 59.47 per cent stake.

## BM makes £6.4m Australian disposal

BM Group is continuing its restructuring with the sale for A\$13.5m (£6.4m) of its 51 per cent stake in Blackwood Hodge (Australia), the construction and mining equipment company.

The disposal, which is expected to reduce BM's borrowings by about £7.1m, is being made by the Blackwood Hodge Overseas Holdings subsidiary.

The purchasers are Marubeni and Hitachi, which already hold a 49 per cent stake in Blackwood Hodge (Australia). The remaining 3 per cent is held by another Japanese manufacturer, Tadano, for whom BM (Australia) is a distributor in Australia.

In the year to June 30 BM (Australia) incurred losses of A\$1.7m (A\$1.89m profits).

## Berry Birch & Noble issues profit warning

Directors of Berry Birch & Noble, the USM-quoted company which provides insurance, pension and financial planning services, warned that profits for the year to January 31 were likely to fall short of market expectations.

The shares dropped 8p to 165p. The directors stated that indications pointed to some

\$200,000 for the second half, making 1980,000 for the 12 months, against £1,080,000 time.

They said, however, that turnover would be about £7m, compared with £6.4m.

Mr Derek Berry, chairman, said the outlook was encouraging and that the final dividend would be maintained at 3.8p.

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## FT EXPORTER



FT EXPORTER is Europe's premier export review.

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CONSULTANCY & SERVICES



## Compromise reached on tropical timber pact

By Frances Williams in Geneva

Fifty tropical timber producing and consuming nations are today to adopt a new accord on timber trade and conservation after four rounds of arduous negotiations spanning two years.

But the deal failed to win the approval of conservationists.

The pact, which succeeds the International Tropical Timber Agreement, is expected to come into force in February 1994 for an initial period of four years.

Success was finally achieved after the two sides reached a compromise on producer timber as well as tropical timber. The subject is the same forest preservation requirements. Under the pact, all

tropical timber exports are supposed to be sourced from sustainably managed forests by the year 2000.

Consuming countries, which include the US, the European Union, Canada and Russia, will issue a "formal statement" pledging to respect comparable conservation guidelines for their own forests. However, the statement is not part of the pact and is not legally binding.

Consumers have also agreed to set up a fund, known as the "Bali Partnership Fund", to aid producers in their efforts to meet conservation objectives. No target figure for the fund is set in the draft pact.

Environmentalists, concerned about the degradation of temperate forests, have expressed disappointment that

temperate and boreal woods are excluded from the pact. The \$7.5bn a year trade in tropical timber - logs, plywood and other products - represents about 10 per cent of total timber trade.

"Both producers and consumers agreed behind closed doors to a compromise which will leave the world's forests as endangered as ever," the World Wide Fund for Nature said on Monday.

The possible inclusion of temperate and boreal forests in the pact would have been a major step towards sustainable management by that time.

Negotiators suggested that producers were likely to be reluctant to accept the pact if it was not clear that it was a compromise towards sustainable management by that time.

## Price rises forecast for lead and zinc

By Nikhil Thakur in London

Zinc and lead prices are forecast to climb back fairly strongly in 1994 from their extremely depressed current levels, but will probably turn down again in 1995 and remain flat into the next century.

According to the International Mineral Economic Research consultancy, the price of lead could average about \$1,100 a tonne in 1994, compared with \$1,000 in 1993. "Supplies are extremely tight, which will remain so until 1995, forcing metal inventories to reduce to 'normal' levels in 1994," it says. "In these circumstances, it is predicted that lead prices will overshoot 'normal' levels, within the coming months."

However, forecasts go on to say that lead prices will usually experience short peaks and long slumps, with the expectation of "slump conditions" after

1995, when they predict the price will reach \$1,200 a tonne. In 2000, they predict that the price will be \$1,300 (at 1994 values).

On the zinc front, they say that "the current shortage of zinc concentrates can be anticipated to bring about a reduction in both metal production and stocks in 1994, thus providing the basis for prices in return in viable levels."

They predict that the zinc price will average about \$1,125 a tonne in 1994. It is forecast to peak at around \$1,200 in 1995, and then trend downwards for the rest of the decade.

Australia's coal exports are being threatened by 24-hour "stop work" meetings, as workers consider implications of prices cuts agreed between the nation's coal producers and the Japanese steel industry.

Mr John Maitland, president of the United Steel Federation, said meetings would be held over two weeks starting from February 8, and would lead to one-day closures at various mines.

BHP Australia Coal announced on Monday that its negotiations had resulted in price cuts of around eight per cent, and that shipments would be curtailed. News of the outcome of the negotiations led coal-related shares lower yesterday on the Australian Stock Exchange, with CRA, BHP, QCT Industries and Coal & Allied among the companies affected.

Analysts warned that the possibility of similar cuts in iron ore prices was also compounding the market's worries.

## India struggles to cover shortfall in jute crop

By Kunal Bose in Calcutta

In a desperate bid to improve the supply of jute, the Indian jute mill industry is trying to organise the export of fibre from all possible sources.

According to traders, Indian mills have not been able to buy nearly 100,000 bales (180kg each) from Bangladesh. But as the country suffered a major setback in jute production this year, it is in a position to import the full Indian requirement.

The Indian mills are, therefore, exploring the non-traditional markets like Vietnam and China, according to industry officials.

One mill has already imported 15,000 quintals (equivalent to about 2.7 million bales) of jute from Vietnam.

It says the further imports will be made from that source provided the quality of the lot is found satisfactory.

"We have received quotations for the Chinese jute from some Singapore-based traders," it adds.

"The Chinese jute, which is equivalent to the benchmark grade TD-5, has been offered at Rs220 (\$4.70) a quintal higher than the prevailing Indian price. The mills have to decide whether it is feasible to import Chinese jute at the rate of \$4.70 a quintal, says an Indian Jute Mills Association official.

The fact remains, however, that neither Vietnam nor China has much surplus jute for export.

For Indians have a weak in Thailand which, in

itself, is a jute importer. But they will be able to buy jute fibre from Nepal, according to industry officials.

Federal government officials admit that the agriculture ministry will make a jute crop estimate of 7.4m bales for the 1993-94 season (July to June). According to Mr S.S. Chattopadhyay, jute commissioner, "the crop in the current season could not be as high as 7.4m bales."

The trade maintains, however, that the crop is not more than 7.4m bales. Last year India produced 7.4m bales of jute.

Because of the crop failure, the prices of jute, particularly of the better varieties, have hardened considerably. The TD-5 grade is quoted at about \$4.70 a quintal, compared with \$4.10 in January last year and \$4.619 in the 1992-93 season.

According to the IJMA, which has estimated a crop of 7.4m bales, total availability of fibre during 1993-94 will be 8.66m bales, including opening stocks of 1.8m bales and imports of 300,000 bales. But the annual consumption of fibre by the mills is about 10m bales and non-mill requirement 550,000 bales, and season stocks will be insignificant.

The Indian jute season begins in July, but the crop does not start gaining momentum until about the middle of September.

"The industry faces a big crisis in the opening stocks are less than 1.8m bales," says industry officials. According to IJMA officials,

about 24 of the country's 72 mills have "very low stocks of jute".

The growers have already sold their jute and, anticipating a further rise in prices, the middlemen have cornered a good quantity of fibre. So the weaker mills, which constitute the greater part of the industry, are finding it increasingly difficult to buy jute at the current prices.

According to the industry officials, the jute commission will soon be required to invoke his powers under the jute control order to fix the maximum prices of fibre, put a limit to the stocks of jute that a mill may maintain and also regulate the industry's production. Otherwise, as has been seen in the past years of crop failures, there will be a random closure of mills.

## Australians welcome Chinese decision to cut wool tariff

By Nikhil Thakur

The decision has not yet been formally announced in Beijing, but is likely to be part of a series of tariff reductions by the Chinese government next month. However, the decision - effective from January 1 - in recognition of the exchange rate effects of the recent rise of the Chinese

currency - is a welcome move, according to industry officials. The Australian wool industry has been under pressure to reduce its tariff on Chinese wool.

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## Central Americans boost coffee plan

By Edward Orlin

Central American coffee officials hope their decision to raise the export price of 80 cents a pound, will add a new aggressive edge to the plan already in place.

The move, agreed last Friday at a meeting in Guatemala City, followed a similar decision by neighbouring Colombia, the world's second biggest coffee producer after Brazil. Colombia's minimum export price is set at 80 cents a pound.

Under the retention plan adopted by the world's major coffee exporters on October 1, the price of arabica coffee is to be held at 80 cents a pound.

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## MARKET REPORT Cocoa gains trimmed

A late bout of selling trimmed back COCOA prices yesterday after another shortwave attempt to break through upside resistance.

"The market may yet move higher," said one trader, "at the moment it doesn't seem to have any real life to it."

Selling from one of the London Commodity Exchange's May futures position retreated from its early peak of \$924 a tonne to close at \$915, up \$4 on the day.

COFFEE prices had made a promising beginning, with March breaking through initial resistance at \$1.10 a

tonne, in buying possibly linked to interest from some of the smaller funds, traders said. But profit taking eroded the gains and by the close the price was down \$8 on the day at \$1.184 a tonne.

At the London Metal Exchange ALUMINIUM was helped by late commission houses buying, encouraged by underlying support above \$1,300 a tonne for three months metal. The market was also aided by caution ahead of Friday's deadline for producing nations to agree a pact on curbing production. Final business was at \$1,210, up \$17. Compiled from Reuters

### COMMODITIES PRICES

#### BASE METALS

LONDON METAL EXCHANGE				
(Prices from International Metal Trading)				
ALUMINIUM, 99.99% (per tonne)				
Cash	3 mths			
Close	1066-87	1204-205		
Previous	1172.5-73.5			
High/Low	1186	1211/1200		
AM Official	1188.5-89	1204-105		
Kerb close	1190	1203-10		
Open int.				
Total daily turnover				
ALUMINIUM ALLOY (per tonne)				
Cash	1033-38	1068-89		
Previous	1028-38	1063-55		
High/Low	1029-38	1063-55		
AM Official	1029-38	1063-55		
Kerb close	1029-38	1063-55		
Open int.	3,001			
Total daily turnover				
LEAD (per tonne)				
Cash	804.5-82	819-21		
Previous	804-3	826/816		
High/Low	804-3	826/816		
AM Official	804-3	826/816		
Kerb close	804-3	826/816		
Open int.	32,166			
Total daily turnover	4,989			
NICKEL (per tonne)				
Cash	975-25	1017-17.5		
Previous	975-25	1017-17.5		
High/Low	975-25	1017-17.5		
AM Official	975-25	1017-17.5		
Kerb close	975-25	1017-17.5		
Open int.	17,481			
Total daily turnover	6,999			
ZINC (per tonne)				
Cash	5010-20	5030-70		
Previous	4955-65	5010-20		
High/Low	4955	5030/5030		
AM Official	4955-65	5010-20		
Kerb close	17,481	5030-70		
Open int.	86,778			
Total daily turnover				
ZINC, special high grade (per tonne)				
Cash	5010-20	5030-70		
Previous	4955-65	5010-20		
High/Low	4955	5030/5030		
AM Official	4955-65	5010-20		
Kerb close	17,481	5030-70		
Open int.	86,778			
Total daily turnover				

#### PRECIOUS METALS

COMEX (100 Troy oz. \$/troy oz.)				
GOLD				
Mar	383.5	383.5	383.5	45,932
Apr	383.5	383.5	383.5	14,775
May	383.5	383.5	383.5	14,775
Jun	383.5	383.5	383.5	14,775
Jul	383.5	383.5	383.5	14,775
Aug	383.5	383.5	383.5	14,775
Sep	383.5	383.5	383.5	14,775
Oct	383.5	383.5	383.5	14,775
Nov	383.5	383.5	383.5	14,775
Dec	383.5	383.5	383.5	14,775
Total				14,775
SILVER				
Mar	383.5	383.5	383.5	14,775
Apr	383.5	383.5	383.5	14,775
May	383.5	383.5	383.5	14,775
Jun	383.5	383.5	383.5	14,775
Jul	383.5	383.5	383.5	14,775
Aug	383.5	383.5	383.5	14,775
Sep	383.5	383.5	383.5	14,775
Oct	383.5	383.5	383.5	14,775
Nov	383.5	383.5	383.5	14,775
Dec	383.5	383.5	383.5	14,775
Total				14,775

#### GRAINS AND OIL SEEDS

WHEAT (per bushel)				
Mar	383.5	383.5	383.5	14,775
Apr	383.5	383.5	383.5	14,775
May	383.5	383.5	383.5	14,775
Jun	383.5	383.5	383.5	14,775
Jul	383.5	383.5	383.5	14,775
Aug	383.5	383.5	383.5	14,775
Sep	383.5	383.5	383.5	14,775
Oct	383.5	383.5	383.5	14,775
Nov	383.5	383.5	383.5	14,775
Dec	383.5	383.5	383.5	14,775
Total				14,775

#### SOFTS

COCOA (per tonne)				
Mar	383.5	383.5	383.5	14,775
Apr	383.5	383.5	383.5	14,775
May	383.5	383.5	383.5	14,775
Jun	383.5	383.5	383.5	14,775
Jul	383.5	383.5	383.5	14,775
Aug	383.5	383.5	383.5	14,775
Sep	383.5	383.5	383.5	14,775
Oct	383.5	383.5	383.5	14,775
Nov	383.5	383.5	383.5	14,775
Dec	383.5	383.5	383.5	14,775
Total				14,775

#### MEAT AND LIVESTOCK

LIVE CATTLE (per head)				
Mar	383.5	383.5	383.5	14,775
Apr	383.5	383.5	383.5	14,775
May	383.5	383.5	383.5	14,775
Jun	383.5	383.5	383.5	14,775
Jul	383.5	383.5	383.5	14,775
Aug	383.5	383.5	383.5	14,775
Sep	383.5	383.5	383.5	14,775
Oct	383.5	383.5	383.5	14,775
Nov	383.5	383.5	383.5	14,775
Dec	383.5	383.5	383.5	14,775
Total				14,775

#### LONDON TRADED OPTIONS

ALUMINIUM (per tonne)				
Mar	383.5	383.5	383.5	14,775
Apr	383.5	383.5	383.5	14,775
May	383.5	383.5	383.5	14,775
Jun	383.5	383.5	383.5	14,775
Jul	383.5	383.5	383.5	14,775
Aug	383.5	383.5	383.5	14,775
Sep	383.5	383.5	383.5	14,775
Oct	383.5	383.5	383.5	14,775
Nov	383.5	383.5	383.5	14,775
Dec	383.5	383.5	383.5	14,775
Total				14,775

## CROSSWORD

No. 8,363 Set by DOGBERRY

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193
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## LONDON STOCK EXCHANGE

27

## MARKET REPORT

## Losses extended in modest selling pressure

By Terry Byland, Editor

The FTSE 100 index, which recently outperformed the FTSE 250, came to heel yesterday after a modest selling pressure. The index fell 1.5 points to 3,444.4, while the FTSE 250 fell 1.5 points to 1,742.8. The FTSE 100 index was down 1.5 points from 3,445.9, while the FTSE 250 was down 1.5 points from 1,744.3. The FTSE 100 index was down 1.5 points from 3,445.9, while the FTSE 250 was down 1.5 points from 1,744.3.

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## Oil price revisions hit shares

A powerful combination of Kleinwort Benson, Nomura and Hoare Govett wrought substantial damage to the oil share. Kleinwort set the ball rolling, cutting its forecast of average oil prices to \$14 a barrel from \$15.50. Nomura and Hoare Govett followed suit, cutting their forecasts to \$14 a barrel from \$15.50.

## EQUITY FUTURES AND OPTIONS TRADING

Active selling, some of which was done through the use of sophisticated derivative instruments, brought a sharp retreat but reduced volatility. A strong opening for the March 1994 FTSE 100 futures at 3,494 seemed to indicate a firm

FTSE 100 INDEX FUTURES (LIFTS) £25 per full index point	Settling price	Low	Est. vol.	Open int.
Mar 94	3494	3480	13054	56910
Jun 94	3500	3485	3467.5	7797
Sept 94	3505	3490	300	

Contract traded on APF. Open interest figures are for previous day.

FTSE 100 INDEX OPTION (LIFTS) £3448 £10 per full index point	Settling price	Low	Est. vol.	Open int.
Mar 94	3494	3480	13054	56910
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FTSE Mid 100 Index, which recently outperformed the FTSE 250, came to heel yesterday after a modest selling pressure.

Several trading programmes were identified, and at least one was weighted to the sell side. But trading volume was not heavy, and many analysts estimated that the stock market was suffering little more than a technical correction after a very volatile post-Christmas run.

Weakness in oil shares, a downgrading of crude oil price forecasts by an influential London broker, was an additional factor. London was also discouraged by the fall of 17 points in early dealings on Wall Street as it related to IBM's trading performance.

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Reckitt Holdings' shares rose 12p to 123p. Buying from US lay behind a rise in London of 28 to 133p.

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Glaxo shed 6p to 654p as dealers noted that US investors had continued to sell the stock. US holding fell 1 1/2 per cent of the total, from 19.8 per cent just before Christmas.

Plans from 2 to 14p after the pharmaceuticals and scientific instruments announced a £35m savings plan and analysts forecasted 1995 and 1996 forecasts. The savings figure is £10m

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Market losses, although spread across the range of the market, were mostly of modest proportions. In many sectors, there were signs that institutional investors were shuffling their portfolios rather than taking cash out of the market. However, for British involvement in Tokyo, rallied cautiously while Hong Kong remained easier. Traditionally continued doubts over the outlook for Hong Kong, and UK based houses have been cautious again on the Tokyo mar-

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The FTSE 100 index was down 1.5 points from 3,445.9, while the FTSE 250 was down 1.5 points from 1,744.3. The FTSE 100 index was down 1.5 points from 3,445.9, while the FTSE 250 was down 1.5 points from 1,744.3.

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INVESTMENT TRUSTS - Cont.

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Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

LEISURE & HOTELS - Cont.

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

OTHER FINANCIAL

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

PROPERTY - Cont.

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

SPIRITS, WINES & CIGARS - Cont.

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

TRANSPORT - Cont.

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

INVESTMENT COMPANIES

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

MERCHANT BANKS

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

PHARMACEUTICALS

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

RETAILERS, FOOD

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

RETAILERS, GENERAL

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

TOBACCO

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

LEISURE & HOTELS

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

OIL EXPLORATION & PRODUCTION

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

PRINTING, PAPER & PACKAGING

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

PROPERTY

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

SPIRITS, WINES & CIGARS

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00

TRANSPORT

Company	Price	Change	Dividend	Yield
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00
Abn-Amro Inv	100.00	0.00	0.00	0.00



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CURRENCIES AND MONEY

MARKETS REPORT

Rates cut in ERM

Leading currencies took a back seat yesterday with interest shifting to Spain and Belgium which both announced cuts, Philip Gault.

The weakness of the dollar provided a favourable environment for other European countries to reduce borrowing costs. Both the Belgian Franc and Spanish peseta appreciated against the D-Mark after announcing official rate cuts.

Analysts yesterday agreed that the rate cuts formed part of a continuing pattern of countries in Europe to chip away at interest rates without a Bundesbank lead.

They lent further support to the view that currency movements, especially within the ERM, are now more a reflection of economic fundamentals than interest rate differentials.

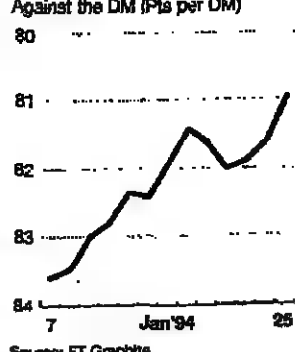
The Belgian Franc closed up against the D-Mark yesterday at BF20.69 compared with Monday's BF20.81 as the franc weakened by 10 points in the central rate to 7 per cent. The franc last Friday's resignation of the socialist politicians following a corruption scandal, and the weekend cabinet reshuffle, had calmed the market.

Analysts gave the Belgian franc a rating for a rate cut. Currency and money markets dealers said the central bank had room to cut rates further, but were likely to act cautiously. Apart from cutting the key central rate, the bank also cut other rates by 100 basis points from 8.7 per cent. The changes in the second half of the month - took the franc to 7 per cent.

Analysts said the Belgian franc's short-term interest rate was much higher than in neighbouring countries. The three-month short-term rate spread over Germany is currently 100 basis points compared with 50 basis points before the collapse of the ERM last summer.

The performance of the peseta in the rate cut underlined the market sentiment towards the D-Mark. The D-Mark fell to 164.40 pesetas before the cut, but to finish at 80.94 pesetas. The German currency lost ground across the board on crosses in

Against the DM (Pts per DM)



Source: FT Graphics

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our goals, we will undertake further interest rate cuts."

The dollar had another quiet day in Europe with dealers reporting minimal turnover and a marked lack of interest. The Conference Board's consumer confidence index rose in January to 83.2 per cent, slightly lower than market expectations, but still stronger than any reading in 1993. Analysts said it augured well for consumer spending in the months ahead.

The dollar opened slightly higher in New York against the yen, but fell against the D-Mark, but not against the Swiss franc. The Japanese currency was under less pressure than during the past two trading sessions, said the yen had obtained support from reports that the prime minister Mr Morihiro Hosokawa had persuaded his opponents to discuss a compromise package of political reform in the Diet.

The dollar yesterday in London at 111.155, slightly firmer than Monday's close of 111.125.

Sterling was a quiet day, finishing slightly firmer in London at \$1.494 from \$1.496 on Monday. It also fell fractionally against the D-Mark, finishing at DM2.6187 compared with DM2.6187 on Monday. The pound was still higher than the political row.

Meanwhile, in a written parliamentary answer, Anthony Nelson, Secretary to the Treasury, ruled out sterling's return to the ERM during the current parliament. "Sterling's re-entry to the ERM could not be considered until there is greater convergence between the monetary policies appropriate for all the community economies," he said.

The Bank of England provided the money market with an unexpected late assistance, bringing a reprieve for the day in the \$1.615bn. This compared with the forecast liquidity shortage of \$1.7bn. In the early operations, the Bank bought \$1.3 bn of bills at the established repo rate of 5 1/2. It provided \$275m in normal operations at 5 1/2.

POUND SPOT FORWARD AGAINST THE POUND

Jan 25	Closing	Change	Day's	One	Three	One	Bank
	mid-point	on day	high/low	month	month	year	Eng. index
Europe	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155
Austria	13.75	-0.001	13.75/13.75	13.75	13.75	13.75	13.75
Belgium	36.25	-0.001	36.25/36.25	36.25	36.25	36.25	36.25
Denmark	166.40	-0.001	166.40/166.40	166.40	166.40	166.40	166.40
France	164.40	-0.001	164.40/164.40	164.40	164.40	164.40	164.40
Germany	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155
Greece	336.25	-0.001	336.25/336.25	336.25	336.25	336.25	336.25
Ireland	7.75	-0.001	7.75/7.75	7.75	7.75	7.75	7.75
Italy	1936.25	-0.001	1936.25/1936.25	1936.25	1936.25	1936.25	1936.25
Japan	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155
Spain	166.40	-0.001	166.40/166.40	166.40	166.40	166.40	166.40
Sweden	13.75	-0.001	13.75/13.75	13.75	13.75	13.75	13.75
Switzerland	1.494	-0.001	1.494/1.494	1.494	1.494	1.494	1.494
UK	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155
USA	1.494	-0.001	1.494/1.494	1.494	1.494	1.494	1.494
Other	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Jan 25	Closing	Change	Day's	One	Three	One	Bank
	mid-point	on day	high/low	month	month	year	Eng. index
Europe	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155
Austria	13.75	-0.001	13.75/13.75	13.75	13.75	13.75	13.75
Belgium	36.25	-0.001	36.25/36.25	36.25	36.25	36.25	36.25
Denmark	166.40	-0.001	166.40/166.40	166.40	166.40	166.40	166.40
France	164.40	-0.001	164.40/164.40	164.40	164.40	164.40	164.40
Germany	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155
Greece	336.25	-0.001	336.25/336.25	336.25	336.25	336.25	336.25
Ireland	7.75	-0.001	7.75/7.75	7.75	7.75	7.75	7.75
Italy	1936.25	-0.001	1936.25/1936.25	1936.25	1936.25	1936.25	1936.25
Japan	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155
Spain	166.40	-0.001	166.40/166.40	166.40	166.40	166.40	166.40
Sweden	13.75	-0.001	13.75/13.75	13.75	13.75	13.75	13.75
Switzerland	1.494	-0.001	1.494/1.494	1.494	1.494	1.494	1.494
UK	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155
USA	1.494	-0.001	1.494/1.494	1.494	1.494	1.494	1.494
Other	111.155	-0.002	111.155/111.155	111.155	111.155	111.155	111.155

CROSS RATES AND REMITTANCES

EXCHANGE CROSS RATES

Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 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25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 00	Jan 01	Jan 02	Jan 03	Jan 04	Jan 05	Jan 06	Jan 07	Jan 08	Jan 09	Jan 10	Jan 11	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17	Jan 18	Jan 19	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	Jan 25	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 32	Jan 33	Jan 34	Jan 35	Jan 36	Jan 37	Jan 38	Jan 39	Jan 40	Jan 41	Jan 42	Jan 43	Jan 44	Jan 45	Jan 46	Jan 47	Jan 48	Jan 49	Jan 50	Jan 51	Jan 52	Jan 53	Jan 54	Jan 55	Jan 56	Jan 57	Jan 58	Jan 59	Jan 60	Jan 61	Jan 62	Jan 63	Jan 64	Jan 65	Jan 66	Jan 67	Jan 68	Jan 69	Jan 70	Jan 71	Jan 72	Jan 73	Jan 74	Jan 75	Jan 76	Jan 77	Jan 78	Jan 79	Jan 80	Jan 81	Jan 82	Jan 83	Jan 84	Jan 85	Jan 86	Jan 87	Jan 88	Jan 89	Jan 90	Jan 91	Jan 92	Jan 93	Jan 94	Jan 95	Jan 96	Jan 97	Jan 98	Jan 99	Jan 0
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## 35

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## AMERICA

## IBM news, technical questions hit Dow

## Wall Street

US stocks retreated yesterday morning as traders sold on the news of IBM's results, writes Frank McGurty in New York.

By 1 pm, the Dow Jones Industrial Average was 19.42 lower at 3,883.37, while the more broadly based Standard & Poor's 500 was down 1.21 at 470.76. In the secondary markets, the American SE composite receded 2.11 to 481.26, while the Nasdaq composite sank 6.20 to 784.45.

Volume on the NYSE was moderate, with 185m shares traded by 1 pm.

The market opened with a slight decline, but losses mounted steadily as the morning progressed. One reason was a sell-off in International Business Machines. The stock fell 2 1/2% to \$55.45 after the company posted fourth-quarter earnings of 63 cents a share.

The issue had surged 3 1/2% the previous session in anticipation of IBM's return to profitability, but yesterday some investors were disappointed that revenues were slightly off last year's level.

The session's weak tone reflected wider anxieties.

Investors were growing increasingly nervous about the failure of the broad market indices to keep pace with the

steady advance staged by the Dow in recent weeks. Analysts said that the divergence might be an indication that the bull market had gone past its peak.

Stocks drew scant support from the bond market or the day's economic news. The benchmark 30-year government security was softer at

Mexican stocks reacted nervously to the decline of Telcel, the telephone utility, in New York on news that Grupo Financiero Banamex and MCI Communications had agreed to form a company which might offer long-distance services in Mexico when the Telcel monopoly is broken up in late 1996. The IPC index was off 44.35, or 1.6 per cent, at 2,649.36 at mid-session. Telcel ADRs declined 1 1/2% to \$68.75.

midday ahead of the Treasury's afternoon auction. Meanwhile, the Conference Board's January consumer confidence index, at 83.2, proved to be less bullish than forecast.

Drug stocks were active with healthcare reform expected to be a central theme of President Bill Clinton's State of the Union speech yesterday evening.

Merck added 3/4% to \$36.45 after reporting earnings of 56 cents a share, in line with forecasts.

Mylan Laboratories, a generic drug supplier which could benefit from healthcare reform, climbed 1 1/4% to \$34.45 in spite of reporting flat earnings. Warner-Lambert was flat at \$84.45. American Express gained 3/4% to \$32.45 after revealing plans to spin-off its Lehman Brothers investment banking subsidiary.

Walt Disney went in the opposite direction, climbing 3/4% to \$47.45, after reporting a strong operating performance in the quarter, excluding results from the struggling Euro Disney theme park.

Some computer stocks continued to rise, in spite of the sluggish reaction to IBM's results. Digital was up 1 1/2% to \$31.45 and Unisys 3/4% to \$13.45.

On the Nasdaq, however, technology issues remained out of favour. Lotus Development shed 1/4% to \$62.45, Intel 3/4% to \$65 and Wellfleet Communications 1 1/4% to \$67.45.

## Canada

Toronto stocks were lower at midday as market participants took profits in volatile trade and the market fell in sympathy with US declines.

The TSE 300 composite index fell 9.28 to 4,556.52 in 35.7m shares valued at C\$460.80m. Declines led advances by 386 to 294 with 304 stocks unchanged.

## EUROPE

## Volatile Frankfurt changes tack again

Wall Street's weakness touched on bourses late in the day, but European equities were losing their glitter before US markets opened, writes Our Markets Staff.

FRANKFURT reversed Monday's pattern, the Dax index building on previous post-bourse gains to close the session 48.77 higher at 2,136.78, then losing most of it in the afternoon where it ended at 2,090.78, leaving dealers casting about for the reasons why.

There was talk of falling bond and Dax futures driving the cash market lower, of disappointment with the Deutsche Bank dividend (DM16.50, against an expected DM17, but still up DM1.50 on the year), and some mention of the breakdown in pay talks for engineering workers in North Baden-Württemberg.

However, said Mr Edgar Benischek, head of trading at Bank Julius Bar in Frankfurt, equities had been destabilised by a rise of over 90 points in the Dax in just over 24 hours, following a drop of 232, or 10 per cent from their 1993/94 high just three weeks earlier. "The market took six months to

drop 13 per cent in 1984," said Mr Benischek. "It has been moving too fast - both ways."

Turnover eased from DM10.5bn to DM10bn. Deutsche Bank fell to DM791.00 after hours, losing all and more of the DM120.30 gain to DM811.80 it recorded on the official session. However, the metals, chemical and pharmaceutical group, Degussa, closed DM6.50 higher at DM488.40 although its drugs subsidiary, Asta Medica, said that it would await further developments in the pharmaceutical industry before it applied for a public listing.

PARIS retreated from mid-morning gains but overall activity remained muted with many investors waiting for results from Bouygues (down FF7 at FF731) due after the session had ended.

The CAC-40 index closed up 3.55 at 2,278.34, after a session high of 2,293.29.

Other stocks in the construction/building materials sector remained firm, with St Gobain, which pleased the market with its results last week, putting on FF8 to FF892, and Lafarge

## FT-SE Actuarial Share Indices

Jan 25		Jan 24		Jan 23		Jan 20		Jan 19		Jan 18	
Index	Change	Index	Change	Index	Change	Index	Change	Index	Change	Index	Change
FT-SE 100	1481.80	1483.33	1483.75	1484.55	1485.19	1485.19	1487.57	1485.10	1485.10	1485.10	1485.10
FT-SE 250	1573.25	1573.89	1573.79	1573.79	1573.81	1586.04	1587.35	1584.22	1584.22	1584.22	1584.22

Jan 24		Jan 23		Jan 20		Jan 19		Jan 18	
Index	Change	Index	Change	Index	Change	Index	Change	Index	Change
FT-SE 100	1482.11	1471.68	1475.96	1488.83	1479.03	1488.83	1479.03	1488.83	1479.03
FT-SE 250	1588.02	1582.63	1582.63	1582.63	1582.63	1582.63	1582.63	1582.63	1582.63

Coppée, due to report today, gaining FF7.20 to FF488.70. UAP was marked down FF2.20 to FF630 after the sale of a 5 per cent stake at FF617 a share, indicating, some analysts commented, the price that the insurer might set in its forthcoming privatisation.

In contrast LVMH, which was hit hard last week on news of a change in its cross shareholding arrangement with Guinness, recovered FF9.20 to FF83.90 as some buyers returned.

MADRID balanced the Bank of Spain's quarter-point interest rate cut against later weakness on Wall Street, and came out with the general index 3.83, or 1.2 per cent higher 342.94 in turnover of Ptas15n.

Bank stocks reacted to the

## SK-353

WARSAW broke through the 16,000 level with sentiment boosted by the listing of Bank Slaski, the market's biggest over issue. The WIG index advanced 98.5 or 6.1 per cent to 16,066.8 in high turnover of 2,900m shares.

Bank Slaski closed at 6.75m zlotys or 13.5 times the issue price.

ISTANBUL lost a further 6.3 per cent, bringing its losses for the last three days to 16 per cent. The composite index shed 1,533.53 to 23,727.21 as investors remained nervous because of the weakness of the currency against the US dollar in the money markets. The market's recent correction compares with a 400 per cent gain in 1993 and Carnegie International, in London, said that any sign of stability returning to the money markets could well trigger a wave of fresh buying.

ATHENS lost 3 per cent as profit-taking continued. The general index shed 33.34 to 1,143.49 in volume of 3.8m shares.

Written and edited by William Cochrane and John Pitt

## Karachi equities wobble after doubling in value

Farhan Bokhari on the Pakistani equity debate

Pakistani equities hit trouble a little later than their counterparts further east this year, but they finally succumbed with large-scale losses in the three days ending on Monday, when the KSE index dropped by some 480 points, or 10 per cent, to 2,302.21.

Brokers and market analysts termed this a "technical correction", predicting that the KSE's three-month rally would regain its momentum, although on "Black Sunday", January 23, the index lost a record 129 points, roughly 5.5 per cent, on the day. Their confidence seemed borne out yesterday when the index recovered 77.32 to 2,279.57 as domestic institutional, and later general support, outweighed the caution of foreign funds.

By the middle of last week a combination of factors, including political stability in the country, continued interest from foreign buyers and growing profitability in some sectors, had helped the market more than double in value since April last year.

The rate of climb accelerated spectacularly following the October election of Mr Benazir Bhutto as prime minister. The index, 1,309.61 before the October 6 polls, took off after the election results were announced, in anticipation of the return of political stability following a year of turmoil.

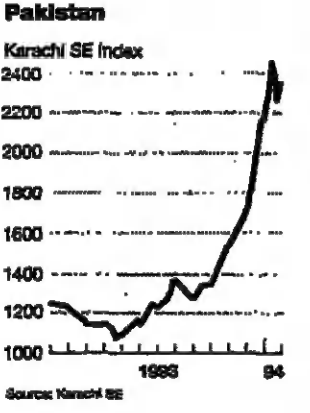
The subsequent election, in November, of Mr Farooq Leghari as president strengthened the government's hand further, as Mr Leghari had served as a loyal lieutenant of Ms Bhutto before coming to office.

Aside from political factors, continued foreign interest has attracted new investors. A recently launched \$60m Pakistan fund from Morgan Stanley has been oversubscribed,

attracting subscriptions worth \$187m.

The Karachi equity market seemed tailor-made to accommodate the explosion of US and other international investment interest in emerging markets last year, particularly in the final quarter, as speculators looking for quick profits joined with fund managers concerned, in some cases belatedly, to show a good spread of foreign equities in their portfolios.

"Pakistan is a very open



Source: Karachi SE

market for investors as opposed to other countries. Here, there are no restrictions," says Mr Farukh Khan, a broker at BMA Capital Management. Foreign investors have complete freedom to invest in stocks, and fully repatriate capital as well as profits. There are, moreover, no taxes on capital gains. Foreign investors held stocks worth approximately \$700m before the latest falls, some brokers said in their estimates.

Mr Aslam Motiwala, another broker, expects continued buying interest in the year ahead. Pharmaceuticals, banking and other financial stocks, chemicals and the energy sector are expected to be among the

strongest performers, he adds.

Areas of concern include textile shares, widely expected to be among the largest losers this year due to the severe shortfall in the Pakistani cotton crop, and the consequent rise in prices of raw material. Almost one-third of the 653 companies listed on the KSE represent textiles, and their profitability affects the market's trend.

The APTMA (All Pakistan Textile Manufacturers Association), the largest association representing the industry, claims that at least 1.2m spindles out of a total of 6.5m have shut down during the past year due to continuing losses, while at least half a million more are at the risk of closure. Partly due to the cotton crisis, the government has been forced to lower its annual economic growth target from 7.5 per cent to 5.5 per cent.

Although other crucial macroeconomic performance estimates such as the balance of trade and foreign exchange reserves have improved, the lowering of growth targets has created some worries over this year's economic performance, and its effects on business opportunities for companies registered on the market.

Accordingly, opinion on the market's prospects cuts both ways. Many analysts, concerned with the break in the upturn, also worry that fresh signs of political uncertainty could reverse the KSE rally.

Since 1985, three governments have been forced to leave office without completing their terms. Although Ms Bhutto's government appears to be stable, some analysts fear the prospect of fresh political infighting, which could eventually leave her in a similar position.

## ASIA PACIFIC

## Nikkei average firmer on foreign buying

## Tokyo

Renewed hopes of economic stimulus supported sentiment, and share prices firmed amid thin trading, writes Emiko Terazono in Tokyo.

The 225-stock Nikkei average gained 295.12, or 1.6 per cent, at 18,648.36 on active buying by overseas investors. The Toxix index of all first section stocks rebounded 20.32 to 1,519.38, and in London the ISE/Nikkei 50 index rose 3.11 to 1,257.48.

The Nikkei opened at an intraday low of 18,427.44 and gained ground on steady demand from foreign investors.

Arbitrageurs were also seen buying in small lots after the Liberal Democratic party, the leading opposition group, accepted the coalition's proposal to discuss the setting up of a parliamentary joint committee, and the index hit a high of 18,662.27 in the last few minutes of trading.

Although an agreement before Saturday, the deadline for the reform bill, seems to be unlikely, some investors expect Mr Morihiro Hosokawa, the prime minister, to announce economic support before any other political decision is reached. Volume amounted to 280m shares, with gains leading losers by 852 to 184, with 98 issues unchanged.

Leading stocks recovered ground, with Nippon Telegraph and Telephone advancing Y9,000 to Y949,000 and East Japan Railway firming Y12,000 to Y473,000.

Reports of a business tie-up boosted Honshu Paper by Y16 to Y571 and Takasaka Paper Y44 to Y291. The companies announced that they will share distribution and purchasing networks.

Foreign investors bought construction companies, which have been laggards recently because of the spate of bribery scandals involving the sector. Obayashi rose Y12 to Y828 and Sato Kogyo gained Y24 to Y790.

## SOUTH AFRICA

Gold shares ended off early highs in line with a further fall in the price of bullion but remained firm, with the index finally 47 up at 1,987. Industrials improved 6 to 5,456 and the overall index 24 to 4,763. De Beers added R2 at R107.

Real estate companies were also higher, with Mitsubishi Estate ahead Y48 at Y1,020.

Banks, which had been battered on Monday, recouped their losses. Industrial Bank of Japan rose Y70 to Y3,150 and Dai-ichi Kangyo Bank moved up Y30 to Y1,680.

Profit-taking by corporations ahead of the March book closing hurt some retailers. Ito Yokado, the supermarket chain, receded Y30 to Y6,170. Hokuetsu Bank, a regional bank, slipped Y7 to Y552 on corporate selling.

In Osaka, the OSE average rose 200.66 to 20,401.22 in volume of 57.7m shares.

## Roundup

Local issues affected the region's markets yesterday. KUALA LUMPUR tumbled 4.5 per cent on renewed worries over forthcoming provincial elections, and further unwinding of positions following the market's year-end rally. The composite index shed \$0.33 to 1,014.02.

Some analysts also pointed to the fact that excess liquidity was being drained by two large public share offers which are coming up: Petronas Dagang, the retail arm of Petronas, the oil group, and Hicom, the state industrial company.

SINGAPORE went down a further 2.7 per cent as sentiment was affected by the sharp fall in Malaysia. The Straits Times Industrial index ended 62.22 weaker at 2,258.05.

HONG KONG closed lower, pressured by late weakness on the futures market, after a day of sideways trading, brokers said. The Hang Seng index lost 108.15, or nearly 1 per cent, to 11,490.94 in HK\$3.5bn turnover.

Hutchinson Whampoa put on 25 cents at HK\$41.25 after stating that it was raising its stake in Hong Kong International Terminals to 77.5 per cent.

Property companies fell steadily on profit-taking after recent strong gains. Cheung Kong lost 50 cents to HK\$48.25, Sun Hung Kai Properties HK\$1 to HK\$36.50 and HK Land 30 cents to HK\$37.70.

Banks were also depressed, with HSBC Holdings retreating HK\$1 to HK\$31.15 and Hang Seng Bank surrendering HK\$1.50 to HK\$72.50.

BOMBAY saw solid buying by foreign institutions, particularly from the US, lift equities by more than 3 per cent, and the BSE index gained 128.32 at 3,978.95.

Power companies were favoured, with Tata Power rising Rp70 to Rp2,140. Elsewhere, Associated Cement moved forward Rp45 to Rp3,270 and Tata Iron and Steel added Rp7.50 at Rp254.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NatWest Securities Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries

MONDAY JANUARY 24 1994											
NATIONAL AND REGIONAL MARKETS											
Figures in parentheses show number of lines of stock											
US	Day's Change	Point	Index	Yen	DM	Currency	% chg	US	Day's Change	Point	Index
Dollar	Index						on day	Dollar	Index		
Australia (68)	-1.0	174.82	124.68	180.53	166.70	-1.1	3.08	176.18	178.71	125.29	151.88
Austria (17)	-1.0	186.45	132.27	170.28	168.96	-0.8	0.84	185.98	187.41	132.86	171.67
Belgium (43)	-0.4	160.78	114.82	147.61	145.70	-0.2	3.95	162.85	161.54	114.51	147.57
Canada (107)	-0.8	140.40	100.14	125.92	134.47	-0.9	2.50	142.80	141.82	100.38	129.73
Denmark (22)	-0.6	259.50	185.08	238.28	241.83	-0.6	0.94	263.90	261.32	185.23	238.57
Finland (22)	-0.4	143.46	102.32	131.72	171.68	-0.8	0.60	145.21	144.11	102.16	132.00
France (99)	-0.8	175.41	125.11	161.08	164.85	1.0	2.82	175.35	175.35	125.29	163.22
Germany (69)	-0.8	127.49	90.94	117.06	117.00	-0.1	1.79	129.00	127.94	90.89	117.19
Hong Kong (58)	-1.3	471.56	336.62	433.36	472.15	1.3	2.31	470.21	466.23	330.55	427.16
Ireland (14)	-1.1	200.37	145.05	168.74	202.40	-1.0	2.75	207.63	205.82	146.89	204.45
Italy (85)	-0.9	85.46	48.83	62.86	87.84	-1.1	1.87	88.44	87.37	48.11	62.17
Japan (69)	-0.1	134.48	95.21	125.57	95.21	-4.6	0.86	141.90	140.73	95.79	129.91
Malaysia (19)	-0.5	478.33	335.75	437.38	511.37	0.1	1.42	482.79	478.00	338.28	438.59
Norway (18)	-1.1	248.37	174.17	226.81	840.13	1.1	0.60	247.13	246.88	172.08	222.00
Netherlands (29)	-0.3	201.80	143.94	185.20	182.30	0.4	2.91	203.37	201.59	142.95	184.78
New Zealand (14)	-0.3	69.50	49.86	64.19	65.13	-0.2	3.54	71.16	70.57	50.02	64.65
Norway (23)	-1.1	153.46	137.98	177.64	198.28	0.2	1.28	164.89	163.37	137.07	177.13
Singapore (45)	1.4	336.34	241.26	310.67	252.74	1.5	1.50	336.81	334.02	236.77	250.87
South Africa (20)	-1.8	246.12	170.59	225.99	240.74	-1.1	2.25	252.94	250.66	177.81	228.78
Spain (42)	-1.2	142.82	107.87	131.14	155.98	-0.5	3.54	144.57	143.47	107.10	131.43
Sweden (36)	-0.7	215.41	155.70	200.55	252.37	0.4	1.33	218.83	217.02	153.82	198.70
Switzerland (40)	-1.0	166.15	118.51	152.56	152.18	-0.1	1.43	167.40	166.01	117.88	152.07
United Kingdom (215)	-0.1	213.18	180.09	193.99	211.26	-0.1	3.41	213.29	211.82	180.94	193.78
USA (516)	-0.5	191.82	135.59	174.58	191.82	-0.6	2.72	192.89	191.29	135.59	175.22
EUROPE (744)											
Europe (113)	-0.2	191.05	132.13	175.25	167.42	0.1	2.71	192.60	191.17	132.13	175.25
Europe (22)	-0.2	209.72	148.87	191.85	212.24	0.0	1.14	210.17	208.43	147.74	192.52
Europe (722)	-0.1	146.83	104.73	134.83	108.26	-3.7	1.14	154.55	153.28	108.85	140.40
Europe (22)	-2.3	156.83	111.88	144.01	130.77	-2.0	1.85	161.81	160.57	113.82	147.08
Europe (22)	-0.7	160.70	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	169.78	169.19	133.42	172.38
Europe (22)	0.5	168.74	120.70	135.38	171.67	-0.6	2.7	16			